

ELECTRICITY COMMITTEE WORKSHOP
BEFORE THE
CALIFORNIA ENERGY RESOURCES CONSERVATION
AND DEVELOPMENT COMMISSION

In the Matter of:)
)
JULY 2006 CALIFORNIA HEAT STORM)
_____)

CALIFORNIA ENERGY COMMISSION
HEARING ROOM A
1516 NINTH STREET
SACRAMENTO, CALIFORNIA

TUESDAY, AUGUST 29, 2006

9:05 A.M.

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Bob Emmert
California Independent System Operator

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Jim Detmers
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Earl Bouse
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ALSO PRESENT

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William Marcus
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representing The Utility Reform Network

Gary Ackerman
Western Power Trading Forum

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P R O C E E D I N G S

9:05 a.m.

MR. GIBBS: Thank you, Sylvia. Welcome, all. Welcome, Commissioners, to the workshop on the California heat storm July 2006.

Our format today is four panels, each discussing an important aspect of the heat storm, including what it was, how it affected the power system, how customers reacted and what lessons we may take going forward.

We're fortunate to have on our panels a distinguished group of experts including utility representatives, forecasters, researchers who have examined the relationship between weather and load, and representatives of some key customers.

Following the panels in the afternoon we will have an open floor for comment from those who are in attendance here, as well as those who are on the phone, to provide their perspectives and input.

So, to get started I'd like to turn to the Commissioners for their opening remarks.

PRESIDING MEMBER BYRON: Thanks, Michael. Hi, my name's Jeff Byron. I do have some remarks I want to start with. Thank you,

1 Michael.

2 You know, I remember during the energy
3 crisis in 2000 I was working as the Energy
4 Director at a large software company and we were
5 hosting our first energy summit. Some of you here
6 were there, I believe. And we were told by a
7 number of folks that there was a 5 percent chance
8 that we'd be having rolling blackouts. You may
9 recall that was an, as yet, unheard of concept in
10 2000.

11 And the consensus of many of the
12 policymakers at the event was that this was not a
13 sufficiently high enough probability for customers
14 to be concerned. And as we all know, 5 percent
15 ended up being a high enough probability to be
16 concerned.

17 But even before the blackouts began, the
18 far bigger issue for many large customers was the
19 financial impact of their power interruptions. We
20 had to prepare for blackouts and develop
21 mitigation strategies. Many companies have
22 implemented permanent strategies since then, but
23 just as many, perhaps a lot more, are still
24 susceptible to the economic impact of rolling
25 blackouts.

1 The middle of this past July saw the
2 beginning of a heat storm the likes of which we've
3 not seen for decades. And it significantly taxed
4 the electric power system in California and
5 throughout the west. There were no rolling
6 blackouts. Perhaps there was a bit of luck
7 involved, but the outcome was not by accident.

8 There are a number of organizations,
9 companies and individuals that deserve a great
10 deal of credit for keeping the electricity flowing
11 during that period. That's not to say that
12 everything went perfectly, but in general, those
13 that kept the lights on deserve recognition and
14 our thanks.

15 Some of those people are with us today.
16 We'd like to thank the ISO, the generators, the
17 utilities and the operators who did an
18 extraordinary job preparing and executing during
19 the heat storm.

20 And this brings me to the reason why we
21 are conducting this workshop today. During an
22 energy crisis or a challenging event, such as the
23 heat storm, there's always something we can learn
24 from the experience. The purpose of this workshop
25 is to see what lessons we've learned and what

1 actions we might take so that we can work to avoid
2 or deal better with a similar event in the future.

3 First, I'd like to thank everyone who
4 agreed to be here today on such short notice and
5 to provide their observations, insights and
6 findings. We have a number of experts here to
7 discuss weather, the nature of the electric load,
8 and the operation of the grid.

9 We have experts on the supply side of
10 the equation who operate the grid and provide
11 electricity to their customers. And we have
12 experts on the demand side, sometimes referred to
13 as customers.

14 I'd like to again thank you all for
15 being here. I'm reminded of that old line,
16 everyone keeps talking about the weather, but
17 nobody seems to be doing anything about it. That
18 may be true, but we can always do a better job of
19 preparing for it and responding to it. That's
20 what we want to address here today.

21 This is not an evidentiary hearing. We
22 are not here to find fault. We want this to be a
23 constructive and collaborative effort. And we
24 want to build upon a job well done and to better
25 prepare for the next time this may happen.

1 So, we've compiled an excellent set of
2 panelists. I thank the staff very much for that.
3 We have Michael Gibbs here as our moderator, to
4 provide the kind of open forum, and to facilitate
5 learning and discussion. He'll also help keep us
6 on time, I hope.

7 I believe he indicates there's four
8 panels. The first three will help us to
9 understand what happened during the heat storm;
10 how the system responded and what the impact was
11 on customers. The last panel is comprised of
12 representatives from the ISO, CPUC and CEC who
13 will pull together what we've learned, and perhaps
14 draw some conclusions and actions that we can
15 take.

16 Of course, we'll also provide time at
17 the end of public comment. And I believe there's
18 a sign-up sheet for that. I don't think we're too
19 formal here today, any and everyone will have
20 opportunity to speak.

21 But before I turn it back over to
22 Michael, of course I'd like to make sure you know
23 who all is up here, and make sure there's a chance
24 for any others to speak.

25 Commissioner Geesman, would you like to

1 add anything?

2 ASSOCIATE MEMBER GEESMAN: No, thank
3 you.

4 PRESIDING MEMBER BYRON: And we have
5 other members of the Energy Commission, Chairman
6 Pfannenstiel.

7 CHAIRPERSON PFANNENSTIEL: Nothing,
8 thank you.

9 PRESIDING MEMBER BYRON: Commissioner
10 Rosenfeld?

11 COMMISSIONER ROSENFELD: Nothing, thank
12 you.

13 PRESIDING MEMBER BYRON: And
14 representing the PUC we have Commissioner Bohn's
15 Senior Advisor, Stephen St. Marie.

16 MR. ST. MARIE: Thank you very much.
17 Nothing.

18 PRESIDING MEMBER BYRON: Okay. Melissa,
19 would you like to -- all right, well, I'm sorry I
20 took all that time up, then. Please, Michael,
21 take us away.

22 MR. GIBBS: Okay, thank you very much.
23 The way we're going to start our first three
24 panels is to have an overview presentation. Tom
25 Gorin is going to start us off on panel number 1.

1 While he is making his way over to the podium, if
2 the other members of panel number 1 could join us
3 at the table here, we'd appreciate that. And grab
4 a nametag. You can sit anywhere to respond.

5 And after Tom gives his presentation I
6 will ask you each to introduce yourself. While
7 you're getting situated -- Tom, if you would
8 introduce yourself, and then we can begin. Thank
9 you.

10 MR. GORIN: I'm Tom Gorin from the
11 Demand Analysis Office of the Energy Commission.
12 I work on the statewide forecast.

13 I'm going to try and make this quick.
14 This is just sort of an overview to stimulate
15 discussion for each of the other panelists.

16 As you can see from this map, July 24th
17 was hot all over the country. This is a graph of
18 the load on the top and the temperatures for PG&E,
19 SCE, San Diego and the red temperature for the
20 ISO. You can see starting on that Monday, the
21 17th, it was hot in PG&E and the loads were
22 relatively high and it was more than Edison.

23 Probably the major heat buildup was on
24 Saturday. You can look at the difference in
25 temperature in San Diego between Friday and

1 Saturday is probably a large reason why San Diego
2 peaked on Saturday from its load perspective.

3 The southern California temperatures
4 peak on Saturday, whereas PG&E peaked on Sunday.
5 Cumulatively that brought us to Monday, where I
6 think by that time everybody knew it was going to
7 be hot. We were in for trying to figure out how
8 high the loads were going to be.

9 This is a busy graph, but it's the
10 temperatures from June 15th through the summer.
11 And for all three utilities, from June 15th
12 through actually the 27th of July, the
13 temperatures have been relatively above normal.
14 PG&E went below normal a couple of times; the
15 dotted lines are 56-year average temperatures.

16 One thing that hadn't happened
17 previously this summer that happened around the
18 22nd to the 24th was there was a coincidence in
19 all three service areas of high temperatures. In
20 June, when it got hot, it got hot in PG&E, and
21 then a few days later it got hot in Edison. There
22 was coincidence here in early July, but San Diego
23 showed it cool.

24 And the remainder of the chart is the
25 rest of the summer, while we're talking about

1 record temperatures in July, August has been
2 relatively benign.

3 This is a weighted temperature of the
4 ISO which shows essentially the same pattern.
5 This only goes through the end of July. And peak
6 temperatures for the ISO service region were above
7 three standard deviations above normal, calculated
8 using the last 56 years worth of data, which is
9 something you don't see very often.

10 In 1998, the last time we had a heat
11 storm we were talking about things that were a
12 little over two standard deviations above normal.

13 The purpose in these maps is to point
14 out geographical distribution of temperatures. We
15 can talk about the temperature for the nation, the
16 temperature for the region, or temperature for the
17 state. I get called a lot of times, people
18 wanting to know what the temperature is in
19 California -- one temperature.

20 Temperatures, these are more
21 disaggregated chart, are divisions that are made
22 up at NOAA, and they seem to be rather homogeneous
23 region. You can see here along the south coast
24 July was the hottest July on record for the last
25 112 years. And this is where population center in

1 California, all along the coast. And so that was
2 really warm and added to our peak.

3 This is the disaggregation that load
4 sees, the temperature. This is provided by Laura
5 Edwards at the Western Regional Climatic Center,
6 Desert Research Institute. And it's a project
7 funded by PIER, it's California climate archives.
8 They have western regional maps.

9 But you can see this week was hot in the
10 valley, hot in the southwest, hot in the
11 northwest. And classified as a general westwide
12 heat event.

13 This chart I put together right after
14 the heat event. This temperature, this is the ISO
15 weighted statewide temperature for August 24th.
16 These are the number of days since 1950 that have
17 exceeded that temperature. There were four days
18 in 1955 and two days in 1988. 1998 is not on
19 there, the weighted temperatures were slightly
20 below the Monday temperature.

21 Two things are interesting to note here.
22 This temperature is driven by higher temperatures
23 in PG&E. All these other events are driven by
24 higher temperatures in Southern California Edison.
25 Being that some of them are in September, I would

1 guess that they're driven by Santa Ana conditions
2 which are hot, dry conditions; and don't have the
3 humidity associated with the events that we saw in
4 July.

5 If you look at the Saturday temperature
6 from the ISO, you eliminate all of these years.
7 And there's two years with temperatures higher
8 than the last 56 years.

9 These are chronological charts of annual
10 maximum temperatures in the ISO region for the
11 Monday, the 24th. So, from a strictly temperature
12 perspective, we can say that that was a one-in-ten
13 temperature event. That doesn't consider minimum
14 temperatures; it doesn't consider humidity or
15 anything else.

16 This is a similar temperature for
17 Edison. By Monday the temperature in Edison was
18 lower. Saturday temperature was probably a one-
19 in-seven or -eight event, temperatures event.

20 The other thing that's interesting to
21 point out that since 1998 temperatures in southern
22 California have been rather benign. And so I
23 think people acclimate to what the temperature's
24 been in the last few years. So all of a sudden
25 now it's hot there. But it has been hot in

1 previous years.

2 This is PG&E. PG&E had probably, by
3 far, the highest temperature that it's seen in the
4 last 30 years. Also had record low temperatures
5 due to, in part, increased humidity.

6 So, what does temperature have to do
7 with demand forecast. This is sort of a
8 bibliography of previous work that we've done.
9 The last time we had a heat storm was 1998. So
10 there was a paper published on that in March of
11 last year. We were looking at one-in-ten weather
12 adjustments for the utilities for the supply/
13 demand balance. In June of this year we looked at
14 weather normalizing last summer's peak to upgrade
15 the current forecast. And all of these events, we
16 looked at the relationship of temperature to
17 loads.

18 In our forecast we have published a one-
19 in-two, one-in-five, one-in-ten and one-in-20 peak
20 forecast. I don't think that these forms were
21 actually looked at very much until it got hot.
22 But, they are available. And I think the
23 resulting loads are not too out of line with what
24 we actually forecast to happen in those
25 temperature events.

1 We put together a one-in-40-year
2 forecast, but we decided not to publish it. We
3 will probably publish it next time.

4 ASSOCIATE MEMBER GEESMAN: Tom, I'm
5 unclear here as to on this chart the extent to
6 which it reflects the updated forecast that we
7 made in June.

8 MR. GORIN: The updated forecast in June
9 refers to the PG&E, SCE and San Diego areas.

10 ASSOCIATE MEMBER GEESMAN: Everything
11 else was --

12 MR. GORIN: Everything else is --

13 ASSOCIATE MEMBER GEESMAN: -- '05.

14 MR. GORIN: -- from the 2005 IEPR. The
15 reason for the update was for the procurement
16 process for PUC.

17 ASSOCIATE MEMBER GEESMAN: Well, it was
18 also reflecting the fact that, as I understand it,
19 weather-adjusted demand in 2005 turned out to be
20 about 2000 megawatts more than we had forecast for
21 2005, wasn't it?

22 MR. GORIN: Right. This is a graphical
23 representation of those forecasts. For the ISO it
24 turns out that the actual load, plus estimates of
25 demand response and outages is a little bit higher

1 than the one-in-20 forecast.

2 One thing to notice is that the one-in-
3 20 forecast -- well, the one-in-10 forecast is
4 actually higher than our 2010 one-in-two forecast.
5 I think a lot of the press that's been out in
6 forecasts have indicated that we've surpassed our
7 2010 forecast. I think most of that is due to the
8 weather being abnormal this year.

9 And in that light, this is ISO loads
10 determined by the temperature/load relationship
11 that was developed using the 2005 ISO daily peaks
12 and the ISO temperatures. The same methodology
13 that we used in the one-in-ten update, and the
14 revised forecast update.

15 Those loads, so this would be 2005 ISO
16 load, weather-normalized to each specific year's
17 weather pattern.

18 You can see the last three years have
19 been below normal. 2006 results in the second --
20 or that Monday results in the second-highest load
21 that the weather history would calculate. And the
22 difference between 2005 and 2006 results in the
23 13.8 percent growth which could be attributed to
24 weather.

25 These are similar charts for each of the

1 service areas. This is for PG&E. Not all of you
2 were here at the June weather update. PG&E, the
3 updated forecast for PG&E was a combination of
4 PG&E's weather adjustment and the staff weather
5 adjustment. So this is an extrapolation of both
6 PG&E's and the staff's weather adjustment
7 methodology.

8 These open boxes are the one-in-two
9 weather adjustment that we used in June. This is
10 what happens when you put the actual 2006 weather
11 that we saw on that Monday into those equations.
12 The change from 2005 in the staff's work has 2006
13 based on weather is 11.7 percent.

14 This is a similar chart for Edison.
15 That results in a change in growth due to weather
16 of 7.8 percent. And similar thing for San Diego
17 at 7.9 percent.

18 And this is a daily tracking of our
19 forecast which would be the updated forecast for
20 the ISO, using the revised 2006 forecast presented
21 in July -- I mean in June, for this year. And
22 adding 1.55 percent growth for the '05 to '06
23 growth.

24 There is some question in June of are we
25 going to come back and see an extra 2000 megawatts

1 this year that we saw last year. I think on the
2 actual peak day we over-forecast peak, and that
3 may be due to interruptibles and demand response.

4 But in general, up to that point, you
5 can say maybe the forecast was under-forecasting a
6 little bit. Now we're over-forecasting, which may
7 mean that people had seen their bills. But I
8 think from an overall standpoint, the growth that
9 we projected from the revised forecast is in the
10 ballpark of what's happening.

11 ASSOCIATE MEMBER GEESMAN: When you draw
12 that conclusion do you make any adjustment for
13 customers that were blacked out because of
14 distribution system failures at the time of peak?

15 MR. GORIN: No. We're still trying to
16 figure out the coincidents for those and the
17 actual number of megawatts that that saved on the
18 peak.

19 So this is just compared to the ISO
20 projected daily load, the ISO reported daily load.

21 So that concludes my presentation.

22 MR. GIBBS: Okay, thanks, Tom. Any
23 other questions from the Commissioners right now?
24 If not, I'd like to -- thanks, Tom, you can find a
25 seat back over here.

1 I'd like to start over here on this side
2 and have the panelists introduce themselves, and
3 then we'll start a discussion of building off of
4 what Tom had to say.

5 So, if we can just quickly go around and
6 just introduce yourself, please.

7 MR. GULIASI: Les Guliassi. If I may beg
8 your indulgence for a moment here, I wanted to
9 provide for the Committee a little bit of some
10 context to the various presentations that PG&E is
11 going to make and the dialogue that we're going to
12 engage in.

13 What I want you to do is --

14 MR. GIBBS: If you don't mind, I'd just
15 like to have everyone introduced themselves first,
16 and --

17 MR. GULIASI: Okay. Okay, fine, thanks.

18 MR. GIBBS: -- then get into that.
19 Thank you very much.

20 MR. MARLER: I'm Byron Marler with PG&E.

21 MR. ASLIN: Rick Aslin with PG&E.

22 MR. EMMERT: Bob Emmert, California ISO.

23 MR. CANNING: Art Canning, Southern
24 California Edison.

25 MR. COCKAYNE: Mike Cockayne, LADWP.

1 MR. KATSAPIS: Greg Katsapis, SDG&E.

2 MR. VONDER: Tim Vonder, SDG&E.

3 MR. CANYAN: Dan Canyan, Scripps
4 Institution of Oceanography.

5 MR. GIBBS: Great. And, Tom, thank you
6 very much.

7 MR. GIBBS: Great. And, Tom, thank you
8 very much. Tom put forward, I think, a couple
9 notes, if I could just start us off here, and then
10 we can get into comments. Look forward to
11 everyone's perspective.

12 What I took away from what Tom has said
13 is that the event was extreme, but not
14 unprecedented. We've seen high temperatures
15 before, and there were high temperatures this
16 time. But they were not completely outside of our
17 range of experience.

18 And the second thing I took away from
19 his presentation is that the forecasts were not
20 way off. In fact, the forecasts were pretty
21 reasonable.

22 So, with those observations that I've
23 made, I'd like to hear comments from folks here on
24 the panel, and maybe just starting off we can
25 start over here on my right with PG&E, if you want

1 to say a couple words, and then get some
2 perspectives on PG&E's view of the event.

3 MR. GULIASI: Thanks very much. Again,
4 what I wanted to do for you, Commissioners, is
5 just to provide some general context so that what
6 you take away from the PG&E presentation is not
7 merely a series or a set of disparate, you know,
8 remarks and comments as part of this dialogue, but
9 instead you see it as kind of an overall whole
10 with some theme.

11 In addition to hearing from Byron Marler
12 and Rick Aslin about forecasts and weather, you're
13 going to hear from Kevin Dasso later on this
14 morning about the operational event and our
15 response to operational conditions.

16 But, in addition to that we have with us
17 today, Bob Kinert from our customer services
18 organization, and perhaps at the conclusion of the
19 third panel we can make five or so minutes
20 available to him.

21 What we wanted to do was tell you what
22 PG&E did in preparation for the unusual weather
23 that we were about to experience. We didn't take
24 this temperature situation, this heat storm, as
25 business as usual. We extended ourselves to our

1 customers.

2 We worked carefully and closely with our
3 largest customers, asked for voluntary
4 interruption and curtailment of load. We worked
5 extensively with our customers throughout the
6 event to insure that we could restore service as
7 quickly as possible. We moved crews throughout
8 our service territory to the hardest hit areas.

9 So we wanted to convey to you kind of an
10 overall sense of what we did in preparation for
11 the event, during the event, and some of the
12 lessons learned afterwards.

13 So with that, I'll turn it over now to
14 my colleagues from PG&E. Thank you.

15 MR. GIBBS: Great. Thank you very much.
16 And, Byron, your thoughts on Tom's presentation
17 and PG&E's perspective.

18 MR. MARLER: Okay. Well, I compliment
19 Tom; he's done a very nice job of bringing
20 together the temperature information and load
21 information for the whole state, and then
22 aggregated down to our PG&E area.

23 I have a presentation that I'm going to
24 make; I don't know when that's going to happen,
25 but I can do that now. I just wanted to say that

1 what Tom has shown on the temperature data, I
2 believe, is maximum temperatures. And one of the
3 things that I've done in my own analysis is to
4 look at the daily average temperature; and see
5 what that meant to us, as well.

6 So, I'll make my presentation now.

7 (Pause.)

8 MR. MARLER: Okay, so it's me, Byron
9 Marler. And the thing I wanted to point out in
10 the title here, and I say July 2006 heat
11 wave/storm, I'm a trained meteorologist, and you
12 can go to all kinds of courses in meteorology and
13 you'll never see the term heat storm in
14 meteorology. But after working for the utility
15 for 32 years, I know that it is a heat storm
16 because it affects our utility just like a wind
17 storm or a winter storm.

18 So, what I wanted to show is some
19 information about the weather pattern, what's
20 going on. Here you see an upper air pressure
21 pattern, satellite, 5:00 p.m. on July 22nd. And
22 California -- it's right in here, that's about San
23 Francisco and this is about Los Angeles.

24 And what you're seeing here is a contour
25 of pressure; this is actually in meteorology

1 lingo, high. But if you just think of it as
2 pressure, and this a big high pressure area that's
3 covering the entire western states here, going
4 from, you know, down from San Diego all the way up
5 to Seattle and then across over to western Montana
6 and back down into Colorado, New Mexico, Arizona.

7 So what this is doing, and you see the
8 white stuff here, that's clouds, what it's doing
9 is it's bringing in warm air from the south, and
10 it's also bringing in some moisture from the
11 south, as well. And what has happened is we have
12 thunderstorms that developed on the Tehachapi
13 Mountains, the southern and central Sierra, the
14 San Gabriel Mountains, so there was enough
15 moisture to trigger thunder storm activity on this
16 day and the following day.

17 And so I'll just show this next slide.
18 So this is just a little bit later on that day,
19 it's 9:00 p.m. And what you see over California,
20 here's California again, is you see this cloud
21 cover. I called it the debris clouds that come
22 off the thunderstorms that built over the
23 mountains. And they've come up from the south
24 with that flow of southeast, out across the San
25 Joaquin Valley; and they continue to move

1 northward across the Central Valley during that
2 night.

3 And what cloud cover does is it tends to
4 hold the heat in, like a blanket. So, what
5 happened on that night was the nighttime
6 temperatures between the 22nd to 23rd did not go
7 down very much. For example, Fresno's low
8 temperature the morning of the 23rd, or the night
9 of the 22nd, was 90 degrees. That's the low
10 temperature, okay.

11 So, anyway, talking a little bit about
12 the temperatures, here's some temperature records
13 for our service area. We have Santa Rosa, San
14 Francisco, San Jose, Ukiah, Red Bluff, all the way
15 over to Bakersfield. Fresno's in here.

16 And what you're seeing is from the 16th
17 to the 26th of July the daytime high
18 temperatures -- and here's the normal for each
19 site. For example, Santa Rosa, the normal high
20 temperature at Santa Rosa is 82. So what you're
21 seeing now in this column, in each case, is the
22 difference between the normal and the actual. And
23 I just put in some colors, yellow being 12 degrees
24 above normal, and the pink being 18 degrees or
25 more above normal.

1 So you're seeing places like Santa Rosa
2 here being more than 18, well, actually in this
3 case 26, 25 degrees above normal. San Jose 19, 21
4 degrees above normal. And on over to, well, let's
5 see, Livermore 23. So anyway, we know, it was
6 hot.

7 But what is also interesting is the
8 nighttime temperatures. And I was pointing out
9 that cloud cover. And so again, same format. We
10 have the normal lows, like Santa Rosa's normal low
11 is 53; Stockton's normal low is 62. Out here at
12 Stockton on the 22nd, the low that night on the
13 22nd was 80; the low the next night was 82. So
14 that was 18 and 20 degrees above normal on the low
15 temperatures.

16 And Fresno, even moreso. Again, the
17 coloration 12 degrees is yellow; 18 degrees above
18 normal is the pink.

19 Then I did something to the
20 temperatures, themselves, not just the
21 differences, but the minimum temperature 70 or
22 greater, minimum temperature 80 or greater. So
23 what you're seeing here, Red Bluff, 80 is the low.
24 Stockton 80 and 82; Fresno -- now, maybe you're
25 thinking well, that's no so unusual, but again,

1 Fresno, I think, is saying 67 is the low. So,
2 anyway, very warm night. That's the whole point
3 of this slide, very warm night.

4 And when you put that together with the
5 warm daytime temperatures, then you have a daily
6 average temperature. And that's what this graph
7 is all about. And it's showing top eight heat
8 waves 1949 to 2006 in the PG&E service area.

9 And what these are, are daily average
10 temperatures. Tom's was presenting maximum
11 temperatures; this is the high and the low divided
12 by 2.

13 And so what you see here is temperature,
14 and you've got a number of days on this axis. Day
15 8 is always the highest temperature. And so what
16 happens is we have the July 23rd, the daily
17 average temperature for PG&E's service area, as
18 averaged by Redding, Sacramento, Stockton, Fresno,
19 Santa Rosa, Oakland, Livermore, San Jose, Salinas
20 and Paso Robles, as being the hottest -- well, the
21 eighth day is the hottest day, it's about 91.

22 And if you look at that curve it's
23 above, it's like head and shoulders above all the
24 other heat waves that we've had here in this
25 collection of heat waves. It was interesting, I

1 actually found this July 14th '72 heat wave at
2 least, on a two-day basis, to be hotter than the
3 '71 case. And I think maybe Tom's analysis, while
4 he's looking at maximum temperatures, and truly,
5 that's part of the difference. He had '71 as
6 being one of the hot ones. And it's in there,
7 it's that yellow curve.

8 Anyway, bottomline, this was the biggest
9 heat wave we've seen in this period as an average
10 of these locations.

11 ASSOCIATE MEMBER GEESMAN: You don't
12 seem to include the 1955 incident, which has
13 gotten a fair amount of attention in the press as
14 comparable in terms of deaths. Is there a reason
15 for that?

16 MR. MARLER: I can't answer that. I
17 mean my data analysis did look at that period, and
18 for some reason it's not showing up. Actually,
19 yes, so I can't answer the question. I will look
20 into it.

21 Okay, so what I did now, same type of
22 analysis; I just took and subdivided our territory
23 into coastal valleys and central valley. And it's
24 just showing the same thing, that recent heat wave
25 of July 23, 2006, is the hottest one in both

1 coastal valleys and central valley.

2 Now, coastal valleys is Santa Rosa,
3 Livermore, San Jose and Paso Robles. So it's like
4 one mountain range in from the ocean. Okay, why
5 I'm going to make that point is that this chart
6 shows the number of years since the three-day
7 average. I think, as you can see, that on those
8 previous graphs that we had, three very hot days,
9 the 22nd, 23rd, and 24th.

10 And so I was looking at the three-day
11 average temperature. And a number of years since
12 those temperatures being hotter than the 23rd to
13 the 25th, three-day average ending on the 23rd,
14 24th and 25th.

15 And what these are, you can't read them
16 very well, but this is a 50-year contour, the
17 eastern-most one here. This is a 30-year contour.
18 And then right along the coast is a ten-year
19 contour. And places like San Francisco and
20 Salinas and Monterey and Santa Maria, it was less
21 than a ten-year -- I mean there was actually a
22 heat wave that occurred about two to six years
23 ago, there's a couple of them that were more
24 significant than this.

25 But as soon as you got in past the first

1 row of coastal mountains, the statistics started
2 changing. And once you're in past the second and
3 third row of those mountains, you're into this
4 greater than 50-year period, with the exception of
5 the Red Bluff/Redding area, and the exception of
6 the Fresno area.

7 I also did this -- I don't have a graph
8 to show you, but I also did this for the one-day
9 average temperature. And the only, it's almost
10 the same pattern except right in the Bay Area
11 here, the ten-year contour comes into the Delta a
12 little bit. Not over to Stockton, but into places
13 like Vacaville and Fairfield and Pittsburg and
14 Antioch. But almost the same pattern.

15 So, anyway, my conclusions is that it
16 was warm overnight; warm overnight temperatures
17 occurred on the 22nd to the 24th. Very warm the
18 night of the 22nd, 23rd. Fresno was 90; Stockton
19 82; Livermore 79; San Jose 74. Hottest 24-hour
20 temperatures in 57 years in many locations on July
21 23rd. Hottest two-, three- and four-day period,
22 that's running average period, at many locations
23 during that period.

24 Daily average temperatures in areas
25 show that this was the longest, I shouldn't say

1 strongest -- longest, strongest -- longest hottest
2 heat storm as compared to others. I don't like
3 that word.

4 Okay, with the exception of immediate
5 coast, like Morro Bay, Monterey, San Francisco,
6 and adjacent to the San Francisco Bay shoreline,
7 like San Rafael and Richmond and Oakland. The
8 remainder of the service territory experienced
9 near-record heat and it was similar but slightly
10 less intense on maximum temperatures to the '72
11 heat event in the PG&E service area.

12 So, that's what I had to say on that.

13 MR. GIBBS: If I could just ask a quick
14 question. I notice you're specifically talking
15 about 57 years; that's the full record of data
16 that you have?

17 MR. MARLER: That would be from 1949 to
18 2006. Yes.

19 ASSOCIATE MEMBER GEESMAN: Did you track
20 humidity in your data?

21 MR. MARLER: I have some humidity data;
22 and I did -- we don't track it. In our area it's
23 not as significant as elsewhere in, I would say,
24 people's heat comfort level. It is a factor, but
25 not as important as just the temperature.

1 I did look at the humidity. In fact, I
2 shouldn't say humidity, because humidity is a
3 thing that fluctuates by hour of day up and down.
4 When it's hot the humidity's low; when it's cool
5 the humidity's high.

6 It's more appropriate to use the dew
7 point temperature as a indication of atmospheric
8 moisture. And I did look at Fresno; I looked at
9 Davis, California during this event.

10 Prior to the true teeth of the heat
11 wave, the dew points were averaging about 57, 58
12 degrees. On the hottest days it did go up about 5
13 degrees; it was between 62 and 63 dew point on the
14 hottest days. And so there was some additional
15 moisture in the air during the teeth of this heat
16 wave.

17 ASSOCIATE MEMBER GEESMAN: I mean do you
18 have historical dew point temperatures for your
19 weather stations?

20 MR. MARLER: Well, the weather stations
21 are pretty much, a lot of them are on the National
22 Weather Service sites. And they do have a dew
23 point value in their history. It could be
24 analyzed, yes.

25 ASSOCIATE MEMBER GEESMAN: Thank you.

1 MR. GIBBS: Great, thanks. Thank you
2 very much. I think Dan has also had a chance to
3 look at weather data, and this would be a good
4 time to make comment on that.

5 MR. CANYAN: Okay, yeah. If it's okay
6 I'll just show a couple slides.

7 Well, I thought those were two really
8 good descriptions of elements of this event. And
9 I'm going to try to complement that and probably
10 reinforce what you just heard.

11 I should acknowledge Sasha Gorshunov;
12 also Laura Edwards from Western Regional Climate
13 Center -- within the Scripps.

14 Okay, somebody has to tell me how to run
15 this. I think I just got it.

16 So, what I've got here, I'm not a
17 utilities guy; I'm a climatologist. So I have a
18 slightly different definition; it's probably more
19 liberal than the ones you've heard from Byron and
20 Tom. But the message is pretty much the same.

21 So, here's a picture of a composite heat
22 storm or heat wave designed from California data,
23 where several stations in California are
24 registering extreme warm daytime temperatures.

25 And this is the anomalous temperature;

1 departure from normal for temperatures across the
2 United States. And what you see is that when
3 California is in this state of extreme warmth,
4 indeed the entire west is usually blanketed by
5 warm temperatures, which has a bearing on us, I
6 think, because we share electricity over the
7 western intertie, and things get complicated if
8 everybody's warm.

9 Byron already mentioned this high
10 pressure which is really the driving circulation
11 mechanism that leads to this. You can see, well,
12 it's warm here in the west, it's cool downstream
13 over the eastern part of the country.

14 So I just said this, that we designed
15 our own heat wave index, and I'm not going to go
16 into the details now because we don't have enough
17 time. This is simply a seasonal census of heat
18 waves by this particular index. These are heat
19 wave days, and you can see that they rise
20 precipitously, or have risen precipitously in June
21 and continue through September and a little bit
22 into October. This is virtually the same data set
23 that Byron just talked about, that goes back to
24 about the end of World War II forward.

25 If you look at the evolution of these

1 circulation patterns which drive these, you can
2 see seeds of the event beginning at least four
3 days before the event happens; and then, of
4 course, the longer heat waves set in and are quite
5 persistent. The atmosphere is not moving very
6 quickly in terms of propagating its wave light
7 features during these events. And that's why they
8 last longer.

9 Similarly, if you look at the
10 temperature signature you can see the building up.
11 This is a day before the event; this is a day
12 after; this is three days after. At the beginning
13 you can see this very large footprint pattern
14 that's taken hold.

15 You can see this in various elements of
16 the atmosphere. The air temperatures, of course,
17 this is from the so-called reanalysis data product
18 from the atmospheric community. Forget that going
19 back part.

20 This is the humidity which actually is
21 kind of interesting in this particular event. And
22 what we've done here, if I can pull this off, is
23 we've looked at this in five-day time slices
24 through the event. This is the period from 8 July
25 through the 12th of July. This is the 13th

1 through the 17th.

2 And the blue shading here represents
3 higher than normal humidities, okay. You can see
4 California. You can see that at this point in the
5 development, humidities are not exceptional. But
6 you notice that there's some structure down here
7 in the eastern Pacific that now migrates up.

8 Here's the 18th through the 24th. This
9 is the period that Byron just mentioned when he
10 was showing thunderstorms and convective
11 cloudiness and so forth. And that undoubtedly had
12 a role in the nighttime temperatures that were
13 actually extraordinarily warm during this event.

14 And then finally here's the tail end of
15 this event; it's still humid. And, well, okay,
16 here's the very tail end, and it's still -- and
17 you can notice that things are starting to happen
18 now over the eastern part of the country. It's
19 interesting that after we experienced our heat
20 wave here in the west, the midwest and then the
21 east, of course, were overtaken. So this episode
22 actually got some attention from the federal
23 government, which is kind of impressive.

24 Okay, so, the question was asked about
25 actual humidities on the ground. These are dew

1 points during the event. These red dots here
2 possibly can't see the x's, but this is in degrees
3 Celsius here on this temperature scale at the
4 bottom. The blue histogram is actually a
5 climatology of dew points in our heat waves at, in
6 this case, at Fresno.

7 Okay, so we'd gone back and these are
8 several hot-day events at Fresno, where we just
9 queried the data to determine what are the dew
10 points. Now, I wasn't very discriminate about
11 which days we chose in terms of the 2006 event.
12 So I went all the way back to about the 17th of
13 July. And I went through, I think, about the
14 26th.

15 So I have more than just the core days
16 of the event. But you can see that we had a
17 number of days here. This is frequency that's
18 plotted on this chart, so this really represents
19 how many days that we see of dew points that were
20 relatively high. Twenty degrees Celsius is 68
21 degrees Fahrenheit, just for scale.

22 So Byron was mentioning that he was
23 seeing dew points in the 60s. And that's this
24 period right here. You can see -- also for
25 contrast, you can see air temperature during the

1 event, compared to other heat wave events. And
2 you can see that there were some remarkably warm
3 days.

4 The same exercise was done for San
5 Diego. Again, you can see some relatively high
6 dew points in this event. I would say, though,
7 that this is not the only humid heat wave that
8 we've seen on record. There's been others, as you
9 can see from this climatological view. But this
10 one definitely shared that element.

11 Now, if you look at the -- this is a
12 point that Byron really made well, and I just want
13 to reinforce it. That the maximum -- and Tom --
14 that the maximum temperatures in this event, 2006,
15 were not exceptional when you compare them
16 historically.

17 What we're showing here is the number of
18 stations in a statewide network that registered
19 extremely temperatures in view of their own
20 climatology, greater than the 99 percentile
21 temperature had to be recorded at a given station
22 in order for it to register in this series.

23 So, when you see large excursions here,
24 like in 1971, that was a period where several
25 stations in the state during the summer period

1 were exceptionally warm. And you can see that
2 that did happen in 2006. That's the last line on
3 this chart. But, in terms of the other events
4 that we've seen historically during our lifetimes,
5 this one was not exceptional.

6 On the other hand, when you look at
7 minimum temperatures, which are shown here on the
8 right, this event was just amazing. It registered
9 in the neighborhood of 50 percent of the stations
10 in this climatological record had their all-time
11 maximums in this particular metric. So this was
12 just a remarkable episode in terms of nighttime
13 temperatures.

14 The other thing that is of note here,
15 when you look at this statewide minimum nighttime
16 temperature index what you see is how over the
17 last 50 years or so there's been a creeping
18 tendency for minimum temperatures to increase.

19 Okay, so now how well predicted are heat
20 waves. So what we've done here is we have a
21 record of medium-range forecast model, which is
22 the current generation of the Weather Service's
23 medium-range model; medium range meaning three
24 days to 14, 15 days or so. Okay. So that's the
25 product that at least some of the operational

1 meteorologists would look at, probably along with
2 other modeling products.

3 But this gives you an idea of how well
4 you could forecast, say, the first day of the heat
5 wave, going back 15 days in advance, 14 days, 13
6 days, 10 days and so forth. And what you see
7 here, this measure of skill is just the large
8 square, the squared correlation. This happens to
9 be a single station or location sited pretty much
10 over Los Angeles. So it's just a typical location
11 over California.

12 And what I take from this is that at
13 about seven days in advance we're picking up about
14 half of the variance of the anomalous temperatures
15 so we can see when you have a heat wave, actually
16 a week in advance you get a pretty good precursor
17 that something might be happening.

18 How well do you do as the heat wave
19 evolves forward; how well forecast the third day
20 of the heat wave, which is important, because
21 multi-day heat waves is, as was pointed out, are
22 really important because humans are involved. And
23 they remember if it was warm the previous day.

24 And there you can see that we sort of
25 start plateau-ing with this relatively reasonable

1 skill in about seven days in advance. And then by
2 day zero, the first day of the heat wave, all of a
3 sudden you see pretty well that it's going to be a
4 persistent event.

5 In terms of the fifth day of the heat
6 wave, which, of course, in some events is not a
7 heat wave at all, it could be the demise of the
8 heat wave, how well do we do. Well, we don't do
9 very well at all. It takes until about the second
10 or third day of the heat wave to recognize that
11 the heat wave is either staying or going on the
12 fifth day. So, anyway, that's kind of
13 interesting.

14 Now, my final little salvo here is the
15 fact that, of course, in some of our careers that
16 what you see, and what we've seen historically, is
17 very likely not what we're going to see in the
18 next few decades.

19 So, what we have here are some climate
20 change projections and several of us have gone
21 through this exercise. Norm Miller is in the
22 audience, and he has shown these kinds of
23 pictures, too.

24 This is a typical GCM model forecast
25 that looks at hot days from two different

1 greenhouse gas emission scenarios. Of course,
2 it's uncertain how much humans are going to load
3 the atmosphere in the future.

4 And there's several scenarios that ar
5 being explored to look at possible consequences to
6 global and regional climates. The Energy
7 Commission, of course, funds their own look at
8 this.

9 And what is shown on this picture, each
10 dot is a hot day. And the color of the dot
11 represents how hot, okay. How hot above its
12 present-day 99 percentile. And what you see,
13 again, the more conservative, the more restrained
14 greenhouse gas emission scenarios is that, indeed,
15 as you go through time, this is time going up and
16 this is time through the season across here.

17 So you can see that in the present day,
18 of course, heat waves are usually confined between
19 July and August, and perhaps September. But as
20 time goes on, of course, the width of the heat
21 wave season expands; that is they start coming
22 earlier and they start coming later, too. And
23 their frequency becomes greater; and they
24 intensify during the core of the summer season.

25 This is really apparent when you look at

1 a greenhouse gas scenario which is less
2 restrained, that is sort of a business-as-usual,
3 or high-carbon diet scenario. You can see the
4 real strong frequency of occurrence of heat waves,
5 particularly at the end of the century.

6 But what I think I'd like to know is
7 that if you plot the incidence of heat waves as
8 you go through the 21st century, in 20 years or
9 so, if you believe these models, we are seeing two
10 to three times as many heat waves as we've seen
11 historically. So that's not so far out. And
12 that's a period over which a lot of us actually
13 are still making sort of viable plans for the
14 future.

15 (Laughter.)

16 MR. CANYAN: So this is something that
17 needs to be taken account of.

18 Yes, myself included.

19 That's it, so thanks very much.

20 MR. GIBBS: Thanks, Dan. Any questions?
21 Well, thank you very much, and highlighting the
22 importance of the minimum nighttime temperature in
23 this past event, I thought perhaps we could maybe
24 ask Mike Cockayne from LADWP to say a few words.

25 If you have some comments to make from

1 your chair, there, or if you want to make some --

2 MR. COCKAYNE: I have some charts, too;

3 I think it's easier to speak from --

4 MR. GIBBS: Okay, that's right. Yeah, I
5 think you want to speak from some charts, that
6 would be good to get a little of the perspective
7 among the southern California utilities. If we're
8 going to have any chance of staying on time, and
9 also have a chance for some conversation among the
10 panelists, we can move through the slides quickly;
11 that would be helpful.

12 MR. COCKAYNE: Hi, I'm Mike Cockayne
13 from Los Angeles Department of Water and Power,
14 and load forecast supervisor there.

15 I also looked at the heat storm and it
16 just kind of confirms the last two speakers. I
17 broke heat storm into two factors, intensity and
18 duration. I weighted them equally, and I found
19 that this July 6th heat storm was the number one
20 in our history; actually '98 was number two. So
21 there may be some argument whether or not I should
22 weight equally intensity and duration, but I think
23 this data confirms what we saw in the previous two
24 speakers.

25 My duration, another thing that I would

1 like to show on my duration curve and how I
2 measured it, what's happening in the LA service
3 territory is in the past ten years we have not
4 seen any days of duration that it's been very hot,
5 and then 2006 with the summer not even completed,
6 we were back up there. So maybe it was lulling us
7 to sleep a little bit.

8 And my other curve is intensity. You
9 can see during the last 10, 15 years we haven't
10 had very many events in intensity.

11 So, just looking at those two charts,
12 just as a statistician I can argue, kind of
13 reverting to the mean-type argument, and I would
14 expect in the next 10 to 15 years to see more
15 events, longer duration and more intensity.

16 And then if you have a theory of global
17 climate change, you know, adding to that, those
18 accommodations, I think it would be very wise to
19 plan at the utility for more heat events in the
20 future.

21 So that was just my conclusions on that.

22 There was a question about regional
23 weather patterns, and I think, again, the last
24 speaker cleared it up for me when he said that
25 during extreme weather events there's a broad

1 footprint.

2 So, in general, LADWP's peak does not
3 peak with the Cal-ISO, it's not coincident. Yet,
4 during these extreme events, it seems to happen.
5 That occurred in '98 and 2006. I say if you
6 needed to study, but it appears that other people
7 are already doing it, so that's kind of what we
8 found.

9 We do, and my demand forecast
10 methodology include the humidity heat build-up
11 effects. And we've got three different weather
12 stations, so we are incorporating it.

13 ASSOCIATE MEMBER GEESMAN: How far back
14 does your historical data on humidity go?

15 MR. COCKAYNE: Well, for the peak day,
16 itself, I have it back to 1966, so I can model
17 those events. But if I really wanted to look at
18 daily humidity data electronically that I have
19 available to analyze, I really only have the last
20 ten years.

21 So, in those first curves, those were
22 all just mean temperatures. That's why I kind of
23 ignored the humidity in that effect. I just, from
24 '66 to 2006, which is my entire weather database,
25 I only have humidity -- for all the days.

1 ASSOCIATE MEMBER GEESMAN: Thank you.

2 MR. COCKAYNE: I'm not going to get
3 in -- this is how I model, and I'm not going to
4 talk to you much about that.

5 Assumptions to be challenged in load
6 forecasting. Los Angeles, a three-day heat storm
7 is kind of our view of the world. In fact, during
8 the heat storm I heard a weather forecaster on
9 channel 4, one of the stations, he said, "Well,
10 this is not typical of the three-day heat storm
11 that we're used to."

12 And our whole model is built around that
13 three-day heat storm. And yet, in this
14 occurrence, we have three different climate zones
15 in L.A. The Civic Center and LAX kind of
16 exhibited that three-day heat storm pattern. The
17 problem was in San Fernando Valley, as measured by
18 our Woodland Hills weather station, we had 36
19 consecutive days above normal heat. And that
20 average was 9 degrees above normal. So an average
21 104 degrees during that 36-day period, average
22 maximum temperature in Woodland Hills for that
23 time of the year is 95 degrees.

24 So, as a forecaster, when I'm going to
25 be doing in my load forecast is really look at the

1 duration element and try to model longer durations
2 into my weather variables to see if I can't get a
3 more accurate forecast.

4 The other thing that we do at LADWP is
5 we often talk about saturation in the peak demand.
6 And in April of this year I wrote a memo saying I
7 believe that the saturation was 6000 megawatts for
8 2006. That was the highest level that our system
9 could reach.

10 And my actual published forecast, which
11 is done in October 2005, we published our highest
12 case as the one-in-40. And we had, my highest
13 forecast was 59 -- over 2005. And of course, our
14 actual peak on July 24, 2006, was 6102, which
15 really beat my forecast. Even my view of the
16 world going into this summer that we could even
17 reach that number.

18 And actually the people that I talked to
19 were actually below the 6000. And I had some
20 people -- 5800 was our maximum and stuff. So, in
21 my mind, as a forecaster, every April we talk
22 about this, what is it the maximum we could reach.
23 And I don't think our models address that.

24 And we've been looking at alternative
25 models. I don't think right now is the proper

1 placed to look at it, but that's really an
2 assumption we need to look at.

3 If I, as a forecaster, can tell you the
4 ultimate max a system could reach in any given
5 year and managers of the other planners that work
6 around that --

7 MS. JONES: Could you explain one more
8 time what you were referring to when you talked
9 about the system saturation?

10 MR. COCKAYNE: I have this other graph;
11 this is the comparison, the hourly loads on '98
12 versus the 2006. Well, we believe that there's --
13 the saturation is when all the potential equipment
14 in the service area is on that's going to be
15 turned on. And that the equipment is cycling at
16 its maximum capacity. So air conditioners, they
17 go on and off; maybe they're running 50 minutes
18 out of the 60 minutes.

19 So what happens is you lose diversity in
20 that system. And so theoretically there's a
21 maximum load that your system can hit. And a lot
22 of our belief about that evolved around the '98,
23 because you see in 1998 about 1:00 in the
24 afternoon we kind of hit a peak, and we did not go
25 much higher after that at that point.

1 So that, you know, was our firm belief
2 that there's a ceiling out there that the system
3 could reach. In 2006 at 1:00 we reached that
4 point again and we continued to climb.

5 The thing that that saturation does is
6 that goes into my model. I have a spline
7 methodology, in that once you get past 95 degrees
8 in my model then the response -- per degree
9 actually reduces. So that from 90 to 95 degrees
10 we say we're going to get around 100 megawatts per
11 degree. From 95 and above, in the model that I
12 built in October 2005, we said well, after 95
13 degrees that levels off to 72 megawatts per
14 degree.

15 But on the 24th is above the 95 degrees
16 we got a response of 166 megawatts per degree.
17 And that's what we found remarkable; there was
18 quotes in The L.A. Times that we were surprised.
19 Well, that was one of the surprising things to us.
20 Really in our belief and how we model our system,
21 we really believe in that ceiling. So for that to
22 go up, the thing about that is it's hard for me to
23 imagine that if it was 2 degrees hotter on that
24 day, we would have got an extra 300 megawatts
25 beyond the 6102. So that 6102, I mean you're

1 nearing that.

2 So how to predict that and how to
3 forecast, like I say, that's the forecasting and
4 what we did, we were trying to do.

5 I think that one of the things that
6 surprised us in this, the other surprises, is that
7 a lot of the load came from the residential. And
8 seeing that PG&E peaked on a Saturday and Sunday,
9 I mean the residential load was just huge during
10 this heat wave.

11 And the interesting thing that our load
12 research people found out was that between 1998
13 and 2006 the noncoincident demand in their
14 residential sample has grown by 30 percent. Well,
15 our residential sales growth overall has only been
16 10 percent. So there was a big, you know, we're
17 losing load factor in the residential sector,
18 which I think was surprising to me, as a
19 forecaster, because I thought with all the energy
20 efficiency we've been putting in, all the
21 distributed generation, that actually were taken
22 away from the peak.

23 So that difference, I mean I can see a
24 little difference, but that was a really wide
25 difference. And I read in this -- utility that

1 other people were having the same problem.

2 So my solution to that is really we need
3 a LADWP that will really work harder with our load
4 research and load forecast, to try to capture that
5 change.

6 I was, in addition to that I would say
7 in the commercial sector we didn't see that much
8 growth. I think we're doing a good job, and I
9 think, in that sector I think that the energy
10 efficiency technology has really held. So I think
11 the problem was in our residential sector.

12 One of the final questions was weather
13 forecasting. And, you know, I think on a system
14 level for a marketing, wholesaling, maybe put
15 weather forecasting into the models, but for long-
16 term forecasting I don't believe we should
17 incorporate weather forecasting. I think what we
18 do now is sufficient.

19 MR. GIBBS: Great, thanks, Mike. Any
20 questions?

21 ASSOCIATE MEMBER GEESMAN: I had one.
22 If you could speculate about residential air
23 conditioning. Do you think that what you're
24 seeing is a more intensive use of air conditioners
25 by your residential customers, or a greater number

1 of air conditioners within your service territory?

2 MR. COCKAYNE: I think it was both. One
3 thing about determining the number of air
4 conditioners is one, we only do surveys
5 incrementally, so we have, you know, data, you
6 know, every four years, I believe, from the Energy
7 Commission surveys, and also you have the --
8 housing survey.

9 So I think we're getting more surveys
10 because of -- air conditioners because of the well
11 known fact that people are putting -- right now
12 people are remodeling their houses. There's a
13 high wealth of factoring due to the housing
14 impact. So there's probably more out there than
15 we're capturing.

16 And then the second part, given the
17 higher humidity, I believe during the higher
18 humidity air conditioners cycle more. So with
19 more out there, and they did work harder, we
20 believe, during this. That's our opinion. I
21 can't --

22 ASSOCIATE MEMBER GEESMAN: Sure, thank
23 you very much.

24 MR. GIBBS: Great. Thank you very much.
25 While we're in southern California, perhaps Tim

1 Vonder from SDG&E. I understand in some of the
2 materials you submitted that SDG&E viewed this
3 event as about a one-in-25 event. And without
4 going into the whole thing, your comments relative
5 to what the other folks have said, and whether
6 you're seeing something that's consistent in your
7 areas.

8 MR. VONDER: Okay. I'm Tim Vonder,
9 SDG&E. And beside me here is Greg Katsapis,
10 SDG&E. And Greg's our ace forecaster, and he has
11 all the detail.

12 I'd like to, before Greg speaks I'd like
13 to kind of -- I'll lead into our little
14 conversation here, and then Greg can take over and
15 get into the detail.

16 But, we have some very interesting
17 things to show. It's interesting from both a
18 weather standpoint and from a customer-response
19 standpoint.

20 It seems to be very consistent with
21 everything that we've seen so far today, from
22 those who were speaking about the weather, and
23 also our fellow from LADWP, who was beginning to
24 speak about the forecast and customer responses.

25 I can tell you that in San Diego our

1 weather was much hotter than we normally see,
2 which is consistent with the other service
3 territories. We had a July that was overall,
4 talking about the entire month of July, about 6
5 degrees hotter than the July that we experienced
6 in 2005. And I think that's consistent with what
7 you've been seeing.

8 The other interesting thing is our
9 customers responded -- well, first of all, the
10 weather was unexpected, but our customer response
11 was expected. They responded just about exactly
12 as we had expected they would respond to weather
13 of this nature. And you'll get a chance to see
14 that, too.

15 So, with that I think I'll turn it over
16 to Greg, who has a few graphs to show you.

17 And then I guess one other thing, in
18 terms of customer overall response over the long
19 term, I think you'll see that when we had the
20 crisis in 2001, there was quite a customer
21 response to that. But that time has now passed.
22 And I think you'll see that customers are right on
23 track as they were prior to that time period.

24 So, anyway, take it away, Greg.

25 MR. KATSAPIS: Just very briefly, this

1 is what SDG&E's temperature looked like. It's a
2 weighting of -- I'll try to get -- it's a
3 weighting that includes maximum temperature,
4 minimum temperature, humidity. We use the heat
5 index, so we used a combination of humidity,
6 hourly humidity, and hourly temperatures. We
7 don't take the max and, you know, use minimum
8 humidity. We use coincident humidity and
9 temperature on an hourly basis.

10 ASSOCIATE MEMBER GEESMAN: And what's
11 your historic data file look like? How far back
12 does it go?

13 MR. KATSAPIS: Well, we have very good
14 information on two of the three weather stations,
15 air fields and then the third one's a little
16 sketchy. So we go back about 30 years, hourly
17 information.

18 So we combined that. The top graph
19 represents what we looked like on the day of the -
20 - so this is just, once again, using the heat
21 index formula. And you can see that we were, by
22 far, higher than any other day of the peak that
23 occurred in history.

24 The bottom graph shows, the red line
25 represents our one-in-ten scenario. The bottom

1 graph here shows that we were pretty consistent
2 with what we saw in 1984. Now, generally
3 speaking, I don't see a big difference between the
4 use of dry bulb and humidity on the energy side;
5 but on the peak side we definitely see a
6 difference.

7 So for example, this year we noticed
8 about humidity gain, probably about 4 additional
9 degrees. So at 100 megawatts per degree or maybe
10 in our sense about 2 percent per degree, that's a
11 lot of difference that it explained.

12 In 1989, for example, the actual heat
13 index, it was a Santa Ana condition and the heat
14 index actually was 5 degrees below what the dry
15 bulb temperatures were.

16 So we find the heat index to be a
17 significant explanatory variable for peak. Not so
18 much for energy, because this is very little
19 difference.

20 I think the gentleman from LADWP, this
21 is our historical residential use per customer.
22 And if you have a yardstick I could put it up
23 there, but it's not stopped. After the crisis
24 we've had four years of consecutive record growth,
25 and I think that translated into a lot of our

1 summer peak this summer, because the residential
2 sector was a very important factor.

3 This is looking at energy. Once again
4 here we use average daily temperature or cooling
5 degree days, same difference. And we had a 22
6 percent increase in residential usage versus last
7 year. We had a 10 percent increase in
8 nonresidential use per customer.

9 And the top scatter plot here shows the
10 blue dots last year, versus the red dots this
11 year. And you can see the difference. However,
12 it's a pretty nice looking slope if you connect
13 those dots.

14 This is trying to combine everything
15 into one picture on a two-dimensional graph,
16 similar to what Tom did. The weighted
17 temperature, once again, includes maximum
18 temperature, minimum temperature, not daily
19 average but it's more like 75/25 weighting.

20 It includes the heat index as opposed to
21 maximum dry bulb temperature. And it takes into
22 consideration prior days and minimum temperature.

23 So basically I just plotted that one
24 simple variable. It's a little bit more complex
25 within the models, but on the two-dimensional

1 graph this is what you get.

2 SDG&E actually peaked on the Saturday.

3 I don't know if any other utility's ever peaked on
4 a Saturday. But we peaked on the Saturday. So
5 the blue dots represent weekdays. The red dots
6 represent Fridays. Now, generally speaking,
7 Fridays for SDG&E have been about 1 to 2 percent
8 below all other weekdays, people going home,
9 whatever. But the residential sector made up for
10 that this year. We don't see a big difference.
11 We see some of them above, we see some of them
12 below.

13 By the way, the yellow dotted line is
14 our forecast for this year. So that's our -- the
15 horizontal line is -- the vertical line, excuse
16 me, is our average temperature. That's our first
17 dot. The next dot is the one-in-five. The next
18 dot is the one-in-ten.

19 There's a bunch of black dots down
20 there. Well, those are days when, if we're
21 relating it to temperature, I found all those
22 black dots, which fell noticeably below, those
23 were days when we had nearly 100 percent cloud
24 cover. So it's not just temperature, it's kind of
25 hard to mix all these things into a two-

1 dimensional graphic. But certainly you see that
2 six out of the seven points that are below the
3 line noticeably are due to cloud cover.

4 The last data point on the right, the
5 two green dots out there, that represents our
6 Saturday peak. And, of course, everything else
7 held constant, the actual peak fell well below
8 expectations given the 125 scenario.

9 But if we adjust that for the outages
10 that occurred, a couple percent; and we adjust
11 that to a weekday, we would actually fall slightly
12 above the line.

13 Now, we've had about ten years in a row,
14 eight years in a row. We have to come up with
15 these scenarios. I have two data points to work
16 with over the past eight years. Those are the
17 only two data points that we've seen for the last
18 eight years that fall to the right of average. So
19 that's the difficult task that we forecasters
20 have. We don't have a lot of data points out
21 there to work with.

22 But in terms of coming up with a
23 normalization for this year, I think it's
24 reasonable to say that we're relatively on track
25 relative to the forecast. And in terms of the

1 extremes, I think the top green dot lends some
2 credibility to the extension of that line.

3 ASSOCIATE MEMBER GEESMAN: You mentioned
4 your outages. Have you correlated those to your
5 peak hour?

6 MR. KATSAPIS: Yes. We had about 40,000
7 customers out at a time of peak of the 1.3 million
8 customers.

9 ASSOCIATE MEMBER GEESMAN: And would you
10 attribute a megawatt number to those customers
11 that were out?

12 MR. KATSAPIS: It's about 150 megawatts,
13 125, 150 megawatts out of 4000.

14 ASSOCIATE MEMBER GEESMAN: And those
15 were all distribution system related?

16 MR. KATSAPIS: Most of them, yes.

17 ASSOCIATE MEMBER GEESMAN: Thank you.

18 MR. GIBBS: Great, okay. Thank you very
19 much, Greg. We are sort of coming to a close due
20 to the time for this particular panel. I would
21 like to just get some discussion going about some
22 of the issues and whatnot.

23 I know Art Canning is over there wanting
24 to say a few words.

25 MR. CANNING: A little eager to say

1 something, yes. I'm Art Canning from Southern
2 California Edison. I'm the manager of the demand
3 forecasting group.

4 I don't have any slides, but you've seen
5 about all that you need to see. I'll say that for
6 Edison we were sort of the cool boys of the
7 neighborhood. At a maximum we hit probably a one-
8 in-temperature on Sunday and Monday.

9 I've looked at the maximum temperatures
10 for the day, the average temperatures for the day,
11 and then a three-day moving average where we
12 multiply max times the min to get the effective
13 humidity. We've pointed out that humidity and
14 minimum temperatures seem to run hand-in-hand.

15 And in all cases we're in the one-to-12,
16 one-to-13, somewhere around there. Whereas PG&E,
17 I saw, I calculated is probably one-in-80, ISO
18 one-in-50, something like that on some of those
19 days. So we weren't as extreme.

20 We've had seven other -- no, five other
21 days in the last 42 years that were as hot or
22 hotter than Monday, the 24th -- I get my days
23 mixed up -- on the Monday in question. So it was
24 not unprecedented, either in terms of maximums,
25 minimums, humidity, whatever. It's happened

1 before. About once a decade, certainly.

2 What was unprecedented was July was the
3 hottest July on record. And I think we showed
4 that earlier, we calculated July as being like 3.5
5 standard deviations above normal in terms of
6 average temperature.

7 What happened was it hit people's bills.
8 So the biggest temperature effect of this heat
9 storm, the most amazing thing we saw was we didn't
10 hit the peak that we thought we might have hit,
11 given the temperatures. We're probably 1000
12 megawatts less than what would have been normally
13 expected with those individual day temperatures.
14 And I think this was partly because it was near
15 the end of July and people had already been
16 getting their June bills. And most of them had
17 gotten a July bill. And were going into some sort
18 of bill-shock. This is my supposition.

19 The bills were climbing every day as
20 people saw their bills. And I think that,
21 combined with all the conservation notices out, I
22 mean all the freeway signs blinking FlexYourPower,
23 people really did back off that last half of July.
24 It doesn't seem like the temperature-to- load
25 response maintained its normal coincidents.

1 So the peak day was not unprecedented.
2 What was unprecedented was the duration of heat
3 leading up to the peak day, which in this case
4 made people very bill-sensitive on the day of the
5 peak, which we never would have thought would have
6 happened. But usually, as we've heard before, we
7 expect like a three-day heat storm and the bills
8 don't build up that fast. But they'd had all June
9 and a lot of July.

10 The temperatures were not unprecedented.
11 The forecast actually turned out fairly good. Our
12 actual peak was just a little bit under our one-
13 in-two forecast. Now, that was on Tuesday. On
14 Monday we interrupted; and if we hadn't
15 interrupted the peak would have come in a little
16 bit above the one-in-two forecast. But definitely
17 at least 1000 megawatts below the one-in-ten
18 temperature forecast. And it was a one-in-ten
19 type day.

20 So there was a lot -- customers'
21 response to temperature just became a lot more
22 uncorrelated toward the end of July. And you'd
23 call it conservation, I think is the best thing to
24 say. And I think it was probably bill-induced, or
25 unless somebody comes up with something else.

1 The other thing to mention, the
2 climatologists talked about it, too, was we use 42
3 years of data. When we plot the winter minimums
4 and winter average temperatures there's definitely
5 been a long-term increase. The trend is there;
6 it's significant. There's definitely a time trend
7 upward.

8 When you look at maximum temperature of
9 summer, and this effective temperature, max times
10 min, there's barely any sort of a trend, and it's
11 not statistically significant. So, so far the
12 climate change or heat-island effect or whatever
13 is going on, is definitely affecting the average
14 temperatures of the year, and especially the
15 winter. But doesn't seem to be affecting the day
16 of the peak. We haven't seen a definite upward
17 trend in that at all.

18 And in terms of -- you asked about air
19 conditioning. My calibration point is Home Depot.
20 And when Home Depot in 2003 started throwing out
21 room air conditioners for under 100 bucks, I
22 figured something has changed here.

23 I haven't seen the -- and I think Tom
24 supplied us, or CEC supplied us with air
25 conditioning unit sales in all of California. And

1 in the late '90s they were running, I seem to
2 remember, 200 to 300 thousand. In 2003 and '4 I
3 think they hit 500 and 600 thousand. And I'm
4 waiting for the 2005 data. And we won't know 2006
5 for awhile, I guess.

6 But I think the room air conditioners,
7 that use has gone up. And that's increasing the
8 residential response.

9 But, like I said, apparently if people
10 were running that a lot and had already gotten a
11 bill, they responded to the bill, also.

12 So the saturation is increasing, I
13 think, from these sales. I don't think this is
14 just replacement of old air conditioners, I think
15 some must be new use.

16 Those are my comments.

17 MR. GIBBS: Okay, thanks. Am I correct
18 in listening to your comments that of the other
19 folks who have spoken so far, yours was the only
20 circumstance in which load turned out to respond
21 less than what you otherwise would be expecting,
22 is that correct?

23 MR. CANNING: Yes. Seemed like
24 everybody else was surprised at how high the loads
25 got. We were so surprised that they didn't go

1 higher. So, both in the long term and in the
2 short term. In the procurement on Friday when we
3 bought for Monday, we actually over-bought, even
4 without the interruption, I believe. So Tuesday
5 we might have bought under-bought a little bit,
6 but it was pretty close.

7 So we were -- the day-ahead in
8 procurement forecasting was doing pretty good.
9 And that's a model that can learn.

10 What we're trying to do here, though, I
11 think, is also level set; what was the weather-
12 adjusted peak demand for 2006, and what we can do
13 a 2007, '8, '9, '10 projection. And so right now
14 I haven't finished the analysis. I really want to
15 see some more September. But I don't think we
16 would adjust it very much. Although it's hard to
17 take into account what this -- affect might have
18 been.

19 MR. GIBBS: Thank you. Go ahead.

20 MR. ASLIN: My name is Rick Aslin; I
21 work for Pacific Gas and Electric Company. And I
22 would say that just two overall comments.

23 One was that for Pacific Gas and
24 Electric service territory it was very much an
25 unprecedented heat wave. It was something that,

1 in terms of an analog year, we hadn't seen since
2 1972. And even 1972 didn't have the duration of
3 the heat that we saw in July of 2006.

4 How to place that in the recurrence
5 interval is very difficult. I think the
6 recurrence interval concept probably has some
7 value for one-in-two recurrence type interval,
8 one-in-five. But when you're talking about only
9 having 50 years of data, trying to say that it's a
10 one-in-50 type event, there is no real statistical
11 validity to that sort of statement.

12 So, I think in terms of things that we
13 could do, I think it would be useful to draw in
14 more of the meteorological community and try to
15 develop some sort of recurrence intervals that are
16 based on more statistical probability theory,
17 taking into account sample size of the data that
18 we have and that sort of thing.

19 So, I think PG&E would like to work with
20 the Energy Commission on coming up with some sort
21 of statistic for weather and recurrence intervals
22 that both the Energy Commission and PG&E would use
23 for long-term forecasting.

24 In terms of the forecast performance, my
25 overall view of it is that the forecasting process

1 is not broken. Tom showed that the one-in-20
2 forecast that the Energy Commission had for 2006,
3 after being adjusted for the experience of 2005
4 observed data, was actually really close to what
5 we saw in PG&E's service territory for 2006. And
6 that's even after you adjust for our estimates of
7 demand response and of the outages, which added
8 about another 1000 to 1200 megawatts to the
9 observed load.

10 And the --

11 ASSOCIATE MEMBER GEESMAN: Rick, let me
12 take some slight exception to both what you and
13 Tom said about the process. And I'm not
14 suggesting the process is broken. But I would
15 suggest that we probably exist in parallel
16 realities.

17 And I understand from a forecaster's
18 perspective you guys are probably most focused on
19 the actual results. But let me tell you from a
20 state government decisionmaker standpoint, I don't
21 particularly care about the actual result. What I
22 care most about is whether the process will help
23 inform better decisions or avoid poor decisions.

24 Now, we have a process, or a calendar,
25 if I can call it that, which, in this

1 circumstance, did not correct for the fact that
2 2005 demand statewide, or I should say ISO-wide,
3 was 2000 megawatts more than on a weather-adjusted
4 basis we had thought it would be. We didn't catch
5 that until May.

6 And you were here at our workshops. It
7 wasn't until June that the Energy Commission
8 actually revised its forecast for 2007, and we
9 backed into numbers for 2006, which everybody
10 takes some pride in, as being reasonably accurate
11 in predicting 2006.

12 But throughout the fall of 2005, the
13 winter of 2006, the spring of 2006, the state
14 decisionmakers were fed a cocktail of, if you
15 will, muscle relaxant, antidepressant --

16 (Laughter.)

17 ASSOCIATE MEMBER GEESMAN: -- boosters.
18 We didn't have anything to worry about in the
19 summer of 2006 all of our best analysis suggested.

20 And from my perspective, I think there
21 is something flawed, not with the process and with
22 the calendar, that prevents us from making
23 judgments that can possibly lead to some
24 corrective action between the summer of 2005 and
25 the summer of 2006.

1 MR. ASLIN: Well, I don't disagree with
2 that. And I certainly agree that the whole
3 purpose of the long-term forecast is to inform the
4 decisionmaking. And that those decisions are
5 decisions that are made that put in place
6 infrastructure that's going to be around for a
7 very long time. But fully would support any sort
8 of change to the calendar that would have more
9 frequent updates of forecasting and that sort of
10 thing.

11 ASSOCIATE MEMBER GEESMAN: I certainly
12 appreciate the degree to which you guys have been
13 willing to share data and share analyses. I think
14 that's a lot more helpful to us than some of the
15 anecdotal observations that we sometimes hear as
16 to what's driving demand.

17 MR. GIBBS: Great, thank you. We kind
18 of haven't heard from the ISO.

19 MR. EMMERT: Well, looking at my watch
20 we're about out of time, so I won't show any
21 slides. You've seen a lot of weather data.

22 But one thing I did have a slide that
23 I'd just like to speak to in the area of the fact
24 that the resource adequacy program at the ISO is
25 based on the one-in-two forecast. And the load-

1 serving entities go out and buy 115 percent of
2 that amount, which came in pretty close to what we
3 actually needed at time of peak.

4 I agree that our forecasts were pretty
5 accurate. We actually forecasted within a few
6 hundred megawatts of the actual peak if you would
7 have looked at that particular forecast.

8 But the thing that I see an issue of
9 concern is not the forecast, but how we go about
10 procuring capacity based on those forecasts. With
11 the one-in-two forecast and buying 15 percent over
12 that, we pretty much chewed up all that 15 percent
13 cushion just in going above the one-in-two
14 forecast.

15 If we would have had any substantial
16 amount of transmission or generation outages at
17 that point in time, there wasn't any cushion left
18 for that. So, I think that's an area that I would
19 focus the discussions on in future.

20 MR. GIBBS: Great, thanks, Bob.

21 MR. GORIN: I'd like to make a comment
22 regarding Commissioner Geesman's statement. I
23 think from the major part while I've been tracking
24 the ISO on a daily basis, and the relationship
25 between its loads this year versus last year, is

1 to try and alleviate some of that surprise.

2 If our forecast, if the daily forecast
3 would have been, you know, consistently below
4 what's experienced, I don't think we'd all be here
5 saying, well, our forecasts look okay now.

6 But that has just transpired in the last
7 year. We still don't have loads from the
8 individual utilities. We put out a data request
9 that are being replied to now, to look at what the
10 forecasts look at in an individual level for this
11 summer right now.

12 But we're trying to shorten the time
13 period at which we come up with surprises. And
14 hopefully we don't come up with surprises.

15 ASSOCIATE MEMBER GEESMAN: Yeah, I
16 understand that, but we've got demand response
17 goals that we have not successfully met since they
18 were first set four years ago. And we continue to
19 under-shoot our performance targets there.

20 We've got a fairly listless approach to
21 the long-term procurement. I think that we would
22 bring a lot more urgency to these topics if we had
23 known sooner than May of '06 that demand in '05
24 was 2000 megawatts more on a weather-adjusted
25 basis than we had thought that it was.

1 MR. GORIN: Right, I don't disagree with
2 that. But at that point in time, that was the
3 earliest that we could have credible information
4 from the utilities. Now there's more of a sense
5 of urgency and we're getting it on a more regular
6 basis.

7 MR. CANNING: If I could add,
8 Commissioner Geesman, last summer was unique in
9 that 2004/2005 was a very high growth rate for
10 Edison, and I think California, in general.

11 And from our data it looks like things
12 have slowed down. But, the CEC didn't have the
13 2005 data in time to do the forecast, the hourly
14 data for the summer of 2005. If they had had data
15 through August when they came up with their
16 September forecast, they would have seen what was
17 going on and that would have corrected it.

18 So part of it was just a data lag. And
19 you fixed that process now. We just sent in data
20 up through July 2006. So, I asked Mr. Gorin if he
21 spent the weekend analyzing it, and he said, no,
22 he's not because there's confidentiality issues.
23 And I appreciate that.

24 But when he looks at it I think he'll
25 find out, whoa, what was going on in 2005 may have

1 slowed down, but we had a unique weather event,
2 too.

3 But what's happened, I think you've
4 changed the process now. The CEC will be getting
5 actual hourly load data in time to not be caught
6 unawares as they were in the summer of 2005. I
7 think that was a unique event.

8 And I think the opposite is going on
9 now. I think it's probably slower growth and
10 they'll find that out now, too.

11 So, I think that process has changed.
12 We could see it. We updated our forecast back in
13 October 2005, more to what the CEC came up with in
14 May and June. So we knew that was coming. And it
15 was just a simple analysis from the 2005 data.

16 So, I think that part of the process,
17 you've got the data coming in to where your staff
18 will know what's going on through the middle of
19 summer before they start publishing any long-term
20 forecasts. And I think that's a big important
21 part of it, too. So, that, I think, you have
22 fixed.

23 ASSOCIATE MEMBER GEESMAN: Well, I think
24 the disparity between what you knew in October of
25 '05 and what we didn't know until May of '06 is

1 problematic. I also think that these types of
2 discussions are much better informed when they're
3 conducted with publicly available data which all
4 of the parties have access to, and we can actually
5 review what your projections are, what our staff's
6 projections are, and hear from others as to where
7 some of the defects in the analysis may be.

8 MR. CANNING: I would agree, and we did
9 have conversation with the CEC Staff back in the
10 spring telling them we thought the numbers looked
11 quite a bit off here.

12 But I think you've got your publicly
13 available data now. So, that process is -- that's
14 why I say it looks like the process is going on to
15 where you'll have the data in time to make the
16 decisions you need to make. And I think that's
17 important for you to have. And I'm glad we're
18 through the confidentiality issues and on with
19 planning.

20 MR. GIBBS: Well, thank you very much.
21 I'd like to thank all the members of the panel who
22 contributed. From this discussion I take away
23 that this was an, if not unprecedented, extreme
24 event certainly. And unprecedented in some areas.
25 That the load forecasts by the utilities in

1 particular were reasonable. And while there were
2 some surprises, that overall we understood more or
3 less what was going on.

4 And then thank Bob for his comments
5 toward the end, leading us, really, as a segue to
6 the next panel on system reliability.

7 So, what I'd like to do is thank the
8 panel again. And ask the next panel to please
9 come up and take your spots.

10 (Pause.)

11 MR. GIBBS: All right, thank you very
12 much, and welcome to the panelists in panel 2. I
13 think what we'll do here is we'll first go around
14 and have everyone introduce themselves briefly.
15 And then we'll have Jim Detmers give us an
16 overview presentation. So if you can just quickly
17 introduce yourselves.

18 MR. DETMERS: Certainly, Jim Detmers,
19 Cal-ISO.

20 MR. DASSO: I'm Kevin Dasso with PG&E.

21 MR. HOWARD: Randy Howard, LADWP.

22 MS. KOEHLER: Birgit Koehler, Bonneville
23 Power Administration.

24 MR. KELLY: Steven Kelly, Independent
25 Energy Producers Association.

1 MR. ANDERSON: Robb Anderson, SDG&E.

2 MS. JONAS: Junona Jonas with Silicon
3 Valley Power.

4 MR. SCHOONYAN: Gary Schoonyan, Southern
5 California Edison.

6 MR. GIBBS: Okay, thank you. Our panel
7 two is system reliability, and we're fortunate to
8 have Jim Detmers from the California ISO to start
9 us off.

10 MR. DETMERS: I'm going to stand over
11 here; try something new here.

12 Well, thank you very much,
13 Commissioners, Commissioner Byron, Commissioner
14 Geesman. My name is Jim Detmers and I work at the
15 California Independent System Operator. Still in
16 its existence for the last almost nine years now
17 I've been there. And happy to say that I think
18 we've made it. And I hope we can continue to say
19 that over and over and over again. But it was not
20 without a lot of challenge here over the last few
21 weeks back in July.

22 We did have some very interesting times
23 to deal with and that wasn't just at the ISO.
24 This has been -- and I'll go down through what the
25 day was like, what some of those days were like,

1 as we hit our peaks. And I do have a few slides
2 up here.

3 But really what it all comes down to is
4 there was an enormous amount of preparation.
5 There was preparation and execution both coming
6 together on an industry front, not just at the
7 ISO, not just at the generators, not just at the
8 investor-owned utilities and the municipals and
9 everyone else. It was every single element in our
10 industry, including regulators both at the federal
11 side and the state side, had actually pulled
12 together to make happen what actually occurred
13 here in the last few weeks.

14 It all goes back down to basically
15 hitting a condition on Monday, July 24th, which
16 was the all-time day. You always have to look at
17 the record. That's when we crossed the tape and
18 we made it across the finish line.

19 And we were able to exceed our system
20 peaks of what we've seen in the past, both in
21 terms of energy use, as well as peak demand.

22 July 24th was actually the eighth
23 consecutive day with temperatures above 100
24 degrees for California. It was also a heat wave
25 throughout the west as the weather forecasters

1 have indicated. And there were several control
2 areas, these are the entities that balance supply
3 and demand in the west. Several, I think there
4 were over six control areas actually in energy
5 emergency alerts. These are what are referred to
6 as EEA or what we refer to as a stage 1 or a stage
7 2 emergency. But they were actually spread
8 throughout the western United States.

9 On the 24th we reached our system peak
10 demand of 50,270 megawatts. That was 4839
11 megawatts higher than our 2005 peak, which was
12 45,431 megawatts.

13 So, we actually grew by close to 5000
14 megawatts just within one year. And that was not
15 just because of the temperature conditions; that
16 was because of load growth, as well, in
17 California. The economy is still growing. We're
18 still seeing it coming on.

19 And we would expect that to continue
20 into next year, that load growth on the system.
21 Our average yearly peak demand actually grows by
22 about 1000 megawatts a year. And that's what we
23 have to keep pace with, both in terms of growing
24 our resources, whether they're in controlling the
25 demand on the demand side, or they're actually new

1 generation coming on, and maintaining the existing
2 fleet, as well.

3 Another point that you need to be aware
4 of is WECC, the interconnection, the Western
5 Electric Coordinating Council, also hit its peak
6 demand. This was 152,007 megawatts on the 24th,
7 as well. That was 13,162 megawatts higher than
8 the 2005 peak. So that was a growth of about
9 13,000 megawatts WECC-wide.

10 And again, temperatures westwide were
11 the primary driver behind what was happening on
12 there. But, again, we're seeing load growth
13 happen outside of California as well as inside of
14 California.

15 To go back to my previous comment on how
16 did we do it, because I'm asked often what
17 happened. How did you do it. How did we do it,
18 and what contributed to that.

19 And so I'd like to refer to it as our
20 investment made over the last five years has
21 actually paid off. And this was an investment in
22 preparation. We coordinated on the days coming up
23 to the 24th. We coordinated with the Bonneville
24 Power Administration on making sure that their
25 dispatch of their generation and their grid was

1 maximized, to maximize capacity into California so
2 that we can get through that day.

3 Massive coordination, I've got thanks to
4 give there. I've got thanks all the way around
5 this table, probably all throughout this room
6 here, that I have to thank. There have been an
7 enormous amount of coordination, collaboration,
8 cooperation, all the different Cs that come into
9 making this happen.

10 We worked with generators to optimize
11 their maintenance schedules. We coordinated
12 through numerous calls to make sure that everyone
13 was fully aware of what was happening, when it was
14 happening; and I think that cooperation on those
15 calls and that coordination on those calls really
16 paid off, as well.

17 There was an enormous amount of
18 relationship building with Department of Forestry,
19 CDF, that is, California Department of Forestry,
20 the Public Utilities Commission, your Energy
21 Commission, the municipals, again, power plants.
22 All of that really came together.

23 Summer preparedness seminars where we
24 actually had all of the entities throughout
25 California, all of the transmission operators,

1 including, I think, Bonneville's operators on the
2 transmission side, within training seminars; going
3 up to lead up to this summer. All of that, again,
4 paid off.

5 Actually going through the actual day,
6 conservation and demand response also paid off.
7 And a number of other things that all kept coming
8 together.

9 Regarding the previous presentation on
10 forecasts, I think our forecasts were really good.
11 I don't see that as being an issue. I think
12 that's an evolving science that needs to continue
13 its course like it always has, with regard to load
14 forecasts.

15 But I do think we have to start to take
16 a look at supply forecasts, not just load
17 forecasts. And making sure that we truly
18 understand what's behind the supply forecast is
19 the other massive side of what it takes to make
20 sure that we can keep the lights on.

21 And, again, on most of these areas I
22 would like to say that I believe that we actually
23 exceeded expectations. So I've got my top ten of
24 areas of exceeded expectation, and I'll just
25 rattle these off, since I've already mentioned a

1 few of these.

2 But starting out at number 10, our
3 imports were higher than expected. We were
4 actually sitting at 9600 megawatts of imports on
5 that day, on the 24th. While our forecast was
6 over in excess of 10,000 megawatts. We were very
7 very fortunate, and it was again all the payoff
8 between the operators and the coordination that
9 got it up to that 9600.

10 Number 10, the interruptible customers
11 responded. And they actually responded upon our
12 declaration of the stage two emergency, before the
13 utilities actually made their dispatch call out to
14 call on those loads to come off.

15 We saw an enormous amount of
16 conservation that was there, and that's number
17 eight. Customers responded. And I actually
18 happen to live in the community here in Folsom,
19 California, that my neighbors told me, well, we
20 saw you again on tv, Jim. And I said, oh, you
21 did. And they said, yeah, you were threatening
22 everybody again. I said, I didn't threaten
23 anyone.

24 And what came back was we need to figure
25 out how to get the right message out, because it's

1 not that we were threatening. We had conditions
2 to deal with; we were dealing with the fact and
3 the reality of what we were trying to manage. But
4 the consumers stepped up and, again, I owe some
5 thanks on that front, as well.

6 Number seven, load forecasting. Our
7 load forecast was off on that day only about a
8 half a percent of what we're estimating. And
9 we've actually gone back in, factoring in the 2400
10 megawatts -- or 2400 distribution transformers
11 that probably simultaneously added to about 200
12 megawatts of actual load off the system. These
13 are distribution transformers that failed. But
14 the load forecasts were accurate. That's the
15 number seven.

16 Number six, I've got to take credit for
17 getting all the real-time operators, the operators
18 on our floor at the ISO, the operators in every
19 single one of the generators on the grid and
20 throughout the west were actually operating at top
21 performance.

22 And at this time I'd like to recognize
23 Mr. Lonnie Rush sitting right behind me, here.
24 He's our manager of our real-time operations.
25 Lonnie and I lived in the ISO over the whole

1 entire Friday and through the weekend, and through
2 that Monday and Tuesday. And, again, it's people
3 like this with the dedication.

4 And it's really this overall industry
5 that is dedicated on the operators' side and all
6 the constructions -- here. Again, I'm getting
7 choked up as I talk. But it's all the dedication
8 that really paid off.

9 Number four, coordination. Actually I
10 have coordination and cooperation and
11 collaboration. This is CDF, US Forest Service,
12 the ISO, the PUC and the list goes on and on and
13 off the page.

14 Number three is the transmission grid
15 performance. I haven't talked about that, but we
16 did have some problems earlier on in coming into
17 this year with the operation of the Pacific DC
18 Intertie. It was actually tripping and operating
19 due to eagles nesting in the tops of the towers.
20 But with coordination with LADWP and with the
21 Bonneville Power Administration, there have been
22 no operations of the DC whatsoever going
23 throughout this summer. Thank you very much,
24 Randy.

25 But the line availability throughout the

1 system was outstanding. The system did not
2 experience congestion. We were operating at peak
3 loads, and the system is designed to actually
4 operate up at those peak loads. We were actually
5 exceeding the design areas of the distribution
6 system, but again the transmission system was
7 operating.

8 We did have a few voltage problems in
9 certain areas in northern California. But those,
10 I'm sure that the engineers, both at PG&E and the
11 ISO, will take care of. And we also had a few,
12 but no major normal overloads on some of the
13 smaller transmission system.

14 Number -- where am I at, here -- number
15 five. Hydro production was at all-time highs.
16 Hydro production in northern California, as well
17 as the Northwest, was at maximum conditions.

18 And the last two, the last but not least
19 generator availability and generator turnarounds.
20 Generator availability was at an all-time high, as
21 well. As well as we did see the turnaround of
22 units that actually responded and got them back
23 online within one night turnaround times.

24 And lastly, probably most importantly,
25 and I did have to rank these, too, somewhat, I

1 would have to say most of these are all at the
2 same level, all at the top, but I think we
3 actually had a top performance of the market.

4 And this was scheduling this had to do
5 with the Public Utilities Commission enacting the
6 resource adequacy proceeding; and getting in what
7 I would refer to as an obligation to -- a
8 financial obligation to deliver power.

9 Back in the years past, and before 1998
10 we had something called an obligation to serve.
11 That's what the utilities did all of their
12 business under.

13 Now what we have, what was just
14 instituted is a financial obligation to deliver.
15 That is what we saw in the performance of the
16 generators that I referred to in number two. And
17 scheduling in the day-ahead market was 95 percent
18 of the overall peak. And in the hour-ahead it was
19 about 99 percent of resources that were being
20 arranged prior to coming to the ISO.

21 That is what made the difference, along
22 with everything else that I just mentioned. So,
23 again, it was a difficult time, and I'm always, at
24 least at this point, I normally don't give thank-
25 yous out, but I'm forced to this time.

1 So, again, thank you to everybody in the
2 room, and to the Commission, as well, for all the
3 help. Let's start looking forward as to what we
4 need to plan for. And I agree, Commissioner
5 Byron, we do need to learn something from this and
6 see if we can repeat this again.

7 Thank you.

8 PRESIDING MEMBER BYRON: Great, Jim,
9 thank you very much. If I could I'd like to just
10 interrupt with a quick question. And I'm not sure
11 if you're the right person to answer, so you can
12 punt on this if you want.

13 I really appreciate your list. But I'd
14 like to go back to the load aspect of this. This
15 may not be the right place to ask it, but I don't
16 think it was the previous panel, as well.

17 Understanding this load a little bit
18 better. You said forecasts came in very close,
19 very accurately. But yet there seems to be
20 something going on with the load, primarily
21 residential load, that we don't understand very
22 well.

23 And I don't even know quite how to ask,
24 because I think it might be an outcome of this
25 workshop, that we might need to do a better job of

1 understanding what's going on there, what's
2 delaying that peak with the residential load?
3 What's the effect of humidity? Because there is a
4 mechanical effect, as we know, on air conditioning
5 that's treated by that.

6 But, anyhow, Jim, I'll leave it open to
7 you. Is there anything you can contribute to
8 that?

9 MR. DETMERS: Commissioner Byron, I
10 think you just did a very good job of starting to
11 frame what we really need to study more going
12 forward, and really understand, and take some time
13 to really understand what's behind the load on the
14 system.

15 It's there, we are seeing changes.
16 Marked changes in exactly what we're seeing, both
17 in residential, commercial and industrial.
18 Residential in particular, we are seeing a marked
19 change of how it actually responds on the system
20 and how much actual demand is actually behind
21 those distribution circuits that are out there in
22 the field.

23 I don't think we can answer that today.
24 And I don't even think that that's probably
25 something that the ISO can answer, but really

1 takes some coordination back with the utilities to
2 really dive in and find out what's behind that
3 connection.

4 I know there was a reference to the
5 buying of portable air conditioners during the
6 heat wave. We did have discussions with both Home
7 Depot and Lowe's, and I'm not advertising by any
8 means, but especially if you're going to go buy an
9 air conditioner, I'm not advising that.

10 But they did sell out. Most of the
11 areas, both in northern California and southern
12 California, they sold out of those portable types
13 of equipment. And I think the overall connection
14 of load I think is definitely there, of additional
15 load. We just need to understand that better,
16 though. And I think you're on the right track.

17 ASSOCIATE MEMBER GEESMAN: Jim, do you
18 think that your congestion picture was actually
19 helped by the fact that this was a statewide
20 phenomenon. Might it have been different if it
21 had been more of a regional heat wave?

22 MR. DETMERS: Yeah, I would agree. I do
23 think, Commissioner Geesman, that the heat wave,
24 because it was throughout the state, did not
25 result in congestion say at Path 26 midstate. It

1 did not result in other congestion locally.

2 And we did see, and I don't know whether
3 the forecasters mentioned this or not, I may have
4 stepped out, but northern California was defined
5 in an above-normal condition as compared to
6 southern California. The heat, and again I'm not
7 the expert on the forecast side, but because of
8 that distribution between northern California and
9 southern California, as well as the resource mix,
10 we did not see that.

11 If we were to have, though, a condition
12 just within one of the large zones, one of the
13 large areas which are the size of other states
14 throughout the nation, we could see congestion; we
15 could see particular issues on those portions of
16 the grid.

17 So, again, I'm not saying that the grid
18 is okay, because even as we go, or it's sufficient
19 so we don't have to invest into that. I'm not
20 saying that at all.

21 In fact, I do think the investment into
22 the grid came at the appropriate time. We
23 completed the upgrades. Southern Cal Edison
24 completed the upgrades of the Devers capacitors
25 and other things that came in in June. That

1 investment is what actually was fully utilized as
2 we walked through the summer.

3 So, again, we have to keep up with the
4 pace, almost get ahead of the pace both in terms
5 of transmission and so some of my thinking goes
6 along the lines of what can be done to expedite
7 some of that investment. We need to take a look
8 as far as expediting, as far as carrying on
9 normally with that investment into both the grid
10 and the supply infrastructure throughout the
11 state. Make sure it's in the right locations.

12 MR. GIBBS: Okay, great, thank you, Jim.
13 Any other questions for Jim right now? One of the
14 organizations that you mentioned, and you
15 mentioned personally -- was Bonneville. And we
16 have with us today, Birgit Koehler, who can say a
17 few words about how Bonneville viewed this event.
18 And how it related to our experience here in
19 California.

20 MS. KOEHLER: Thank you. So I'm from
21 the power scheduling side, so because of SOC I
22 don't know as much about our -- side of what
23 happened, but I thought you might want to hear
24 what happened just to the north of you, because
25 we, ourselves, were having a very very interesting

1 period at that point.

2 So, for one thing, you need to be aware
3 of is that the Northwest is very highly
4 hydroelectric; 50 percent of the region,
5 Bonneville specifically is 70 percent. And what
6 that means is part of the year supply is no
7 problem. In the spring during runoff we're
8 generating with half the water and the rest of it
9 is spilling because all of our turbines are fully
10 loaded.

11 But in the summer the flows decrease
12 dramatically. So I'll give you an example. On
13 the lower Snake River we have four projects with
14 over 3000 megawatts of installed capacity. By
15 July the flows decrease to about maybe 1000
16 megawatts of usable capacity.

17 But because of fish operations, which
18 I'll describe in a moment, we are only able to
19 generate about 600 average megawatts with our
20 3000-plus megawatts of turbines. By now in late
21 August we're at 400 megawatts on that system. So
22 that's a dramatic reduction.

23 So the fish operation, as I mentioned,
24 in 1990s Fisheries said there were -- NMFS,
25 National Marine Fisheries Service issued a

1 biological opinion that really put in place a
2 number of operations that we are constrained to
3 because of salmon recovery efforts under the
4 Endangered Species Act.

5 And we've also been to court, litigation
6 by a number of environmental groups that have
7 severely hampered our operations. Like I
8 mentioned, on the lower Snake River, almost half
9 of our generation had to be diverted to spilling
10 water to help smolts migrate downstream, spring
11 and summer. So, we've got a lot going on that
12 really drives a lot of the -- on the hydro system.

13 So what did it look like? We had a hot
14 four-day spell. Our peak temperature came on
15 Sunday; Friday, Saturday were pretty warm, but our
16 loads normally peak on Mondays, so even though
17 Monday was a little cooler, it was the most
18 significant day for us.

19 The Northwest power pool includes
20 Canada, so they were on the edge of this heat
21 event. The region was only eight degrees above
22 normal, but the BPA control area, we were almost
23 13 degrees above normal on that day.

24 A number of outages occurred during the
25 period. The largest one that I'm aware of is

1 Colstrip unit, almost 800 megawatts that went out,
2 came back, a few hours later went out again.
3 Several other events happened during the day. And
4 all in all, we had six control areas in the
5 Northwest power pool, including Canada, that went
6 into some level of emergency status, all the way
7 up to level three in one region. I believe
8 Alberta; that was transmission was what really put
9 them over the edge.

10 And a couple of these sold energy ahead
11 to California before they realized that the
12 forecasts were a little low. And they should have
13 saved it for themselves.

14 So what we were doing as far as major
15 regional transmission, the AC from Oregon to
16 California was delivering about 4000 megawatts.
17 And that was limited by loop flow; really couldn't
18 have put any more on there.

19 A smaller effect was a couple of
20 cutplanes at the northern end near our John Day
21 region, were near the OTC limits, the transfer
22 capability limits; it couldn't have delivered any
23 more. That voltage event was more significant on
24 the DC, where we were limited to transmitting
25 about 2400 megawatts.

1 And meanwhile, Canada was sending us
2 about 2000 megawatts, which I assume a large part
3 of that went through us and straight down to you.

4 Coordination efforts. As Jim mentioned,
5 we were on the phone with the ISO several times;
6 many times on Monday that I know of, and several
7 times over the whole event. Bonneville Power also
8 doesn't own any power plants, no private
9 hydroelectric projects, nothing.

10 The Corps of Engineers and Bureau of
11 Reclamation own the hydroelectric plant. So, we
12 had to work with them to obtain flexibility. Some
13 of that you can do in one phone call; a lot of
14 that takes a few days notice.

15 Also, as I mentioned, since we've been
16 under litigation, the Department of Justice is
17 administering court-ordered operations for salmon
18 recovery. And for us to go and deviate from that
19 by one megawatt, or one -- events of water flow,
20 we have to coordinate with them. So we talked to
21 them ahead of time and throughout the, specially
22 on Monday, saying this is what we would need to do
23 under these circumstances so they'd be prepared in
24 case we started deviating from our mandated
25 operations.

1 Before the Department of Justice was
2 involved, we've always had interaction with
3 something called the technical management team
4 that coordinates fish operations, salmon recovery.
5 And we talked to them several times, too, to let
6 them know what was going on. Because otherwise,
7 after the fact, the mess politically in the
8 Northwest would have been disastrous. Politics
9 really drives a lot of what's going on for us.

10 So, what did we do in advance. We did a
11 lot of work, some of which was just preplanning.
12 Some of it are things that we can't do all the
13 time; we can only do this once or twice a summer
14 or you wouldn't -- the answer would be no.

15 But we did get permission to exceed some
16 of our river operations; have higher tail water at
17 the Port of Portland and Vancouver. Permission to
18 draft more water out of Grand Coulee Dam than we
19 normally would.

20 We manipulated flows over the weekend in
21 particular so that we could set up for Monday
22 morning. Often load generation on Sunday means
23 that you don't have enough water downstream on
24 Monday morning. So we sold power deliberately on
25 Sunday just to help our situation Monday morning.

1 As you'd expect, we got units back in
2 service; on the bottom half, we had transmission
3 outages. Everything was rescheduled that could
4 be. And some of our salmon operations were able
5 to move around in advance.

6 Talking to the folks in transmission
7 they said they sharpened their pencils so they
8 really were able to model the grid as accurately
9 as possible to current conditions, and give us as
10 much flexibility for hydrogeneration.

11 Had we reached a stage three emergency,
12 there were --

13 UNIDENTIFIED SPEAKER: Had we reached --

14 MS. KOEHLER: Had you, I'm sorry.

15 (Laughter.)

16 MS. KOEHLER: Had you -- had we, as a
17 collective, tried to work through this together --
18 had you reached a stage three emergency we would
19 have been prepared to do a few things. But only
20 because we talked to the Department of Justice in
21 advance. And we talked to Jim several times. We
22 needed a letter in writing that specified risk to
23 health and human safety before we would have been
24 allowed to do some of these things. Reducing,
25 it's basically violating some of the salmon

1 operations. We had to make it very clear this was
2 only a last resort, but it was there, and it was a
3 good thing we did all this in advance.

4 So, the lessons that we learned
5 basically, the coordination, as Jim said,
6 coordination was crucial. You can do a certain
7 amount of scrambling when things happen, but the
8 more you can do in advance, bureaucracies in many
9 places, especially the Army Corps of Engineers can
10 be a little slow. And we did a lot of work
11 preparing the River. That really saved our hide.

12 One of the issues that we did run into
13 is that after awhile when control areas did go
14 into emergency status we stopped what we had
15 initially didn't want to sell power to people who
16 were just asking for it without entering emergency
17 status, so eventually we had to say we can only
18 sell to those control areas declaring emergencies.

19 But one of our issues is that there
20 isn't a clear common standard. Well, is it the
21 market, or just say, oh, I want power, so let me
22 just call in an emergency; or was it a real
23 documented emergency. So those are some of the
24 things that I think we will need to work on.

25 But I was amazed at what we were able to

1 pull off.

2 PRESIDING MEMBER BYRON: Birgit, --
3 asked you a question or two. Thank you so much
4 for coming here today.

5 There was a lot of good things that
6 happened it sounds like. You mentioned there was
7 some over-selling in the day-ahead market; the
8 system had a higher capacity for import than we
9 may have thought otherwise; you were allowed to
10 over-see on generation; good preparation and
11 planning; maybe a little bit of luck.

12 How much, I mean which one was the big
13 factor? Which one do you think was the biggest
14 contributor to our ability to import, what,
15 about -- was it about 1000, 1200 megawatts more
16 than we expected? Maybe 2 percent of our
17 capacity.

18 MS. KOEHLER: Oh, the biggest factor, I
19 would say, doing the math, the exceedances on our
20 standard operating range and probably the unusual
21 preparations that we took, just manipulating the
22 river just right. We had one of our least-
23 experienced operators on there, someone who'd only
24 been with us for four years. And still,
25 everything came out smoothly. So I'd say those

1 two are about comparable.

2 MR. GIBBS: Thank you very much. And,
3 again, thanks for joining us here. I think one of
4 the other points that's been made is that the
5 generators really did well during the event, and
6 perhaps Steve Kelly can say a couple words from
7 IEP.

8 MR. KELLY: Thank you, Commissioners.
9 Steven Kelly with Independent Energy Producers. I
10 think overall the message here is the generation
11 community was there when needed and performed
12 admirably.

13 When I look at what just occurred this
14 summer in July, I'm going to step back a little
15 bit and think about, particularly going forward,
16 what we need to do. Because, you know, in 2001
17 that period of time is called in all the
18 literature and all the speeches about the energy
19 crisis. And it was characterized by a period of
20 low hydro, so imports were affected. Transmission
21 constraints and some generation outage.

22 Today we're luckily here just simply
23 talking about a heat storm period. But the reason
24 we're able to talk about a heat storm period
25 rather than an energy crisis is because we had

1 very good hydro transmission was full; there were
2 no outages; no fires which were beyond the
3 control; and the generation fleet performed very
4 very well. Everybody way above expectations.
5 Very few outages.

6 I mean those factors are critical when
7 we think about what we need to do on a going
8 forward basis and plan for the future. And I know
9 that we're talking about forecasting, and some of
10 the comments about forecasting for the next year.
11 But I'm really concerned about forecasting in the
12 long term and what we have to do.

13 There are a number of factors for
14 planning that I think this Commission needs to be
15 fully aware of that needs to be addressed as we
16 move forward. And one of them is the aging power
17 plant fleet. This state has a significant number
18 of facilities that are relatively old. And the
19 expectation that they are always going to be
20 available, absent some incentive to repower, or a
21 market design that would allow them to recover
22 their revenues is going to be an assumption.

23 And we don't really have a system to
24 guarantee that either of those units are available
25 or replaced with new efficient units.

1 The other question that I have is
2 regarding imports. Can we expect in the future
3 that the hydro resources will be there? Can we
4 expect in the future that other regions in the
5 WECC will export to California, particularly if
6 nationally or regionally we're moving to a
7 greenhouse gas emissions program, where cleaner
8 resources like hydro resources are going to be
9 preferred by the local regions so that they can
10 meet their greenhouse gas obligations?

11 And what impact is that going to have on
12 the ability to deliver other resources to
13 California in our time of need? We've always
14 depended on these hydro resources, which now have
15 potentially some value to retain in the local
16 areas.

17 So, in my mind there's some key
18 questions that we need to talk about, and one is
19 procurement. And market design is the other, to
20 make sure that we have the proper mechanisms to
21 incent that new generation is installed; that the
22 aging power fleet is repowered, necessary to
23 maintain and provide us.

24 We seem to be in a system now where
25 we're buying just in time from a procurement

1 strategy. I think the independent power industry
2 is not particularly happy with the way procurement
3 process is being implemented in California right
4 now. We are looking for signals and signs that
5 allow people to invest significant dollars,
6 billions of dollars in California. But that isn't
7 there yet.

8 From a planning perspective we have been
9 planning for a one-in-two. And as you've heard
10 today, that a one-in-ten scenario was met. And in
11 light of the discussions in the scientific
12 community about the effect of global warming and
13 so forth, is one-in-two planning criteria
14 adequate. Is the 15 percent reserve margin
15 adequate, particularly for the load. Is that the
16 kind of criteria that they want to impose, when it
17 does risk, as we just saw this past summer, a very
18 tight situation. One which we got through because
19 everything fell favorably for California.

20 And then finally, I'll just reinforce
21 the concern that we are doing procurement in what
22 I call just-in-time procurement. That we are not
23 planning far enough down the road to make sure
24 that needed investment is in place in a timely
25 manner.

1 And the Public Utilities Commission just
2 released an ACR last week which directed the
3 utilities to build at least 250 megawatts of new
4 generation for next summer. You know, that's an
5 issue that we should be able to deal with
6 hopefully with our forecasting and planning.

7 And, you know, the fact that our
8 forecasts are accurate five to seven months out
9 doesn't really help from an investment
10 perspective. We're looking for signals from the
11 utilities to state about what you're going to need
12 three to ten years out so that we can plan and
13 build for this.

14 So, those are my comments.

15 ASSOCIATE MEMBER GEESMAN: I think,
16 Steven, you're talking to the choir with respect
17 to some of your points. This Commission, as you
18 know, unanimously last November endorsed a
19 procurement program that would repower or replace
20 all of the aging units by year 2012.

21 And our estimate was that's about 15,000
22 megawatts of capacity required. In fact, by our
23 judgment, what's now an outdated forecast, but by
24 our judgment the 15,000 megawatts slightly
25 exceeded about 14,000 megawatts during the same

1 time period that we though would be necessary to
2 meet load growth.

3 But there's a fairly big difference in
4 terms of our perspective, and our sister
5 agencies', as to what the actual needs are. The
6 year 2009 was focused upon by the CPUC's
7 procurement decision last month in the long term
8 proceeding. They determined a need for 3500
9 megawatts. Our number's 9000 megawatts. And that
10 was without adjusting for the 2000 megawatt
11 difference that we've ratcheted our forecast up.
12 So 9000 is probably closer to 11,000.

13 Nobody seems to be talking about these
14 disparities or pretty stark differences in
15 perspective. And it seems to me that we indulge a
16 lot of discussion, which you and I have been
17 engaged in in the past, as to market structures.
18 At the expense of, perhaps, losing sight of our
19 prior objective, which is providing the adequate
20 infrastructure of the state's electrical system.

21 MR. KELLY: Well, I agree with that. I
22 mean we have been advocating for a long time that
23 in California there's, you know, kind of the twin
24 components of incenting the right investment in
25 the right place, market design and long-term PPAs.

1 And the RFOs that I've seen unfolding so
2 far generally excluded any existing units from it
3 being able to bid into those ten-year RFOs which
4 would provide the resources to repower this aging
5 fleet.

6 You know, if we had another heat storm
7 in September that we had in July, I mean what's
8 the probability that some of those units that ran
9 to the max during July are either out for
10 maintenance repairs, or finally break.

11 I have no idea what the answer to that
12 is, but it is a risk. And I think the sooner that
13 we move to a situation where the generation
14 community is able to get the proper incentives to
15 replace that fleet, the better off we'll be. And
16 we're not doing that as far as I can tell right
17 now.

18 MR. GIBBS: Okay, great, thank you.
19 Just following up on one point you made there is
20 that the fleet did operate well during this
21 particular event. Were there things that you saw
22 or preparations that were made that you felt were
23 most important in contributing to the ability of
24 the fleet to perform in that way?

25 MR. KELLY: Well, as Jim Detmers

1 referred to, there was a number of communications
2 between the ISO and the generators, kind of closer
3 to real time, as it is, you know, within 30 days,
4 to get ready and be ready and be available. And I
5 think that communication was very very helpful for
6 the generation community, to be coordinated that
7 way with the Independent System Operator.

8 And I believe in those discussions the
9 utilities, some of the larger load-serving
10 entities, were involved or aware of. So that kind
11 of coordination was very helpful.

12 MR. GIBBS: Okay, great. Thank you,
13 again. Kevin.

14 MR. DASSO: Good morning, everyone. My
15 name's Kevin Dasso. I'm PG&E's senior director of
16 asset investment planning. Actually have a couple
17 of slides I was going to talk off of. I realize
18 the timing is short, but I did at least want to
19 use those to demonstrate really the issues that
20 PG&E encountered in the heat storm.

21 Well, from PG&E's perspective this event
22 really was a distribution issue. Before I get
23 into that, I do want to talk a little bit about
24 transmission system operations and what we
25 experienced.

1 In many respects I want to echo what Jim
2 had to say. The transmission system performed
3 very well. That was not an accident. Since the
4 energy crisis PG&E's invested over \$1.5 billion in
5 its transmission system to replace equipment as
6 well as expand capacity. And so it's been a
7 concerted effort and we believe it withstood at
8 least this test.

9 We're not stopping there. The expansion
10 plan that we provided to the ISO early this year
11 includes an additional \$1.5 billion to \$2 billion
12 depending on if the ISO agrees with us on some of
13 our expansion ideas. And so we're planning to
14 continue to make those investments. We're not
15 stopping here; we're moving forward.

16 In terms, again, of this particular
17 event, the heat storm, was a distribution issue
18 from PG&E's perspective. And largely, as was
19 touched on a little bit earlier, the biggest
20 impacts were on our residential customers. So
21 that's what I want to talk a little bit about,
22 what we experienced and some of the implications
23 of that going forward.

24 Okay, this is a picture of essentially
25 the outages that occurred on our system over the

1 course of -- well, from an outage perspective it
2 was the main outages occurred really over three
3 days. The three humps that you see in that curve
4 there are the first, which occurs on Saturday, the
5 22nd. The next one was Sunday, the 23rd. And
6 then Monday, the 24th.

7 However, as illustrated here we did have
8 outages continuing for the entire five-day period.
9 Over that period we had about 737,000 customers
10 affected in some fashion or another. About 95 or
11 94 percent of those customers were restored within
12 less than six hours.

13 We did have some longer range outages
14 that occurred, largely due to individual
15 transformer failures. However, about .4 of a
16 percent of the customers that actually experienced
17 outages during this period, saw an outage in
18 excess of 48 hours.

19 So, by and large, the impact was
20 significant on our customers; however, by and
21 large, the outages were not long in duration in
22 terms of the overall impact.

23 This is a chart and I'll actually show a
24 little bit more of it in a detailed chart. What
25 I'm showing here, the red and blue dots are

1 outages that we saw in our distribution system.

2 The red dots are individual transformer
3 outages. The blue dots are outages of other
4 types, typically fuses blowing, circuit breakers
5 operating and so on that affected our primary
6 system in some other fashion.

7 What we've done is overlaid some of the
8 profile line, contour lines that Mr. Marler talked
9 about this morning in terms of the weather event.
10 The three lines that are shown there, the first
11 one kind of closest to the center of the chart is
12 the line depicting really the last time we saw an
13 event like this of essentially a 50-year type of
14 occurrence.

15 The next contour line there is a 30-
16 year; so somewhere between something greater than
17 30 years. And then the last line is something
18 less than 10.

19 What's significant and you can see even
20 better on the blowup, might look just specifically
21 at the Bay Area, the outages along the coast were
22 really pretty minor. As Mr. Marler talked about,
23 the weather event along the coast was not
24 particularly unusual. It was not in excess of a
25 one-in-ten type of weather event. However, as you

1 moved away from the coast the event was much more
2 significant.

3 And just before I leave this chart I
4 just want to highlight a couple of areas. This
5 little circle down here in terms of the outages,
6 that's Bakersfield; this is Fresno; and this is
7 well, the Greater Bay Area here; this is San Jose;
8 and the Livermore/San Ramon Valley.

9 This is just an expansion of the same
10 graph focusing really on the Bay Area. Again, as
11 I mentioned, the contour lines really in this area
12 here, we really didn't see much in the way of
13 outages, because it wasn't a particularly unusual
14 event.

15 Where we saw the outages were really
16 concentrated in this area here; this is kind of
17 south San Jose; and the Livermore/San Ramon
18 Valley. Again, they correlate very closely with
19 the unusual nature of the weather event.

20 And of particular significance was the
21 duration of this event, as well as the high
22 minimum temperatures, the nighttime temperatures.

23 In terms of leading to transformer
24 outages, there were really two major factors that
25 we take a look at. The first is peak demand, and

1 how customers responded, the load factor. And
2 then the second is ambient conditions.

3 During this period in essence our
4 transformers had no opportunity to cool down. The
5 ambient temperatures did not drop down to normal
6 levels at nighttime. And the other probably even
7 worse impact was the customer response. I mean
8 basically customers continued to operate their air
9 conditioning equipment 24 hours a day. And I
10 think the fellow from LADWP mentioned it, the
11 diversity was gone. We didn't see that in terms
12 of the impact on our equipment.

13 Just kind of a high level. It was
14 mentioned a little bit earlier the number of
15 people that PG&E employed to respond to this
16 issue. We have 1000 construction and engineering
17 employees really located in that San Jose and
18 Livermore Valley areas we pulled in from
19 throughout our system.

20 We responded to over 13,000 individual
21 locations requiring investigation. This went
22 anywhere from customer breaker trip and they want
23 PG&E to come take a look at it, to restoring
24 feeder outages and so on.

25 From a high-level system perspective, it

1 was pretty minimal on our substation, in terms of
2 our substation equipment, we really had three
3 equipment-related, or six equipment-related
4 outages affecting 21,000 customers. Considering
5 we have almost 2000 substation transformer banks,
6 we felt pretty good about that. That was a pretty
7 good event from our perspective.

8 And on the transmission system we had a
9 few -- outages, the largest driven by lighting
10 strikes along the foothills. However, we did have
11 three transmission outages that resulted in
12 sustained outages to customers affecting about
13 10,000 customers.

14 The biggest issue for us was
15 distribution transformers. Over this period we
16 replaced about 1400 distribution transformers.
17 Other transformers actually tripped and were able
18 to be restored to service without having to be
19 replaced. We're continuing to go back and look at
20 those transformers to see whether we ought to be
21 replacing those and addressing those going
22 forward.

23 There's a little piece of information
24 that I want to share with everybody here and in
25 the audience, if I got the opportunity to do that.

1 I want to emphasize this point. There were a
2 couple of media folks that picked up on, or made
3 some, connected the dots between what was
4 happening with respect to distribution system
5 outages and aging infrastructure.

6 As it relates to our situation there was
7 no connection. Looking at the transformers in
8 particular, we looked at 80 of the transformers
9 that failed. We saw a very equal distribution.
10 Essentially over the, you know, in the ten-year
11 gauge periods, you know, zero to 10, 10 to 20 and
12 so on. There was no correlation between age of
13 transformers and whether they were going to fail.

14 In our view this was driven by the
15 unusual weather conditions; the way the customers
16 responded to that; and the ability of our
17 equipment to cool down in between load cycles.
18 Those were the major factors.

19 There were a couple of questions I
20 wanted to cover that were laid out for the
21 workshop just from our perspective. In terms of
22 load forecasting as it relates to transmission
23 planning, we use a one-in-five load forecast
24 probability for planning our bulk system. The
25 notion there is that there's more diversity, you

1 look at more of a one-in-five type of event.

2 When we get down to the local system
3 from a transmission perspective, as well, it's
4 distribution. We're trying to plan for a one-in-
5 ten type event. There's less diversity. And this
6 is essentially the process that we've agreed to
7 with the ISO through stakeholders. It's also
8 generally accepted industry practice as it relates
9 to distribution system planning if you look at a
10 one-in-ten event.

11 And from a transmission planning
12 perspective we rely very heavily on the CEC's load
13 forecasts. Obviously there's a lot of discussion
14 that goes into that. We're parties to that, but
15 we use that extensively.

16 We've found, in the transmission
17 planning process, as well as siting cases and so
18 on, it's critical to have an independent load
19 forecast. Parties that have issues with our
20 transmission proposals or whatever, they just
21 generally don't believe that PG&E is forecasting
22 accurately and relying on an organization like the
23 CEC to come up with that helps us greatly in
24 addressing those issues. So the independence of
25 that forecast is critical. And to the extent that

1 we have an inaccurate forecast, our plan suffers.

2 In terms of the equipment capabilities
3 I've touched on it a little bit. There's really
4 two factors. The first is ambient conditions and
5 customer behaviors for load factors. To the
6 extent that those change, our equipment is
7 impacted.

8 And then the last point, investment
9 planning, investment balance. Clearly proactive
10 replacement is always more efficient, costs less,
11 easier to do, less impact on customers. However,
12 the challenge is when do you actually do it. And
13 do you build and do you replace equipment for the
14 type of event that we experienced here in July. I
15 think it's a significant question.

16 Just to give you an indication, the
17 average price of replacing transformers on a
18 proactive basis, whether it's overhead or
19 underground, is about \$5000 to \$5500 each,
20 including equipment. PG&E has almost a million
21 distribution transformers. And that's just the
22 distribution transformer component. Cables,
23 overhead conductors, switches, I mean you name it,
24 this is not a trivial issue in terms of what we
25 need to be going forward with in terms of our

1 investment.

2 That concludes my remarks, thanks.

3 ASSOCIATE MEMBER GEESMAN: Kevin, I had
4 a question on your slide two. And that is whether
5 or not you have assigned or attributed a megawatt
6 total to your outage trend.

7 MR. DASSO: It was actually -- the next
8 one. That's a -- I was just speaking with my peer
9 here on the load forecasting and supply side. We
10 haven't done that, although one of the challenges
11 that we have is these were largely residential
12 customers. It's very difficult for us to
13 accurately forecast, you know, what is the peak
14 kilowatts for a particular residential customer.

15 We think that that modeling is going to
16 be greatly improved by the smart meter project
17 that we're implementing here, so we'll get more
18 data.

19 At the height of the event on Sunday we
20 had about 140,000 to 145,000 customers out. We
21 used to assume a kilowatt per customer. We're
22 pretty sure that's not accurate any longer,
23 particularly in these areas.

24 Somewhere on the order of 150 to 200
25 megawatts probably is not unreasonable. We need

1 to do a little bit more looking at that.

2 ASSOCIATE MEMBER GEESMAN: Thank you.

3 PRESIDING MEMBER BYRON: Mr. Dasso,
4 thank you for the great data; this is fantastic.
5 And there's a lot of dots, I'm going to connect
6 the dots here, too, a little bit.

7 The question I had was with regard to
8 the distribution system. Although I'm sure the
9 ISO wouldn't admit it, they secretly probably love
10 it to see all these distribution failures.

11 (Laughter.)

12 PRESIDING MEMBER BYRON: And reducing
13 the load on the transmission line. And you seem
14 to be pretty flat with regard to age of equipment,
15 so age degradation doesn't seem to be the driving
16 factor. But, you know, if these transformers are
17 in place for maybe ten years and then you see an
18 event that you haven't seen like this for a while,
19 it really begs the question how much of this is
20 increased load that's on that distribution feeder.
21 And do you have any sense, have you got any
22 feeling as to how much -- I think there's a couple
23 other things that I listed here that it could be.
24 Increased load on the feeder; you addressed the
25 aging; of course, maintenance could always be a

1 question or concern with regard to that; and
2 temperature, obviously is creating a higher load.

3 But if you take out the temperature
4 effect, how much of it is -- and particularly in
5 those concentrated areas like in the south Bay
6 where it's all dots, how much of that is increased
7 load on individual feeders?

8 MR. DASSO: Interestingly we have a
9 transformer monitoring system that we use. It
10 takes the information that we get from our monthly
11 kilowatt hour reads and converts that to a demand.
12 And then compares that to the capacity of the
13 transformers.

14 By and large the transformers that fail
15 were not identified as being overloaded. So we're
16 not sure that it was really a load issue. Again,
17 we're doing some more investigation into it.

18 But these are areas, where the dots are,
19 these are areas that will be -- where we consider
20 kind of boundary issues, boundary areas. Areas
21 that typically will see very high daytime
22 temperatures, however they cool off substantially
23 at night.

24 So, I think, you know, what -- our
25 conclusion is that this was really a load factor

1 issue. The actual load factors based on customer
2 responses were much higher than what we had
3 designed for, and what we typically would see in
4 these kinds of areas.

5 And then to a lesser extent, but a
6 significant extent, the ambient temperatures
7 really didn't allow the equipment to cool down.

8 This is an issue that we're actually
9 working actively with the Public Utilities
10 Commission on to take a look at whether we ought
11 to be looking differently at the transformers.
12 It's our view that particularly these boundary
13 areas we should be taking a little different look
14 at in terms of how we size these transformers.
15 Particularly if this is an event that may occur
16 more frequently than this.

17 PRESIDING MEMBER BYRON: And if I may, I
18 thought I read somewhere, as well, that you're
19 replacing equipment with higher capacities, is
20 that correct?

21 MR. DASSO: Generally when we go back in
22 and replace it, we're putting in the next larger
23 size up. Or potentially even larger, depending on
24 what the survey indicates.

25 PRESIDING MEMBER BYRON: Thank you for

1 all this information.

2 MR. GIBBS: Great, thanks again. While
3 we're in northern California perhaps Junona can
4 talk a little bit about Silicon Valley and your
5 experience.

6 MS. JONAS: Thank you. Thank you very
7 much, Commissioners, for inviting me to speak.

8 While I'm going to talk specifically
9 about Santa Clara's experience, I represent the
10 northern California muni community, and much of
11 our experience was very similar to the rest of the
12 munis.

13 We are, Santa Clara Silicon Valley Power
14 is about 1 percent of California's load. So we
15 like to think of ourselves as the smallest of the
16 large munis, but we're actually probably the
17 largest of the small.

18 Our load is growing significantly. We
19 have seen in the last year about a 10 percent
20 increase in our load. So we had to temper that
21 with our experience during this heat storm.

22 During the July heat storm our highest
23 peak was 486 megawatts, and that occurred on
24 Tuesday, July 25th. And that's 20 percent higher
25 than that day previous year in 2005, and 17

1 percent higher than the highest load we
2 experienced in 2005, which was in August. So
3 significant growth there.

4 And actually, Monday should have been
5 our highest peak, about 491 megawatts, but we had
6 one of our customers that we were able to curtail
7 8 megawatts on Monday. So our high load was
8 Tuesday.

9 During the height of the heat storm
10 which we say is between Friday the 21st and
11 Tuesday the 25th, we had 18 power outages. These
12 were all residential, and none of our substations
13 were affected; none of our industrial customers
14 were affected.

15 Our load is unusual in the sense that
16 only 10 percent of our load is residential
17 customers; 90 percent is industrial.

18 So given the fact that we had 18 outages
19 which affected 271 customers, this was a very
20 small part of our total load, less than one-half
21 of 1 percent of our load was affected by these
22 outages.

23 The average outage was four hours; and
24 the longest outage which affected ten customers,
25 was 12.6 hours. And part of the reason why this

1 is so is that we are extremely conservative in the
2 way that we design our system. Our customers
3 demand it. We are in the heart of Silicon Valley,
4 high tech customers.

5 So we have a tremendous amount of
6 redundancy in our system and our transformers are
7 sized very very conservatively. We have a
8 philosophy of switch to restore, rather than
9 repair to restore, so that we are able to reroute
10 our energy flow, or our energy service while
11 restoration is being undertaken. So our customers
12 do not have to be out the entire time of the
13 repair.

14 On the generation side our power plants
15 responded very very well during this time. We
16 have a brand new power plant that went into
17 operation last year Don von Raesfeld. And it is
18 only a year old and it did very well. It ran the
19 entire time.

20 Gianera Power Plant, which is also
21 located within the city limits, ran the entire
22 time. That is an older plant, about 50 megawatts.
23 It provided our customers, both those plants
24 provided about 36 percent of our customer need
25 during the heat storm.

1 And in addition, we were able to assist
2 our neighboring communities by providing 50
3 megawatt hours on Saturday to the grid, and 100
4 megawatt hours Monday and Tuesday to the grid.

5 So this is a great example of the type
6 of reliability and flexibility that one can get
7 with locally located power plants, not only for
8 the community in which they're located, but also
9 the surrounding communities.

10 In addition during this period we
11 provided PG&E with mutual aid. We sent seven
12 vehicles; we sent 22 transformers; and ten
13 employees to work in the San Jose and Gilroy area
14 to help restore power to those areas.

15 As far as our other northern California
16 munis, Alameda experienced no outages during this
17 time. And when we called Redding to find out what
18 happened there, they said, "heat storm? what heat
19 storm?" So I think that's probably pretty typical
20 for them.

21 And that concludes my presentation.
22 Thank you very much.

23 ASSOCIATE MEMBER GEESMAN: Junona, do
24 you have a different standard for transformers
25 that are in residential areas from those that are

1 in commercial areas?

2 MS. JONAS: Not really, but we do have
3 some older transformers in the residential areas.
4 And those that failed were the older ones.

5 MR. GIBBS: Is there a cost analysis
6 that's the basis for the increased sizing of
7 transformers that you feel the additional upfront
8 cost for the larger sizes more than pay back by
9 avoiding future repair?

10 MS. JONAS: We did do the analysis as we
11 started to build up our system. And it was based
12 not so much on the cost as the type of customer
13 that was moving into our service territory. We
14 have a large number of high tech customers; Intel
15 has their corporate headquarters.

16 So it was driven, obviously there is a
17 cost element, but it was driven by the type of
18 redundancy that we felt those customers really
19 required.

20 MR. GIBBS: Thank you. Any other
21 questions?

22 PRESIDING MEMBER BYRON: No, I just
23 wanted to thank you for being here on such short
24 notice today.

25 MS. JONAS: Sure. Thank you.

1 MR. GIBBS: Thank you. Well, let's
2 perhaps move down south in the state if we could,
3 and hear from a representative from SCE, Gary
4 Schoonyan.

5 MR. SCHOONYAN: Thank you. Gary
6 Schoonyan, Southern California Edison. I'm going
7 to basically go through three things. I'll give
8 you a real brief overview of how we responded to
9 the distribution outages and what-have-you.

10 I will attempt to respond to the
11 questions that were outlined. And then follow it
12 up with a couple of closing comments and response
13 to a couple of things that have already been said.

14 With regards to the heat storm from a
15 distribution perspective, we lost 1375
16 transformers during the 14-day period. To give
17 you some context of that, we typically replace
18 about 12,000 transformers a year. So it
19 represented a sizeable amount during that two-week
20 period than what we replace in a given year.

21 As a result of our infrastructure
22 replacement program that we were going through,
23 transformer spares was not a concern. We
24 presently have over 10,000 spares in inventory
25 right now, should another incident of this nature

1 occur.

2 The majority of the outages on our
3 system were of short duration. We did have some
4 longer term outages, approaching 72 hours. But I
5 want to add that those longer duration outages
6 weren't a result of transformer failures. We had
7 numerous lightning strikes within our service
8 territory, a number of downed powerlines, I
9 believe on the order of 140. And it was these
10 types of incidences that basically resulted in the
11 longer duration outages that we saw.

12 At no given time, even though we had a
13 total of about 1.2 million customers that had some
14 level of interruption, at no one point in time
15 were more than 29,000 customers without power. As
16 mentioned before, these were predominately
17 residential consumers. And my quick back-of-the-
18 envelope, that works out to about 100, 150
19 megawatts, at maximum, that was probably
20 unavailable or not being served at any one point
21 in time.

22 In going through the questions,
23 themselves, I'll just talk rather than read the
24 questions, and hopefully address them all. As was
25 mentioned, the power plants performed very very

1 well. We only had two incidences where we had
2 partial outages of power plants, which is very
3 good, given the duration of the heat storm.

4 At no time were the so-called LD
5 contracts caused any problems. They fully
6 delivered the power. And it was brought up, I
7 believe Jim brought it up, with regards to the
8 price incentives and the financial penalties
9 associated with not delivering the power that
10 exists today that didn't exist some time ago when
11 we were having the significant amount of
12 generation that was unavailable. And as a result
13 of that very high level of generator availability.

14 That, coupled with the fact that just
15 the generators, themselves, I'm sure saw the
16 situation and did everything they could to
17 maintain the units and working with the ISO as far
18 as scheduling the outages when they had to come
19 down to repair minor things.

20 As far as the forecasting, there's been
21 quite a bit of time spent on that. I think Art
22 talked a little bit about that. As far as our
23 short-term forecasts, I don't think that any given
24 weekday we were more than 500 megawatts off on the
25 shorter term forecast, which is within less than 3

1 percent of our system.

2 So for the most part, that was pretty
3 accurate. When you talk about one- or two-degree
4 differences in temperature, I think the chap from
5 L.A. talked about the megawatts per degree, and
6 I'm not going to go into the details of that, but
7 in essence you can miss the temperature by three
8 degrees and significantly encompass that 500
9 megawatt. So it's as much a result of temperature
10 forecasting as the load forecasting effort.

11 Imports did play a very important role.
12 Approximately at the peak time, roughly about 20
13 percent of our power was being imported into the
14 service territory. And the transmission system,
15 as Jim indicated, performed very very well.

16 As you're all aware, we're building
17 additional transmission to help add another 1200
18 megawatts which hopefully is scheduled to be in
19 service. This is DPV-II, December of '09. That
20 would add another 1200 megawatts.

21 As far as the interruptible and demand
22 response programs, they performed very very well.
23 I think what's happened, there was a problem with
24 particularly the interruptible program during the
25 crisis period. It was primarily a problem of

1 having people signed up for that program that
2 really didn't belong on that program. And they
3 didn't perform.

4 The folk that are on the program now
5 fully understand it. Many of them have been
6 involved in that program since we invented it in
7 1974 and have really good experience and know what
8 to do, what not to do, and hence their performance
9 is indicative of that.

10 And I look forward frankly to not only
11 the price elasticity, which we don't really have a
12 handle on yet, but Art alluded to, but I look
13 forward also to demand response going forward,
14 particularly with regards to the AMI approach that
15 we're taking, and hopefully the ability to provide
16 customers with easy ways to conveniently reduce
17 load when system conditions and prices require
18 such.

19 There's talking about the 15, 17 percent
20 reserve margin. From our perspective, that's
21 adequate for all planning purposes going forward.
22 I think when we experience the types of situations
23 that we experienced during this heat storm, and we
24 can talk about, yeah, we were lucky here, and this
25 worked right, but in essence things perform very

1 well. There were the reserves there to handle
2 even this very extreme type of incident.

3 Some even, earlier today, talked about a
4 one-in-50. In fact, I looked at the chart that
5 the ISO put up -- well, they didn't put it up, he
6 didn't talk to it, but it shows basically the very
7 extreme end of that particular curve there. And
8 yet we served all the load.

9 So I think that the 15 to 17 percent
10 that the Commission has embraced, as far as
11 resource adequacy, is more than adequate.
12 Furthermore, I think they're also going to be
13 looking at multiyear, or at least investigating
14 it, multiyear types of resource adequacy, which
15 should further enhance that and provide more
16 incentive for long-term contracting of new
17 generation.

18 As far as the implications of the longer
19 periods of humid weather and the higher
20 temperatures, first of all, the jury's still out
21 whether there'll be higher temperatures going
22 forward or not. We basically anticipate that
23 we're on a trend that will probably see some of
24 that.

25 However, in saying that, even with the

1 global warming concerns, at least from our
2 perspective those will tend to increase
3 temperatures during nonpeak load periods. It'll
4 affect, the higher temperatures will occur more
5 during the non-higher temperature periods that
6 exist today. So that you'll have higher use
7 throughout the year, but as far as -- the jury's
8 still out whether or not that will adversely alter
9 the peak load temperatures that we're seeing
10 during the summertime.

11 With regards to the humidity, other than
12 the fact, and I believe some of that come into our
13 load forecast, and there is some consideration for
14 that, from an operational perspective and a
15 transmission design perspective, with the higher
16 forecasts obviously you'll alter your design of
17 your system to the extent that that does
18 materialize.

19 I think the biggest concern that's
20 affecting the transmission design now is the
21 higher usage per customer, particularly on the
22 residential end. And whether that's driven by a/c
23 cycling or other electronics equipments and what-
24 have-you, remains to be seen. But there has been
25 a noticeable increase in the usage per customer

1 over the last two or three years that we have
2 seen.

3 As far as the humid weather is concerned
4 on operations on the distribution system, and this
5 hasn't been confirmed yet, but I'm going back and
6 relying on some experience when I was doing
7 operations, is it may have some impact on things
8 like flashovers and things like that associated
9 with the distribution lines where you'd have to
10 wash insulators more frequently. But likely will
11 not alter the performance of the transformers,
12 themselves, if they're adequately sized.

13 That gets to equipment capabilities and
14 operations. I think the one other thing that I
15 wanted to bring up is with warmer weather comes a
16 higher likelihood of wildland fires, which I think
17 are a huge concern from an operational perspective
18 going forward. And the sporadic and uncertain
19 nature of that just adds to the concern.

20 And the final, with regards to
21 investments, as I'd mentioned, we're on a very
22 aggressive infrastructure replacement program.
23 Over the next five years we will be spending over
24 \$7 billion on our distribution system, and another
25 \$2.5 billion on our transmission system, upgrading

1 it and adding new facilities.

2 And in closing, then, I did want to
3 respond to a couple of things that were said. And
4 I didn't want to leave the Committee with the
5 impression that generators didn't have the
6 opportunity, or existing generators that were
7 going to repower did not have the opportunity to
8 participate in our long-term procurement. They
9 can.

10 Make a bid if they want to repower a
11 facility and what-have-you. And if they choose
12 not to do that, they're more than frequent shorter
13 term. When I say shorter term, it's five years or
14 less procurement efforts that the company has
15 done. We have gone through 12 of those already.

16 So I didn't want to leave the Committee
17 with the impression that existing generators are
18 left out there in the cold without any options at
19 this point in time, to either secure a longer
20 term, albeit not a ten-year, a five-year agreement
21 for the existing power, or a longer term agreement
22 to facilitate a repowering of the facility.

23 And with regards to repowering, I want
24 to also indicate that I think it was last year
25 there was a particular piece of legislation that

1 went through that provided greater certainty of
2 getting through the process for those generators
3 that want to go through a cost-of-service type of
4 an arrangement associated with their contract, as
5 opposed to a market-based arrangement. So there's
6 things, tools in place for them to go forward on
7 it.

8 Thank you.

9 MR. GIBBS: Great, thank you. Any
10 questions? Great. I saw Randy sort of nodding
11 during your presentation there. Perhaps we can
12 hear from Randy Howard from Los Angeles.

13 MR. HOWARD: Thank you, Commissioners,
14 and good afternoon. I'm not going to repeat some
15 of the same things that others have said as to
16 conclusions, but I'll try to be specific to LADWP
17 and some of the impacts to us.

18 From a higher level perspective, we were
19 just preparing to complete a ten-year integrated
20 resource plan. It's been a draft; it's been out
21 90 days or so. We were just getting ready to
22 issue that when we had the heat storm.

23 And when we looked back at some of our
24 conclusions that we had derived based on the
25 forecasting, and you've heard from my forecaster,

1 I'm now four to five years further into that than
2 I thought I would be. So I have to now move much
3 further ahead in our planning cycle. And I lose
4 four to five years of capital investments that I
5 would have otherwise had to get me there.

6 So, from a planning perspective, at
7 least for us, we have quite a challenge to now
8 take these new numbers. Because, as Mr. Cockayne
9 indicated, we thought we had this saturation
10 figured out. That 6000 megawatts was about all
11 they could use. And that there was diversity
12 within that.

13 And we certainly realize that wasn't the
14 case. And had we not had some outages that were
15 going on, had it not been a very warm weekend and
16 having a lot of customers look at reducing their
17 load, what would have that eventual number been.

18 So we are challenged right now,
19 relooking at that integrated resource plan for the
20 next ten years; looking at a new revised forecast;
21 and determining how we're going to meet those
22 needs for the next ten years.

23 So I hadn't heard that previously, but I
24 am concerned because I lost four or five years of
25 capital investments that I would have otherwise

1 had to help me get there.

2 From a system, it was a distribution
3 problem for us, as well. It was never a
4 generation problem. We were a net seller most of
5 the time; we sold all excess generation that we
6 had into the market.

7 It was -- our transmission operated very
8 well. It was never a transmission issue. And
9 that was a lot of very good planning and
10 preparation. As mentioned by Southern California
11 Edison, we continue to always worry on fires. We
12 were very fortunate that there were no active
13 fires going on and vegetation management remains a
14 big concern to us.

15 As to our distribution system, we had no
16 receiving station outages. We had no outages on
17 our 3200 industrial stations. We had no 34-5 kV
18 outages. Our outages were all related to
19 residential customers. About two-thirds of our
20 load is commercial; about a third are residential.

21 We had 79,000 customers that were
22 impacted by outages at one time or another during
23 the heat storm. One of our challenges was the
24 hottest day, it was Saturday. We did not have
25 sufficient crews to cover that unexpected event.

1 It was 119 degrees in Woodland Hills
2 that day. It was something that no one had even
3 contemplated.

4 The transformer failures that we did
5 have, which was the bulk of our impact, and the
6 most challenging for us to replace, occurred
7 according to the heat. We watched the
8 temperature, you watched the transformer failures.

9 So we got behind the curve in those
10 reparations. And it took us until Monday, Tuesday
11 to get a handle on the outages that occurred over
12 the weekend and catch up and get everybody
13 restored.

14 A little different for us, the
15 transformer failures were primarily in the 20- to
16 30-year category, probably a little closer related
17 to age of transformer use.

18 The other difficulty we had different
19 than what happened to my fellow muni, was we did
20 not have circuits that we could switch our
21 customers to. The difficulty for us where every
22 circuit was impacted. We had ten distributing
23 stations that exceeded their ratings, but worked
24 without outages. And the challenge on those
25 circuits were, we weren't about to shift a

1 customer over while we were doing the repairs,
2 only to possibly cause an additional problem on
3 another circuit.

4 So, some of the changes for us that we
5 have to look at are really how we model the
6 diversity of the residential load. We do not have
7 a cycling program for air conditioners. We will
8 have one very soon.

9 Because what we found is we did not have
10 the diversity in the residential load that we had
11 modeled previously in our distribution planning.
12 Therefore, we need to insure that we can control
13 some of that.

14 Had we had a very strong a/c cycling
15 program, we probably would have reduced a number
16 of the failures that we saw in these residential
17 communities. We will focus a bit more of our
18 energy efficiency dollars in some of these areas,
19 as well, while we work on some of the planning to
20 boost the system.

21 The other challenge we had was initially
22 our field crews were replacing transformers with
23 transformers of similar size, only to watch that
24 transformer fail within several hours; and then
25 have to go back and replace that transformer. So

1 we did initiate a program to just upgrade those
2 transformers as we were making the replacements.

3 We do have to go back and take care of
4 some of the upstream circuitry to insure that the
5 system will remain reliable.

6 But, again, it was not a transmission or
7 generation issue, it was entirely a distribution.
8 And we are focused on relooking at how we do our
9 distribution planning with less diversity now, and
10 also the higher temperatures and humidity that we
11 had not seen previously.

12 ASSOCIATE MEMBER GEESMAN: Randy, when
13 you speak of diversity from a planning standpoint,
14 are you looking for systemwide diversity, or
15 locational diversity, as well?

16 MR. HOWARD: From a transmission
17 generation perspective we look at systemwide.
18 From a distribution planning perspective we look
19 at very localized.

20 What we found is it was probably so hot
21 that nobody chose to leave their home. What we
22 also found is you could have turned your
23 thermostat to 85 degrees on your a/c and it still
24 would have never cycled off. It was on
25 continuously.

1 And so we feel that most people in these
2 areas because it was so hot, stayed inside, kept
3 everything on, had their computer, had their big
4 screen tv, and really did not reduce much at all.
5 Whereas normally on a Saturday or a weekend you
6 would have had people out shopping, taking care of
7 errands, or otherwise. They probably chose not to
8 do it that day.

9 ASSOCIATE MEMBER GEESMAN: Have you
10 assigned some megawatt number to your distribution
11 outages?

12 MR. HOWARD: Not as of yet, but that is
13 something that we will be looking at.

14 ASSOCIATE MEMBER GEESMAN: Thank you.

15 MR. GIBBS: Great, thanks. We also have
16 with us Robb Anderson from San Diego. Robb.

17 MR. ANDERSON: Just a couple comments.
18 I'm not sure whether you'll be listening to me or
19 your stomach at this point in time.

20 Just to highlight just -- I don't want
21 to say this was a distribution event. I think it
22 was an entire system event. It's a good chance
23 for us to look back at everything in our system.

24 How well did we prepare from the generation
25 side, the transmission side, the distribution

1 side, the customer response side.

2 We're not finding, and there won't be
3 any one silver bullet that we're going to see out
4 of this process. But I think we'll learn
5 something as we look into each one of those.

6 Just to highlight a little bit, since
7 everyone else is throwing the numbers out, we had
8 about 170 transformer outages in our system over
9 this time. Much like PG&E, we found transformers
10 that were two months old that went out, and we
11 found transformers that were 50 years old that
12 went out. It was distributed almost equally
13 across the age group. So it isn't one particular
14 age group of transformers that the issue was. It
15 probably was strictly, you know, diversity of load
16 that just did not occur on those kind of days.

17 We were able to get most of the
18 customers restored rather quickly, almost all of
19 our customers on the primary level that got
20 knocked out. We had 99 percent of them back
21 within 12 hours, and close to 70 percent of them
22 back within three hours. So, most customers we
23 were able to get back rather quickly.

24 The one item I'd like to just highlight
25 on, and it's a comment Jim Detmers said, that we

1 got through this summer because the investments
2 paid off. And I think some of those were long-
3 term investments, and some of those were short-
4 term investments.

5 We've been investing quite a bit in our
6 transmission infrastructure, you know; had Mission
7 Miguel not been in by this summer, San Diego would
8 have not gotten through this. We were able to get
9 that project through.

10 And what I want to make sure is that as
11 we look at these things, we look at what
12 investments do we need to be making today so we
13 can get through events like this in the future.

14 This is particularly an issue for San
15 Diego. As most of you know, our entire service
16 area is a load pocket. And although the
17 generators, as a whole, performed well, over our
18 peak the total amount of generation that was out
19 in San Diego was a capacity amount greater than
20 our G-1 continued C amount. So we do have load
21 pocket issues that we think need to be looked at.

22 Just a random raising of reserve margins
23 won't do much for a load pocket, unless that
24 generation or the transmission can get that
25 generation in the load pocket.

1 And as far as making new long-term
2 commitments, SDG&E has made them in the past; got
3 Palomar online. We're working hard to get the
4 Calpine Otay Mesa plant online. We have before
5 the Commission the Sunrise Power link, which will
6 do a lot to solve our load pocket issue.

7 And we're also willing to make
8 additional long-term commitments. The replacing
9 of the older generation is going to be key for us.
10 We've got a lot of the generation in the San Diego
11 load pocket that is older.

12 What we're looking to do as part of
13 that, the PUC's upcoming phase two of the long-
14 term procurement plan proceeding, they want to do
15 the last half of this year, is follow a long-term
16 resource plan. Concurrent with that, go out with
17 a long-term RFO so we can gather the data from all
18 the bidders necessary, such that when we get our
19 need finding out of that long-term resource plan
20 proceeding, we can then very quickly act on
21 contracts to fulfill that need.

22 So we look forward to working with all
23 of you and hoping to make these things come
24 around. Thank you.

25 PRESIDING MEMBER BYRON: I was going to

1 go with a general question, if I may, Michael.

2 You know, we've talked a lot about the
3 supply side of this. Mr. Detmers, you sacrificed
4 a few salmon, convinced the Department of Justice
5 that you needed power. You also had some
6 negawatts available to you, too. Would you
7 describe for us, if you would, what you did there
8 and why, and maybe some of the utilities might
9 want to respond as to whether or not they agree
10 with that approach, or if they might have
11 preferred you do it differently.

12 MR. DETMERS: So that I can make sure
13 that I'm answering the right question,
14 Commissioner, as to the first, there was a lot of
15 coordination that did happen. The coordination
16 between all of the utilities and with the
17 Northwest, and with entities outside that kept the
18 imports at those high levels, most of that was in
19 consultation and in coordination with the
20 utilities, as well.

21 And so they were very much a part, be it
22 Southern Cal Edison or San Diego or PG&E. All of
23 that worked very very well. There were some
24 things and arrangements directly with Bonneville
25 and with those entities outside, as well as LADWP,

1 that I worked directly with to make sure that we
2 could accomplish both the transmission and the
3 resource side.

4 PRESIDING MEMBER BYRON: I'm sorry, I
5 didn't mean to put you in a defensive mode. I
6 sacrificed the salmon, myself.

7 (Laughter.)

8 PRESIDING MEMBER BYRON: But I really
9 you to address the negawatts you had available to
10 you and what you did there.

11 MR. DETMERS: And that was the part that
12 I wanted to ask you the question. When you refer
13 to negawatts --

14 PRESIDING MEMBER BYRON: Well, you had
15 an opportunity to call for interruptibles and/or
16 a/c cycling. Would you explain what you did and
17 why; and maybe the utilities might want to respond
18 to what you did, and if they would have preferred
19 you did it differently.

20 MR. DETMERS: Okay. When we actually
21 walked through those hours, and I wanted to make
22 sure that we mention some of what we refer to as
23 the VLRP program, the voluntary load reduction
24 program. We had several conference calls with the
25 groups of customers that voluntarily shed load.

1 And the Department of General Services and the
2 state is a part of that, as well.

3 So we achieved that reduction, but
4 again, going through the peak hours to start to
5 replay that so that you know what was happening in
6 the ISO control room when we had to make the
7 decision.

8 Sitting up at 50,000 megawatts on the
9 overall power system, something that we were only
10 projecting to go to 46,000 megawatts on that
11 particular day on the longer term forecast, we had
12 actually taken the system up to what I would refer
13 to as probably five contingencies beyond what we
14 had forecast, if I take every thousand megawatts
15 over the forecasted level.

16 And so where we were operating was not a
17 place that we had been to before; not had planned
18 to before. And we were operating well beyond
19 where we were, what we had projected and planned
20 for.

21 In sitting there at 50,000 megawatts on
22 the system and having declared a stage 2 emergency
23 at that particular period in time, we made the
24 decision not to call on any interruption of
25 interruptibles right at the declaration of the

1 stage 2 emergency, because there wasn't a need to.

2 We did have available reserves. We
3 wanted to find out, and again we play things
4 conservatively in the ISO's control room, to make
5 sure that we would have the interruptibles again
6 for the second day, the third day or however many
7 days that we were going to be in this kind of
8 condition. We had already experienced this since
9 Friday.

10 We had no idea whether this was going to
11 hold, the pattern was going to hold. And we
12 wanted to make sure that we weren't calling on
13 those customers unless we absolutely had to.

14 But when we declared the stage 2
15 emergency we actually watched about 300 megawatts
16 of system response happen in the negawatt form.
17 About 300 megawatts came off the system. And I
18 have Mr. Rush sitting back here to correct me if
19 I've got all these numbers incorrect.

20 But 300 megawatts immediately came off
21 the system. What was that? I don't know exactly.
22 That was the response of customers, both
23 interruptible customers and other customers
24 responding to our meters out on the system. What
25 we refer to as the Macowatt meter. It's in

1 relationship to Jim MacIntosh, our chief
2 dispatcher. But it's the one that says things are
3 critical; we need to have that response out there.

4 Some of it was those customers; some of
5 it was interruptible customers coming off the
6 system. But it was 300 megawatts is roughly what
7 we saw come off. And then we waited.

8 During that time period between the
9 declaration of the stage two and actually calling
10 on the interruptible customers, these are the
11 customers that roughly take 30 minutes to actually
12 interrupt, we lost -- when we say we, and I'm
13 saying it again, it was actually up in the
14 Northwest -- a Hanford/Vantage line at the time.
15 And actually went through a remedial action scheme
16 event that backed off about 1500 megawatts of
17 total generation on a RAS scheme.

18 When that was happening the system
19 actually went into oscillation during that time
20 period; and the system swing at that particular
21 time was roughly 1000 megawatts.

22 We immediately interrupted the longer
23 term interruptibles at that time. We still had
24 enough reserves and spinning reserves to handle
25 that, but our spinning reserves were right at 1500

1 megawatts. They weren't at the WECC standard of 5
2 and 7; they were actually sitting at about 1500
3 megawatts.

4 And we hit the interruptibles and pulled
5 on the longer term. We did not use the a/c
6 cycling. And that was something else that we did,
7 because there was a faster response. We could hit
8 that if we needed to in case something else came
9 off the system. It's more dispatchable than the
10 longer term interruptibles.

11 So we made the decision at the time to
12 wait on the a/c cycling. As it turned out, as we
13 started interrupting customers, the load actually
14 began to turn. And people were taking it
15 extremely serious at that point, customers, that
16 is.

17 We saw the load just maintain itself
18 there at 50,000, roughly, 200 megawatts. And it
19 sustained itself. It wasn't saturation; it was
20 actually response happening on the system. Once
21 we get to that point we make those declarations,
22 everybody's well aware of what's happening, and
23 it's actually out on the tv cameras about that
24 time.

25 We utilized that tv response, as well as

1 other communication responses, to actually control
2 that overall demand. We would have seen, most
3 likely about 52,000 megawatts on the overall
4 system if we would have just let it go. But,
5 again, it was that overall response, a response to
6 our requests, not threats.

7 And that's what we actually experienced.
8 And that's how we called the shot when we did
9 that.

10 But, again, we're looking at different
11 response and the different programs, and what we
12 can achieve and the other resources that we have
13 available to us at that time to try to minimize
14 any impact on customers as much as possible.

15 PRESIDING MEMBER BYRON: And I just
16 wanted to open it up to the IOUs or the POUs, if
17 they would have perhaps preferred to have seen --
18 preferred you to have used, maybe, the a/c cycling
19 program that they have.

20 MR. SCHOONYAN: Gary Schoonyan. Fully
21 supportive of what the ISO did. I mean personally
22 I'm an ex-operator, and to the extent that you
23 have --

24 MR. DETMERS: Thank you, Gary.

25 MR. SCHOONYAN: -- you know, ten-minute

1 lead-time stuff that you can call upon when you're
2 as tight a situation as that, you try to hold onto
3 that basically in case something else occurs.

4 And one other thing I wanted to just
5 piggyback on it, I think the work that the ISO did
6 with DWR, MWD and some of the major pump loads,
7 there was also some scheduling of pumps there to
8 basically reduce loads on those particular
9 agencies.

10 And I think later on today Dr. House
11 might be talking about things, other things that
12 potentially could be done on the water pumping and
13 the water systems that might be very beneficial.

14 PRESIDING MEMBER BYRON: If I could, I
15 just wanted to ask one more question of Junona.
16 Junona, you have kind of a unique program at
17 Silicon Valley Power. I'm not sure if everybody's
18 aware of it, in the way that you go after reducing
19 load. Could you describe that a little bit?
20 Maybe we could learn something from that.

21 MS. JONAS: We have a power reduction
22 pool with our 20 largest industrial customers, and
23 also the City, itself, where we -- it's a non-
24 monetary agreement; in other words, they do not
25 get paid for doing this.

1 But they are on call to reduce 10
2 percent of their noncritical load in exchange for
3 not being turned off or blacked out.

4 And as I mentioned, we had one of our
5 customers that we did ask to reduce their load the
6 first day. But much like the ISO, we wanted to
7 keep the others sort of in contingency that if we
8 had the situation get worse, that we would be able
9 to call on them. And we were able to handle it
10 without having to call on the other customers.

11 But, it does work very very well. The
12 customers certainly appreciate it because they
13 know ahead of time that this may happen to them.
14 They're able to reduce noncritical loads such as
15 lighting, et cetera, within their buildings. And
16 keep their critical load continuing to operate.

17 We did have them on-call. They did know
18 this was a possibility. But we kept them apprised
19 of where we were going, you know, fairly often
20 actually. They were calling us.

21 MR. GIBBS: Okay, thank you very much.
22 Knowing that I'm standing between you and lunch,
23 are there other comments or observations from the
24 Commissioners before we end this panel?

25 PRESIDING MEMBER BYRON: One last thing

1 if I may. Thank you, all, very much for coming.
2 As you know, we have a customer panel after lunch,
3 and I hope you're able to stay for some of that.
4 But we appreciate very much your participation.

5 MR. GIBBS: Again, thank you, panel. We
6 will reconvene at 1:30 after lunch. Thank you
7 very much.

8 (Whereupon, at 12:31 p.m., the workshop
9 was adjourned, to reconvene at 1:30
10 p.m., this same day.)

11 --o0o--

1 AFTERNOON SESSION

2 1:36 p.m.

3 MR. GIBBS: Continuing the workshop on
4 the July 2006 heat storm. We had two excellent
5 panels this morning; continuing this afternoon
6 looking forward to two more and additional input
7 from the audience here in the room.

8 Before we get started with panel number
9 three, we'll provide an opportunity for the
10 Commissioners to make a comment if they would like
11 to do so.

12 Okay, great. The format here will be
13 continuing with the same. What we'll first do is
14 we'll go around the table here with the panel. I
15 ask you to please introduce yourself and where
16 you're from.

17 And then Loren Lutzenhiser will give us
18 an overview presentation, and we'll continue with
19 our discussion. Thank you.

20 MR. LUTZENHISER: Loren Lutzenhiser,
21 Portland State University.

22 MR. MCGUIRE: Wally McGuire, Director of
23 the FlexYourPower campaign.

24 MR. GREEN: Andy Green, Energy Manager
25 for Contra Costa County.

1 MS. TURNBULL: Jane Turnbull, energy
2 consultant for the League of Women Voters of
3 California.

4 MR. KREMESEC: Ken Kremesec, Water
5 System Manager for Eldorado Irrigation District.

6 DR. HOUSE: Lon House; I'm the energy
7 advisor to the Association of California Water
8 Agencies.

9 MR. KINERT: Bob Kinert, Pacific Gas and
10 Electric Company, account services.

11 MR. BOUSE: Earl Bouse, energy
12 consultant to Hanson Permanente Cement in the San
13 Francisco Bay Area.

14 PRESIDING MEMBER BYRON: You know,
15 Michael, I just would like to add one thing.
16 Customer panels are my favorite, so I want to
17 thank you all very much for being here. I think
18 what you all have to say is the most important
19 thing we hear today, so thank you very much.

20 MR. GIBBS: All right, thank you very
21 much. Loren, we'll go ahead and get started. The
22 topic for this panel is customer response to
23 extreme weather.

24 MR. LUTZENHISER: Thank you,
25 Commissioners, for this opportunity. I wasn't

1 here in the middle of the heat storm, but I was
2 close by. And I actually did my graduate work at
3 UC Davis, and so I always thought that I liked it
4 when it was 104 degrees. And I do like it when
5 it's 104 degrees in Portland for two days or three
6 days or four days -- three, maybe. Four gets a
7 little bit long and five is definitely too long.

8 So, at any rate, I've had some personal
9 experience with this, and can only imagine what it
10 must have been like in places here where it was
11 115.

12 I've had the opportunity to study human
13 behavior and energy use over the last 15, 20 years
14 or so. I was at UC Davis where I did my graduate
15 work. And I've been fortunate enough to be able
16 to work with the Commission and have some of my
17 research supported by the Commission, to actually
18 look at customer response under a variety of
19 circumstances.

20 So, today what we're going to do,
21 because nobody was studying what was going on this
22 July; and in fact, there's virtually no literature
23 on what happens, what do people do during, you
24 know, hot weather events and so on.

25 What we can do is go back to the crisis

1 period 2000/2001 and the aftermath. Some research
2 that I did then for the Commission; it's not an
3 identical set of circumstances, but it's somewhat
4 similar. Because at least it revealed some things
5 about what people did during the crisis; perhaps
6 why they did it; what they might do in the future.
7 Although I think that's a little more sketchy at
8 this point.

9 The data sources would include surveys
10 in two waves that I did for the efficiency
11 division here. As well as to look at some data
12 from the residential statewide appliance
13 saturation studies, the statewide pricing pilot,
14 and there's some other behavior literatures
15 probably that we're not going to spend much time
16 on today, that is also relevant to this.

17 So the idea is that we're going to try
18 to hit a few key insights that hopefully will help
19 the conversation along a bit.

20 Surprising results of the crisis. I'm
21 not sure what anybody did expect, but I think a
22 lot of people feared that the, you know, sort of
23 backlash to the Jimmy Carter kind of situation is
24 what we would actually see, a lot of angry
25 consumers.

1 Actually what happened was an unexpected
2 consumer flexibility and a conservation response
3 that was noted at the system level, as well as
4 reported by consumers. It turned out that changes
5 in behavior rather than efficiency improvements,
6 software, people action rather than hardware,
7 accounted for most of the energy savings. And a
8 lot of that had to do with cooling, air
9 conditioning and not using air conditioning; or
10 using air conditioning sparingly.

11 Some of these changes actually persisted
12 two years later when we looked at billing results
13 and surveys. But sort of by the end of a couple
14 of years they started to degrade, and essentially
15 were not noticeable after some period of time
16 passed. Not a mystery, I think. The crisis had
17 passed and that's what sort of precipitated this.

18 In our work we ask people to report in
19 their own words what they did, if anything, to
20 conserve energy when called upon to do so. And
21 they had a wide variety of responses that we
22 looked at in a variety of ways. And we basically
23 categorized them here, lumped them together into
24 hardware and behavior.

25 Some people did a few things; some

1 people did a lot. The ones that we have circled
2 are essentially air conditioning or cooling-
3 related behaviors that were reported. And you can
4 see that they're substantial in terms of the kind
5 of things that people are mentioning, but there's
6 an awful lot of other things that people were
7 doing besides cooling.

8 What were they doing? The plea here,
9 the request was to try to reduce peak demand. And
10 some very clever advertising and direct messaging
11 and news articles and so on asked for changes in
12 peak behavior.

13 So, peak shifting, very little of it was
14 actually reported by the people that we surveyed.
15 Only a few small sort of subgroups that people
16 talked about, sort of time-shifting some of these
17 activities.

18 Cooling changes were much more
19 frequently volunteered. Raising thermostat
20 settings which was a suggested behavior on utility
21 websites and a bit of sort of the public
22 information that went out. Although I think there
23 was some real caution in terms of asking people to
24 make comfort sacrifices or what might be perceived
25 to be comfort sacrifices at times. There wasn't a

1 lot of advertising that promoted doing anything
2 with cooling.

3 But the recommended thing would be to
4 set your thermostat up a few degrees. Virtually
5 nobody reported doing that. A lot of people,
6 however, said that they just turned their air
7 conditioning off all together, toughed it out,
8 sucked it up is what they said in some cases.

9 Or used it very sparingly and in sort of
10 a manual mode. They were overriding the automatic
11 controls. This is something that we see in a
12 variety of data sets as a fairly common behavior,
13 and not simply something that's related to crisis
14 conditions.

15 About a third of all of the central a/c
16 owners said that they used little or no a/c during
17 the crisis. And similar a number of room air
18 conditioner owners.

19 Well, what were they motivated by? It's
20 been surmised that this had a lot to do with cost.
21 It must have been a price effect. We looked
22 fairly closely at that, and most customers weren't
23 exposed to direct price effects related to the
24 crisis. Although there was a lot of concern about
25 long-term costs; certainly costs to the system;

1 and possibly costs in the future.

2 So they were concerned about it enough
3 they said, you know, to keep your electricity bill
4 down is a reasonable kind of a motivation.

5 But also they had a variety of other
6 motivations: to do your part; to try to help avoid
7 blackouts; to use resources wisely; and so on and
8 so forth.

9 So these were actually somewhat
10 surprising. So, what it is that motivates
11 customers is apparently a complex matter and it's
12 not simply something that's driven simply by cost.

13 Will people conserve in the future? We
14 came out of the crisis research both looking at
15 residential consumers, as well as businesses,
16 government agencies, and agricultural firms with
17 this model. It's not rocket science, but it helps
18 us to kind of understand what the situation is.

19 So, we say that it requires first a
20 concern, an awareness that there's a problem and a
21 willingness to act on it. You can be aware of it
22 but not necessarily willing to act. You don't see
23 it's your problem.

24 Once you have that, though, you have to
25 have the knowledge and resources, the capacity to

1 actually make some sort of change. Take some
2 action, whether it's a behavioral change or
3 whether it's a major investment, whether it's
4 rescheduling your operations or whether it's
5 buying a new piece of equipment.

6 You have to know where to go and you
7 have to have the financial resources and the other
8 resources to do it.

9 And finally the conditions of
10 circumstances have to be right. You know, the
11 fridge has to fit in the hole in the wall; it has
12 to be the time to pull the ag pump out of the
13 ground. It can't be right in the middle of the
14 crop when it needs irrigation, so on and so
15 forth. Market conditions can have an
16 effect on this.

17 So we say that conservation action is
18 really, in the long term, a combination of these
19 sets of factors.

20 Okay, is conservation an acceptable
21 request? Well, I think you have some direct
22 evidence from this summer that, yeah, people did
23 respond apparently, and in a positive way. This
24 is some feedback from our surveys, and these are
25 questions we posed to people. And these are

1 really very very remarkable findings, I think.

2 And what's important here is that
3 there's pretty good consistency across all these
4 questions. There's consistency across two waves
5 of surveys. And we just finished a third, or a
6 separate survey of natural gas customers this
7 winter; and we have very similar kinds of results
8 that are coming from that.

9 It makes sense to ask citizens every
10 once in awhile to reduce their energy use to avoid
11 blackouts and so on. Agree, 93 percent. They
12 don't think they're necessarily living in a third
13 world country.

14 It's worth it to pay more in order to
15 never be asked to conserve. How about buying
16 insurance. Disagree, strongly. Real lifestyle
17 changes are needed to solve our energy problems.
18 This is quite surprising, actually. Now, we don't
19 know whose lifestyles they're talking about,
20 theirs or somebody else's, but nonetheless there's
21 a general perception that something about the way
22 we organize ourselves and use energy may need to
23 be changed.

24 And then finally in reflecting back on
25 conservation actions, you know, did it have a

1 serious effect, were you, you know, sort of made
2 less comfortable and so on; 77 percent here
3 suggest that it either had no effect, that it was
4 a serious or long-term one, or actually made their
5 lives better in some fashion.

6 So, can you routinize crisis. This was
7 a crisis. Can you make crisis routine. Well, I'm
8 not sure. But the idea of the critical peak and
9 critical peak pricing and critical peak calls, and
10 these kinds of things, are a way to kind of make
11 the crisis a routine part of everyday life.

12 This is a simple graph that comes from
13 some of the work that Karen Herter and Pat
14 McAuliffe and Art Rosenfeld have done, re-
15 analyzing the statewide pricing pilot data that
16 suggests -- and that study found that while the
17 time-of-use rates were not necessarily producing
18 significant savings, the critical peak rates
19 certainly were.

20 And so what we can see here is -- and
21 these are the critical peak customers behavior
22 when the peak was called as compared to when the
23 peak was not called. So you can see that there's
24 definitely a conservation effect here, whether
25 it's the high price, whether it's the fact there's

1 an event that needs to be attended to, whether
2 it's some combination of those. And I'll also
3 point out that even at very high prices during a
4 critical peak there's a lot of electricity being
5 used here at the same time, at a very high price.

6 So, some of the work that we're doing
7 now would be to say, well, okay, if we're really
8 going to be serious about this, how would we want
9 to do it. Are the best times to set a time-of-use
10 rate, for example, the times that look best from
11 the system's point of view. What about the times
12 that might work best for the customers.

13 What's an optimal time length for a
14 critical peak event. Can you get as much out of a
15 short kind of a call as a really really long one.
16 What kind of prices are considered fair and
17 unfair. Some of the time-of-use experiments that
18 have not done very well have been ones that I
19 think didn't get the price differentials right.

20 So some of this is looking what the real
21 costs of production and distribution are, but also
22 what are the meaning of these costs, the perceived
23 costs, to customers.

24 So, what price levels are they
25 motivating? This whole business of manual versus

1 program control. A lot of the policies that we
2 might want to adopt or strategies might require
3 program control. A lot of consumers override
4 programs as a matter of course. Is that a bad
5 thing; maybe it's a good thing. A lot of times
6 their control patterns turn out to be quite
7 conserving.

8 And finally, this is an interesting one,
9 and we can talk about this, it's sort of now
10 appearing -- does the emphasis on price or
11 shifting from sort of a call for contributing to
12 the general good to a price-driven system as a
13 policy mechanism actually crowd out social and
14 civic and altruistic responses.

15 And my colleague, Jamie Woods, an
16 economist who looks at this stuff, was telling me
17 about a couple of recent papers where there have
18 been experience of this sort in other cases. This
19 actually happens, where you sort of monetize
20 something and then you try to go back and you
21 actually don't get the original good behavior that
22 you thought you were going to get. You got bad
23 behavior in our monetized situation, and you get
24 less good behavior after it's all over.

25 So, at any rate, there's a variety of

1 questions here that I think that we need to
2 seriously pose if we're going to try to enlist the
3 aid of consumers on the demand side. The comfort
4 issue is a really interesting one. Comfort's a
5 very complex thing. And I'm not going to go into
6 it here, there are comfort models, some of you may
7 understand these quite well.

8 But comfort is complex. It actually
9 varies across individuals where people perceive
10 themselves to be hot, is actually a distribution,
11 it's not a single point. And it depends on what
12 people are doing and how they're clothed and the
13 circumstances and a variety of other things.

14 But we set these sort of magic points in
15 here, you know, and so on and so forth, and
16 there's a range of variation in human perception
17 and reaction. What is -- your comfort standard
18 one day may be somewhat elastic. And David
19 Hungerford on the Commission Staff has a really
20 nice dissertation that looks at this literature
21 and starts to look at some of these kinds of
22 questions.

23 So, there is some flex in it. But, you
24 know, does that work up to 100 degrees, or 105, or
25 at what point, you know, do you say, well, I can

1 be flexible about my comfort, but it's hot. You
2 know, everybody agrees on that.

3 And what happens after a number of days
4 at very very high temperatures as far as this is
5 concerned. We simply don't know. My suspicion
6 is, having lived through one of these episodes and
7 finding that Lowe's didn't have an air conditioner
8 for my wife, the green family that has sworn never
9 to have air conditioning, right, you know, is out
10 looking for the air conditioner after six days.
11 That, in fact, long spates of high temperatures do
12 have an effect.

13 We also have to remember quickly here
14 that customers are constrained in a variety of
15 ways. Even in emergencies, about three-quarters
16 of the people we talked to during the crisis knew
17 of alerts, which means a quarter didn't at all.
18 And less than half the people who knew about it
19 acted in some fashion as the result of an alert.
20 Now, they may have behaved in a conserving fashion
21 overall, but in terms of responding directly to an
22 alert of an event.

23 And also, you know, 90-plus percent of
24 people at this point, based on a level of
25 education, know there's such a thing as a peak,

1 and peak energy, and a peak energy problem. But
2 when you ask people to volunteer when the peak
3 was, or we gave them some choices, actually. So
4 we got 40 percent of the people identifying the
5 peak at 10:00 in the morning and these kinds of
6 things. Or flat saying, I don't know; I haven't
7 the foggiest idea.

8 And at least a third, from our research,
9 and this is borne out by our more recent research,
10 never see power bills for a variety of reasons,
11 and they never get a price signal, whether it's
12 because of flat billing, or because of automatic
13 pay or because one member of the family pays it
14 and the other doesn't, or whatever. There's
15 definitely an absence of price signaling going on
16 there.

17 So, down to the last couple points here.
18 First of all, if we want to try to better
19 understand what's going on on the demand side, and
20 some of this growth in load that we're talking
21 about this morning, you have to realize that, of
22 course, there's a lot of variability across
23 households. It's fluctuating all the time, day
24 and night. And it's quite diverse.

25 And this population, for example, this

1 is not unlike what this looks like in electricity
2 plot for northern California where the mean is in
3 here at about 6000 kilowatt hours; the range
4 actually goes way out to 40,000, we just chopped
5 it off here. The top quartile of the distribution
6 actually consumes about 47 percent of the energy
7 in the system.

8 So, it's a very different set of stories
9 about what people are doing and how they're using
10 energy at different points in this distribution.
11 So averages are not that helpful. And even when
12 we get down to some of the end-use estimates that
13 we use in modeling like UECs, they can seem really
14 substantial and solid. But they mask an awful lot
15 of variability, and they're not that well
16 estimated in many cases.

17 So, here's the last slide. And this, I
18 think, follows up on some questions this morning,
19 the weather stuff -- my plane got in late so I
20 wasn't able to actually be there, but basically
21 what this is, the blue bars are no air
22 conditioners at all. Red is central air. Yellow
23 is room air. These are the CEC forecast climate
24 zones; instead of being numbered they're given
25 descriptive names I think ACEEE came up with.

1 And then they're sorted just for the
2 heck of it from low to high in terms of 50-year
3 cooling degree days averages. So basically the
4 coolest place is the Bay Area. And here in the
5 south Valley is the hottest.

6 But this is the population of houses in
7 each of those areas. And this is not expressed in
8 actual numbers here. So you can get kind of an
9 intuitive grasp of the scale and nature of the
10 situation where there's an awful lot of places
11 without air conditioning, for one thing. A lot of
12 places that have a good mix of central and room
13 air, which are different kinds of control options
14 and policy options.

15 And, you know, some of these places on
16 the coast, the south coast, the central coast --
17 the south coast here, the central coast, San Diego
18 have a fair mix of a/c and non a/c in relatively
19 temperate climates. It would be my strong
20 suspicion that you're going to see load growth
21 from new a/c adoption not just in new housing, but
22 in retrofit. It's going to happen in these places
23 because that's where there's room for it to
24 happen, I think.

25 So, those are my remarks for right now.

1 MR. GIBBS: Thank you, Loren. Any
2 questions? Loren, as you take your seat I thought
3 I would just start with one question, which is the
4 analysis of customer perspectives and the
5 responses from 2000/2001, is that correct?

6 MR. LUTZENHISER: Yes.

7 MR. GIBBS: I guess my question would
8 be, what can you say at this point recognizing
9 it's early, but what can you say at this point
10 about the applicability of those results and
11 customers' willingness to respond to a different
12 type of event, in this case this heat storm that
13 we experienced?

14 MR. LUTZENHISER: Well, I mean I think
15 the short story here is that, you know, people are
16 willing to respond. Everybody is not. A
17 substantial portion of the population probably is.
18 There's probably widespread sentiments that would
19 support conservation response even among people
20 who are not going to run right out and do it
21 necessarily. Who are not in a situation where
22 they can.

23 It's not a crisis in the same sense,
24 although I think this last summer came close to
25 being one. But it wasn't the same kind of crisis,

1 with a combination of factors. But I think that
2 there's reason to believe, based on things like
3 the response to critical peak pricing and other
4 things, that people aren't of the mind that this
5 is sort of a one-off.

6 It happened in 2001, so, okay, I'll
7 never have to do that again. I think there are
8 conditions under which there are deals that can be
9 made with consumers, and conditions under which
10 there would be a fairly substantial, but still
11 marginal, conservation response from behavior from
12 demand response kinds of things available. But
13 with the caveat that not everywhere, not
14 everybody, and in fact there's some opportunities,
15 and I think some opportunities we realize,
16 obviously, for load growth at the same time.

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7 and I think some opportunities we realize,
8 obviously, for load growth at the same time.

9 MR. GIBBS: Great, thank you. I think
10 that next it would be useful to hear from Wally
11 McGuire from the FlexYourPower.

12 MR. MCGUIRE: Well, thank you,
13 Commissioners, for having me up here. Thought I
14 would just start with one question, which is the
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16 responses from 2000/2001, is that correct?

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2 obviously, for load growth at the same time.

3 MR. GIBBS: Great, thank you. I think
4 that next it would be useful to hear from Wally
5 McGuire from the FlexYourPower.

6 MR. MCGUIRE: Well, thank you,
7 Commissioners, for having me up here. I do want
8 to mention one thing, based, Loren, on what you
9 said. Actually in 2001 and '2 we did have a
10 substantial amount of tv and radio on the cooling
11 issue. In fact, the message, we've never promoted
12 air conditioners at all, EnergyStar or otherwise.
13 We say don't use your air conditioner, cool with
14 fans or something like that, even to today. So I
15 do want to say I think there was a little bit more
16 than maybe you did.

17 In 2001 -- in a minute I'll get into why
18 I think it is different. By the way, sure, what
19 Loren has said, and his great work after the
20 energy crisis, I mean it was very helpful in
21 instructing us.

22 I think what 2001 proved, though, is
23 that people realize that there are a few simple
24 things you can do that make a big difference if we
25 all do it together. I mean my biggest problem,

1 our biggest, the state's biggest problem going
2 into the energy crisis is we had some survey
3 research that said that virtually 60 percent of
4 the people thought it was hopeless. That we're
5 into an energy crisis and there's nothing we can
6 do about it.

7 They said they were conserving; over 90
8 percent said they were conserving and had enough
9 information, but when you probe the data they
10 didn't know what to do. They thought turning out
11 the light was about the extent of it.

12 So, we entered into a situation; in
13 fact, if you look at the term FlexYourPower, that
14 was created to put the burden in a way over on the
15 people, flex your power and you had the power to
16 do it. In fact, if you look at our whole strategy
17 it was to get everybody working together and get
18 rid of all that anger that existed.

19 But I think 2001, at least from my
20 perspective, was a hallmark. I think we made a
21 change. I don't think you see those attitudes
22 today. I think you find people much more of the
23 belief that they can make a difference. I think
24 we saw it even in the July time, when people were
25 willing to respond.

1 There are some major differences, I will
2 tell you. I'll get into those in a minute, which
3 we could change if we really got in a pickle in
4 2001, coming up.

5 This morning was almost entirely on the
6 supply side, and it was, I would say, a little bit
7 more on the engineering and economic side of it.
8 Ours is much more mushy, it's trying to convince
9 people to take a behavioral change.

10 But I will say, and I think the reason
11 for that is because you can count it. You can
12 count how fast the needle's spinning when you're
13 making electricity and miles of transmission
14 lines. It's very hard to quantify, as Loren will
15 tell you, how much is saved.

16 That doesn't mean it's not occurring. I
17 would just say that sometimes I think we kind of
18 gravitate towards those things we can count,
19 whether it's a rebate or something like that. And
20 we kind of discount, in a way that people are
21 willing to take those behaviors.

22 In 2001, I'll give you the best example.
23 One of the first meetings I went to was a meeting
24 of business executives. And they -- talk about an
25 angry group of people going into that summer.

1 They were looking at a report that said \$16
2 billion in economic loss and all that.

3 And at that time I think the projected
4 shortfall was 5000 megawatts, which is why
5 everybody said, we're going to have blackouts. No
6 one thought we could save that much.

7 With a couple of the utilities we put
8 together some numbers that said if every business
9 in the state just unscrewed every fourth light,
10 delamped every fourth light, which would not cause
11 a huge inconvenience, and turned HVAC up to 78,
12 that's 5000 megawatts.

13 I think there was an attitude change.
14 Say, wow, you mean it's that simple to make a
15 change. And, in fact, that was our strategy for
16 the whole, throughout the energy crisis, was to go
17 out and tell people it's simple, it's not the
18 Jimmy Carter -- you don't have to struggle with
19 it.

20 So, this year, let me tell you a little
21 bit about what we did going into this year and
22 during the July period. I'm hoping most of you
23 have seen our television advertising. Most of it
24 is energy efficiency by definition, it's promoting
25 the value of EnergyStar appliances, CFLs and

1 whatnot.

2 That's different than the conservation
3 demand response. But what we've done is we've
4 concentrated all of our FlexYourPower campaign
5 into this critical summer months. Doesn't help
6 our efficiency campaign as much, because usually
7 your appliance thing would be during appliance
8 promotions and lighting would be in the fall.

9 We put all that money into the summer
10 for one reason. We needed to lock in a fairly
11 high media buy throughout the entire summer. And
12 then when the ISO, which has been great to work
13 with, by the way, when they give us those two- or
14 three-day-out notices, we have the ability, with a
15 partnership with all of the about 300 stations in
16 the state to switch out our advertising toward
17 demand response stuff or voluntary. So we pull
18 efficiency off the air; we go into voluntary
19 conservation.

20 We this year are doing something a
21 little different. We were afraid of wearing
22 people out, you know, that we keep calling on it.
23 We didn't want week-in and week-out. So, what we
24 do is we run some get-ready-for-hot-weather. We
25 say when officials -- it's getting hot; officials

1 could call a flex alert.

2 We tell them the three tips. By the
3 way, that's 78 thermostat; turn off unnecessary
4 lights; and use appliances and major stuff after
5 7:00. Those have been the three tips we've used
6 really since 2001.

7 When an alert gets called the tv
8 stations and radio's been very good to switch out.
9 And we just actually interrupt our own ad. It's
10 set, officials have called a flex alert, do these
11 things right now.

12 And then when the alert goes away we run
13 another couple days of ads thanking people. We
14 say officials have canceled the alert thanks to
15 the actions of millions of people who did these
16 three things. We want to close the loop with
17 people. And then we go back to our efficiency
18 advertising.

19 We ran about ten days of those ads. I
20 mean that shows you the extent of the storm. We
21 did not plan that. We thought we'd have generally
22 a five- or six-day period.

23 We also worked with the press, weather
24 people, news people, did press conferences and
25 whatnot. That's the first thing we do. The flex

1 alert network is primarily tv, radio and news
2 media.

3 The second thing we do is we've built
4 over the years what we call a flex alert network.
5 That's working with associations as BOMA, the Farm
6 Bureau, others. And between switching out their
7 web sites and email blasts when an alert comes, we
8 hit about half a million, 500,000 businesses, and
9 ask them to take voluntary actions. It's those
10 simple actions; we really need it, folks; now is
11 the time to do it.

12 And a new feature this year, which many
13 of you, at least in California, saw, probably were
14 the traffic signs. Due to great help from Sunne
15 McPeak and the Governor's Office, we got the
16 Caltrans folks to switch out traffic lights.

17 If I had one message, and I felt it
18 strongly this morning, is that we need to give
19 credit to people when they do conserve. I
20 personally believe it makes a big difference.
21 But, if we discount it, if we spend all of our
22 time, I know this is a closed meeting, talking
23 about the need for more generation or this or
24 that, or paying for a demand response program, all
25 of which are urgent, we marginalize the good

1 behavior of people who are willing to take an
2 action.

3 I mean our polling conforms with yours.
4 We think the vast majority of people are willing
5 to take an action. Unlike the energy crisis,
6 about half of them, even though they know what to
7 do and that it's important, they will not take the
8 action unless they think it's imminent. It has to
9 be much more urgent than what we're communicating
10 right now.

11 In 2001 it was pretty clear, every news
12 person said, blackouts are imminent. Once you say
13 that people are willing to take an action. If we
14 back down and we say it would be helpful, we lose
15 about 50 percent of the folks.

16 And the reasons for doing that are
17 clear. We don't want to keep people in a constant
18 state of emergency. We just have to expect that
19 the results will be a little bit lower.

20 This morning, I think it was the
21 gentleman from SDG&E, was saying that the response
22 was going back to the levels of 2001. If that's
23 true, and I don't know that it's true, that's
24 certainly not what I think SCE said, or what our
25 experience was.

1 But if that's true, if the word respond
2 is the critical one, in other words if they're
3 responding, as the title of this session is, to
4 hot temperature, they're going to respond by
5 turning on the air conditioner.

6 What we're asking them to do is respond
7 to save electricity. And that has to be
8 communicated. I mean that is why I'm a strong
9 advocate for an aggressive effort on the part of
10 the Energy Commission and the PUC and our campaign
11 and the utilities to let people know that this
12 causes electricity crunches, and that we need to
13 do something about it.

14 And then we have to tell them what to
15 do; and ask them to do it. That's the only way to
16 truly measure the response which is in your title.
17 It's not a response to the hot weather; it's a
18 response to the result of that hot weather, which
19 is electricity use. And we have to be crystal
20 clear when we communicate to the public that
21 that's what it is.

22 Which sort of gets me down to why I
23 think comparisons with 2001 are not totally
24 accurate. Let me give you about five differences
25 in the campaign that we put together back then to

1 what we're doing now.

2 In 2001 the actions we asked people to
3 take were for the entire summer. In other words,
4 business leaders, it ended up being over 1000
5 major businesses signed a pledge to do those
6 actions.

7 This is different. This year it's only
8 when you hear an alert. In other words, it's a
9 stop-and-start type of a communication. That's
10 really hard to maintain. And we need to know
11 that. For instance, if we went into a real
12 problem next year, we would have to revisit the
13 decision to do a start-again/stop-again alert
14 system, and say this is a tough summer, folks; we
15 just do it. Turn them out for the summer and
16 let's go forward.

17 A second way where the comparison is not
18 particularly accurate, the budget for the
19 conservation side in 2001 was over ten times what
20 it is now. It's a fairly small budget. Not
21 making a pitch for more money, but just don't
22 forget that we had a substantial amount of
23 advertising money on, and the budget -- and that's
24 only, that ten times is not adjusted for
25 inflation. In other words, media budgets go up

1 about 7 percent a year, which means we're in a
2 declining budget for the last four or five years.

3 The third reason why it's way different
4 in my judgment is that there was a genuine fear of
5 blackouts, and for good reason, back in 2001.

6 They don't, I don't believe, have that fear now.

7 In fact, when we did our research to do our
8 advertising for this year, very few people -- they
9 all kind of think it could come back, and they're
10 prepared for it, and they're prepared to take an
11 action. But they don't think it's here now.

12 In fact, in advertising terms it's
13 called a low intensity message. People just, they
14 don't wake up in the morning thinking how do you
15 save energy. You have to break through the noise
16 level a little bit.

17 The fourth major difference, I saw a
18 survey, I think it was by McKenzie, 67 percent of
19 all Californians thought energy was the most
20 important issue in their lives back in 2001. Now
21 it's down probably in the single digits.

22 Education and terrorism, there's other things that
23 have replaced that.

24 When you run a social behavior campaign
25 you have to get their attention, and that 67

1 figure made our job very easy. We have to capture
2 their attention, which the heat, I think, did this
3 time.

4 And then the final point was I don't
5 believe we had the extreme weather that we had
6 this last July. Somebody properly mentioned that
7 even setting your thermostat at 78 doesn't
8 necessarily mean the thing's going to go down. I
9 think that the extreme weather was a little
10 different than we had in 2001. At least I don't
11 remember then.

12 Nevertheless, we have indications that
13 during that July period of a few weeks ago, that a
14 fairly substantial number of people did respond.
15 We're out doing a little polling right now, and
16 the numbers are anywhere low numbers was what you
17 reported back then, which is 40 percent, up to
18 about 80 percent of the people who got the
19 message, actually self-report that they do
20 something.

21 So, in short, I just hope we continue to
22 find ways to build the demand side into our energy
23 reliability mix. I personally believe that people
24 are very well educated, probably more in this
25 state than any other place, because of the crisis

1 we went through.

2 They're prepared to do it, and if we
3 count on them a little bit, they will respond.
4 But we have to thank them. As policymakers, we
5 have to -- I keep badgering Jim Detmers about
6 that, you know. Say, you've got to thank them.
7 Don't just say we brought this power in and did
8 that. You may have done all those things, but we
9 have to continue to tell the people that their
10 actions make a difference, or they're not going to
11 take them. They'll turn that air conditioner on.

12 I think probably that's it. I guess I
13 would say, just put myself in, again, Loren's
14 camp, that I believe that social and altruistic
15 motivations are, in many ways, I believe, more
16 powerful than financial.

17 On the efficiency side I've been a long
18 advocate that we should not use rebates solely as
19 a way to buy energy efficiency, because I think
20 it's sort of it builds in an expectation, and I
21 think we found that a great number of people will
22 respond to doing the right thing and saving money.
23 Remember, if you save electricity you save money.
24 That exists all the time.

25 So, I think people respond. I don't

1 know, I think the press conferences we had during
2 that crisis, the ISO was saying about 1500
3 megawatts came down, or, Jim, I think you said 52
4 is what we predicted. I think mid-morning it
5 ended up 50.

6 I, for one, would like to believe that
7 the people of the state responded. That they know
8 how to do it. They'll do it if we ask them.

9 MR. GIBBS: Thank you very much.
10 Questions?

11 ASSOCIATE MEMBER GEESMAN: Wally, in
12 terms of the budget, my sense is the 2001 program
13 was really, if not a year-round, at least a
14 seasonal program; whereas this past year it's been
15 much more of a peak advertising. I think you said
16 you advertised for, was it ten days?

17 MR. McGUIRE: Well, you're right, John,
18 in 2001 and 2002, it was a 12 month that year. We
19 had a budget that took us throughout, and it was a
20 fairly substantial buy.

21 ASSOCIATE MEMBER GEESMAN: How would, if
22 I looked at the ten days that you were up this
23 year, how would it compare in terms of the level
24 of intensity with any given ten days in 2001?

25 MR. McGUIRE: Because we put all of our

1 efficiency money into the summer, and buy at the
2 point level, if that's what you're asking, on tv
3 and radio, it was equivalent to 2001. It's just
4 that we have no advertising -- we went on in June;
5 we had not been on the air for ten months, so the
6 message probably declined a little bit.

7 So, there's, of course, a buildup. But
8 the points per day is about the same as during the
9 energy crisis.

10 ASSOCIATE MEMBER GEESMAN: When I came
11 on the Commission in 2002 there was a great deal
12 of thought given to trying to craft a message that
13 would encourage people to invest in something that
14 would have permanent efficiency impacts, as
15 opposed to the more temporal behavior adjustments.

16 Your sense as to how this year really
17 presented a different challenge?

18 MR. MCGUIRE: No, I do believe, in fact
19 most of what we do is the longer term
20 efficiencies, investing in energy efficient
21 products. I think that that is critical. And you
22 can count on it, you know. At least if you can
23 count it, you can count on it.

24 I have not been as big a fan to totally
25 exclude conservation. I think that if you look at

1 any social marketing campaign, or even social
2 movement, if you go back to the civil rights
3 movement, you have to challenge people to take an
4 action on their own. You don't say, I'll help you
5 buy something that will help you save money.

6 I think you have to do both. And I
7 actually think the mix this year is pretty good,
8 to be honest with you.

9 ASSOCIATE MEMBER GEESMAN: Our policy
10 report last year suggested more of an emphasis in
11 the utility-oriented efficiency programs toward
12 peak savings, as opposed to energy savings.

13 Do you have a sense as to whether that's
14 an appropriate direction in which to evolve?

15 MR. MCGUIRE: I totally do. I mean I
16 think if you're going to invest in making people
17 more efficient, those kilowatts you're buying at
18 peak hours are a lot more expensive. I mean it
19 seems to me that that's where your energy ought to
20 be put. I'm a total fan of that.

21 ASSOCIATE MEMBER GEESMAN: And although
22 I'm not directly involved in this area, my sense
23 is we must be at about the point in the planning
24 cycle where we're beginning to review or formulate
25 the next three years of utility efficiency

1 investments.

2 MR. McGUIRE: We're actually --

3 ASSOCIATE MEMBER GEESMAN: -- involved
4 in that?

5 MR. McGUIRE: Yeah. Well, we're
6 actually into the first year of that. That has
7 been done. The 2006, '7 and '8 programs are
8 funded. And the PUC's done a great job, I will
9 tell you. First off, they've given longer
10 planning cycles, which was absolutely critical in
11 advertising or working with manufacturers or --
12 you need to have a couple-year cycle and
13 flexibility.

14 And I think they've approved a great
15 increase in efficiency money with the procurement
16 proceedings.

17 So we're in the first year now of a
18 three-year, kind of golden age as far as I can
19 see; there's a lot of money, and I think it's well
20 spent.

21 ASSOCIATE MEMBER GEESMAN: Thank you.

22 MR. GIBBS: Great. Again, thank you
23 very much. Well, we do have representatives from
24 customers here at the table, so why don't we hear
25 directly from them. And perhaps we can ask Jane

1 Turnbull to make a few remarks.

2 MS. TURNBULL: Thank you, Michael. I
3 don't have any statistics. I represent the League
4 of Women Voters. And while there are 11,000
5 members of the League around the state, you know,
6 we haven't done a survey of 11,000.

7 However, I can report that over the last
8 several years the Leagues in the state have
9 studied the energy situation intensely with the
10 purpose of revising our energy policy positions.
11 Because we cannot speak to an issue unless we have
12 a position that has been studied.

13 So, therefore, most of the 70 Leagues
14 around the state have had an energy kit that they
15 study from, and they answered consensus questions
16 and gained a general understanding of the
17 electricity system in the state.

18 A lot of the focus was on reliability,
19 coming out of the 2000/2001 period. And I think
20 most League members now have an understanding of
21 what peak power situations look like. And the
22 interrelationship between cost and peaking needs.
23 That, at least, was our objective, and I think we
24 had some really good graphics from the Energy
25 Commission in the energy kit, and everybody now

1 knows how the peaks go up.

2 Most League members now, I think, do
3 their laundry and dishes after 7:00 at night
4 routinely. But perhaps that's not going to, you
5 know, be a solution when the time comes for a heat
6 storm.

7 One of the areas that the League has
8 endorsed very strongly is the use of smart meters.
9 We do think that the price signal is significant,
10 not necessarily because of the cost, per se, but
11 because the pricing signal indicates what's
12 happening to the whole system. And the demand
13 upon much more extensive power.

14 And, in general, the League feels that
15 these are personal lifestyle decisions that people
16 are making, and they have to be responsible for
17 the decisions that they are making.

18 One of our concerns, though, is the
19 remodeling of new homes. We do think that the
20 Title 24 standards are great. But are they
21 sufficient when a, you know, 1800 square foot home
22 is being replaced by a 3600 square foot home. The
23 energy requirements that go with those are really
24 very significant, and virtually all of them are
25 going to have central air conditioning in the

1 future, whereas most of them, you know, many of
2 them will not have air conditioning going into a
3 remodel.

4 So, I think one of the things that the
5 League is supporting are efforts to get local
6 communities to think green. To just get an
7 understanding of what the potential is if, for
8 instance, the requirement for large homes becomes
9 Title 24 plus 15 percent. And there are
10 communities that are starting to think about that.

11 ASSOCIATE MEMBER GEESMAN: The City of
12 Mill Valley, I think one of those towns down where
13 you live, may have been Saratoga, has set their
14 energy budget, I believe, at the assumption that
15 it would be sufficient under Title 24 to serve a
16 3500 square foot home. And any load above that
17 would be expected to be met by solar systems.

18 The City of Aspen, Colorado has done a
19 similar ordinance. They draw the line at 5000
20 square feet.

21 MS. TURNBULL: Right. And Los Altos
22 Hills, you know, draws the line at 6000, which is
23 not --

24 (Laughter.)

25 MS. TURNBULL: -- necessarily very --

1 ASSOCIATE MEMBER GEESMAN: Yeah.

2 MS. TURNBULL: But nevertheless, you
3 know, a few good examples might go a long way in
4 at least getting people to think about it.

5 Actually last night I met with the
6 environmental committee in Los Altos, and we
7 started talking about what we can do to make Los
8 Altos a greener community. And Los Altos is going
9 to, you know, be pretty reluctant, I think, to
10 move in that direction. But that's a pretty
11 strong committee, so maybe we will get something
12 to happen.

13 A couple other anecdotes that I would
14 like to point out, have to do with the fact that
15 one of the days of the heat storm my husband and I
16 were driving north on I-5, and I had car troubles
17 in Red Bluff. So we had to pull off in Red Bluff
18 and leave the car for a period of time there, and
19 walk the streets of Red Bluff.

20 Red Bluff doesn't have trees. And I
21 have never in my life wished for trees more. I
22 mean I think there are communities where there are
23 opportunities to think in a different sense. The
24 baking of the heat from those, on the sides of
25 those buildings was just dreadful.

1 And then we went in to get a Coke in a
2 restaurant where the temperature had to be 65
3 degrees. So, obviously some of the messages are
4 not getting through to people.

5 My major point, though, has to do with
6 this discussion on price versus altruistic
7 behavior. And I do think that altruistic behavior
8 is an enormous motivator, but people have to know
9 when to be altruistic. So I think the price
10 signal, itself, becomes the means by which they
11 know that they have a problem.

12 Many people I know did turn their air
13 conditioner settings up to 78 and 80 degrees. But
14 there are quite a few people I know who didn't.
15 And those who didn't really don't have an
16 understanding of the system, itself, and what the
17 needs are behind the light switch.

18 MR. GIBBS: Okay, well, thank you very
19 much.

20 PRESIDING MEMBER BYRON: If I may, Jane.
21 Those of you who don't know Ms. Turnbull; she's
22 worked in the electric power industry I think most
23 of her career; so she's kind of in a stealthy role
24 here as the League of Women Voters.

25 Jane, my question is sort of general,

1 and you can answer it in any one of a number of
2 ways. What I'm trying to get at, though, is the
3 same thing that you brought up a second ago, about
4 the altruistic versus the economic motivation.

5 You kind of addressed that, but by
6 Monday, what do you think? Don't you think
7 residential customers were tired of turning off
8 the a/c, or turning up the thermostat. And said,
9 enough of this, I need my a/c.

10 I mean you'd indicated many customers
11 didn't respond.

12 MS. TURNBULL: Um-hum, I think people
13 have a sense of the normal daily patterns, and
14 they're more likely to conserve between the hours
15 of noon and 7:00. But at 7:00, then they're going
16 to turn the air conditioner up or on.

17 And so I think even after three days
18 they may be pretty good during what they consider
19 to be the peak power times, but, you know, when it
20 starts to get dark, even if the temperature is up,
21 they're going to, you know, want their air
22 conditioner on.

23 But my sample is such that I really, you
24 know, no statistics.

25 PRESIDING MEMBER BYRON: Sure. Yeah,

1 how come you didn't come with any data?

2 (Laughter.)

3 PRESIDING MEMBER BYRON: I'm just
4 kidding, of course. You don't have access to that
5 kind of -- thank you.

6 MR. GIBBS: Great, thank you very much.
7 And, of course, one of the largest loads on the
8 system overall is for water systems, and energy
9 for water pumping, and Lon House is here to talk a
10 little bit about water systems and how the water
11 systems deal with and are affected by extreme
12 weather.

13 DR. HOUSE: Good afternoon; I'm going to
14 just give a brief presentation on the response of
15 the water utilities in the state. And show what
16 we did, some examples of what was done during the
17 peak period. And respond to some of the questions
18 the Committee put together.

19 The first thing is that if the water
20 agencies are using alternative pumping schemes,
21 which is primarily natural gas pumps, there isn't
22 any inherent fatigue the further and further along
23 you get in the heat storm. With one exception,
24 and you'll see it in the presentation today, is as
25 these alternative pumps are being called on and

1 being used more and more, it does increase their
2 failure rate.

3 For if the water agency is using
4 existing storage for demand response, fatigue does
5 occur after multiple days. And we have some good
6 examples of that.

7 And then there's also the issue of
8 evapotranspiration, and that's what, in the water
9 community, is called how long it takes before your
10 grass starts turning brown. If there are multiple
11 days of heat, the normal watering cycle may not
12 work, and the person will go out and say, oh, my
13 grass is turning brown, and they'll start turning
14 on their water, additional watering cycle. And
15 that's one of the things that the water community
16 was facing.

17 This is, start on the north coast, this
18 is Humboldt Bay. And you can see, and I have a
19 number of examples in my presentation on the peak
20 day. And you'll see that they drop about 1200
21 kilowatts. But the one thing that you'll see,
22 particularly on this day, is you'll see some of
23 the residual, some of the sort of customer
24 fatigue.

25 Because normally Humboldt will drop the

1 entire amount down here. But you'll notice it in
2 this, and you'll see it when we talk about
3 Eldorado, is they couldn't shut everything off for
4 six hours on this day because their water demands
5 were so high.

6 So what they did is they did drop it
7 down; they dropped about 1200 kilowatts, down for
8 about three hours, and then they dropped the whole
9 thing for the remaining three hours.

10 Okay, this is Eastern Municipal. And
11 this is the one I was telling you about. You
12 notice that there's a substantial drop right here,
13 but you notice that this guy, this account, that
14 the previous one was for one account in Humboldt.
15 This one is for three accounts in Eastern.

16 And what happened, if you'd looked at
17 this the week before, you'd have seen everything
18 drop off from noon to 6:00. But what happened is
19 this pump here developed vibration on Friday. And
20 so when Monday came along, they said, we're not
21 going to shut it off because we're having
22 problems, we're not going to shut off our electric
23 pumps to switch to our natural gas pumps because
24 that pump is having a problem and we've got to get
25 it fixed before we do that again.

1 And so this is an instance -- and
2 normally you will see the entire, approximately 4
3 megawatts, go out of the onpeak period. But this
4 is a case where just the extended use of this
5 particular alternative to electric pumps ended up
6 causing a problem because it wasn't being used
7 there.

8 All water agencies that supply treated
9 water in the state have some kind of storage. But
10 the storage has been added to the system to
11 optimize the water system delivery. It's not to
12 optimize, not for onpeak electrical generation.

13 And the reason for that is they're
14 simply too expensive to put a storage facility in
15 just for the onpeak electrical generation.

16 And within the storage facility there
17 are basically three types of water that they have
18 to keep in there at all times. One is fire
19 protection water; and one is contingency water.
20 And contingency, water utilities are very similar
21 to electric utilities in that they -- in a lot of
22 ways. And one of them is in this is contingency.

23 Whereas, in electric side we're used to
24 the single largest contingency or the two largest
25 contingencies, well, the water community does

1 something very similar. And they say, if
2 something catastrophic happens, one of our main
3 lines breaks, how much water will we lose before
4 we can shut that line off. So that we're going to
5 have to keep that water in storage.

6 And then the last one is water for
7 pressure. Because water, at elevation, provides
8 pressure to the system. And this is just -- the
9 maximum in the water community is a full tank is a
10 happy tank. So these tanks are either going up or
11 they're going down. They're not just sitting
12 there at any time.

13 Okay, demand response fatigue with
14 storage. It is somewhat dependent upon the
15 system. So it's the amount of storage they have,
16 water storage they have, relative to water
17 delivery demands.

18 And the fatigue comes from two forces.
19 One is evapotranspiration, which we talked about,
20 is we end up with multiple days of very hot
21 weather; pools end up evaporating and the lawn
22 ends up drying out, and so the customers will end
23 up with more water demand than we have.

24 But it's also the refill requirements
25 and the minimum pool levels, which is what you're

1 allowed to have in storage.

2 And what you'll see, you'll see some
3 fairly interesting examples, at least I think they
4 are, that the water agencies have these sort of
5 operating rules. And they will drop down and
6 they'll actually go into this minimum storage
7 pool. And you'll see an example with Ken's system
8 in which they went into that minimum storage pool,
9 and it's okay if you do that if you can recover
10 the next day. But when you can't recover the next
11 day, at some point you can't keep going down into
12 it, you can't sort of keep stealing water from
13 this minimum pool. And that's what we saw, and
14 this was one of the first times that we've seen
15 that.

16 Okay, this is East Bay. And you can
17 see, there's a couple things to notice here. One
18 is -- and what we did here is this is the Mondays
19 for that month. And one of the things that you
20 notice, the red line here is the 24th, which was
21 the end of the heat storm. One thing you notice
22 is that they're pumping more water; they're
23 delivering more water because this line here is
24 the Monday the week before. And look what this
25 red line here.

1 So what's happening is what you're
2 seeing there is you're seeing the increased water
3 demand that's occurring. And then you'll notice
4 that what they do is they drop about 15 megawatts
5 at noon. And normally they come back, they drop
6 it from noon to 6:00, and then they come back.

7 But one of the things I wanted to talk
8 about right here, and we've talked about altruism
9 and things like that, you notice that what
10 happened here is instead of popping everything
11 back on when they normally did at 6:00, they
12 brought it up like this. This was because of a
13 call from PG&E. And PG&E called East Bay and they
14 said, hey, guys, we don't want you throwing
15 another 15 megawatts on our system at 6:00. Can
16 you bring it on slowly, and give us a chance to
17 recover from it.

18 And so that's what happened. You can
19 see right here. And these are good corporate
20 citizens. And you can see, instead of popping it
21 back up here, they ended up bringing it on slowly,
22 and refilling slowly.

23 This is a busy graph, but this is
24 actually very very interesting. And this is
25 Eldorado, and Ken's sitting here, so if you have

1 any specific questions about what he did, you can
2 talk to him.

3 But this is starting on Saturday. So
4 here's the week before; so here's Saturday; here's
5 Sunday; there's a call. What did they do? They
6 shut everything off, right? And that's about 2
7 megawatts, from noon to 6:00. That's on Monday;
8 they shut everything off from noon to 6:00 on
9 Tuesday. And look what happened on Wednesday.
10 They started running out of water, and they said,
11 we can't do this, we can't shut everything off for
12 six hours.

13 But they did something that's really
14 interesting, which you'll see, is if you look over
15 here, they had to recover on Wednesday. But on
16 Thursday what they said is we can't shut
17 everything off for six hours, but we can shut
18 about half of it off for three hours, and shut all
19 of it off for three hours.

20 So from noon to 3:00 we're going to drop
21 about half of our load; and this is two accounts.
22 This is the freshwater pump, their raw water pump
23 out of Folsom and the treatment plant down in
24 Eldorado Hills. And then you'll see the next day
25 on Friday, they did exactly the same thing.

1 And then what you'll see, the next week,
2 is on Monday and Tuesday is exactly the same thing
3 happened. This is Saturday; this is Sunday. Look
4 at Monday. They drop about half of their load for
5 three hours; all of it for three hours. And then
6 on Tuesday, about half for three and half for
7 three.

8 And remember what we talked about is
9 originally the system was set up sort of so they
10 could drop six hours with the idea that they would
11 do it and they would recover a little bit the next
12 day and a little bit the next day.

13 They tried it for two full days and they
14 said, we can't recover. Let's refill everything.
15 But then there's something that we can do. So,
16 we'll drop half of it and then we'll drop all of
17 it the rest of the time.

18 Okay, continuous heat days cause
19 problems. But you can see the water agencies can
20 respond if they're as creative as Eldorado is, and
21 still be able to contribute.

22 No necessary onpeak, no necessary demand
23 response fatigue, depending upon what their
24 alternative is, if it's using pumping or not.
25 Demand response fatigue from if there are multiple

1 heat days.

2 But this is one point that I wanted to
3 bring. Remember, these are systems that are built
4 with water agencies; water agencies that built
5 their storage to maximize the efficiency of their
6 water system, not for onpeak storage.

7 If we had storage that was just for
8 onpeak electrical use, we wouldn't necessarily
9 have the fatigue response.

10 And so here's the summary. There's
11 about 1000 megawatts, conservatively, that we
12 could get within the water -- this is technologies
13 we know; we know how they operate. This is
14 storage or alternative pumping facilities, with a
15 couple things.

16 Allow the water agencies to aggregate
17 all their accounts for demand response. Because
18 what you'll see is even in the Eldorado Hills
19 project, I'm only showing you two, but there's
20 probably 40 separate accounts that are down there
21 that aren't included in this, because they're
22 either too small or for some other reason.

23 The other thing to remember is all that
24 water when you run water out of storage, all that
25 is water sliding downhill, not generating any

1 electricity. It's really easy to put a
2 hydrogenerator on there. We can't do that right
3 now. And one of the things we're looking at with
4 Eldorado is we're looking at doing that because
5 our load is not where the generation is. And so,
6 the generation is not cost effective to sell into
7 the wholesale market.

8 Incentives to shift out of the onpeak
9 permanently. One of the things that -- knows, we
10 have demand response and we have conservation.
11 But right now there's this huge hole which the
12 water agencies are perfectly capable of doing, is
13 shifting their electrical demand out of the onpeak
14 period, but there are no incentives for that.

15 You either fall into demand response,
16 which you can come on when we call you; or you
17 fall in conservation in which you're all the time.
18 And so we will be filing proposals with the Public
19 Utilities Commission for programs to do just this,
20 to provide incentives for water agencies or for
21 whoever to permanently shift some of their built
22 storage or whatever they want to do, but
23 permanently shift some of their electrical load
24 out of the onpeak period.

25 And then the last thing, which is being

1 funded here, which is the project for time-of-use
2 water meters, the demonstration. There's a -- we
3 have some, a PIER proposal before this Commission
4 that we're working through the process, to put in
5 time-of-use water meters for the water customers.

6 And if we can convince the water
7 customers to shift some of their water use out of
8 the onpeak period, that will reduce the amount of
9 electrical demand that we will have in the onpeak
10 period. And basically we'll have demand side
11 management on the customer, water customer, side
12 like we have it on the electric side.

13 Thank you.

14 MR. GIBBS: Thank you, Dr. House. While
15 we're on water issues, I think we will have Ken
16 Kremesec say a few words about their experience.

17 MR. KREMESEC: Our experience was very
18 positive. We had a lot of creative operators
19 running those facilities, trying to come up with
20 ways that we can maximize our electric use without
21 jeopardizing the water system, as Dr. House was
22 explaining.

23 PG&E's been very cooperative with us in
24 allowing us to reduce the amount of electricity
25 that we have to use. I'd probably be better to

1 field questions than just to speak.

2 ASSOCIATE MEMBER GEESMAN: I guess I
3 would observe, in no small part, due to Lon's
4 contribution last year, this Commission spent a
5 fair amount of time exploring a better nexus
6 between water and energy concerns.

7 I'm pleased to say that Commissioner
8 Bohn at the Public Utilities Commission has taken
9 up this issue for further pursuit.

10 This is a scenario that I think is
11 extremely important to the state's overall
12 interests. And I think both from the water agency
13 standpoint and from the utilities' perspective,
14 time invested here will pay off big in the future.

15 PRESIDING MEMBER BYRON: Mr. Kremesec,
16 so these conclusions that were provided in the
17 presentation also apply to your water district
18 for, I should say your irrigation district, as
19 well, correct?

20 MR. KREMESEC: That is correct.

21 PRESIDING MEMBER BYRON: That's a real
22 eye-opener for me; 1000 megawatts you've taken out
23 of the electrical system during the peak period;
24 that's very good.

25 MR. KREMESEC: And what Dr. House was

1 explaining about how our water system works, which
2 is we take the water high in the Sierras for about
3 two-thirds of our system, and flow it down through
4 gravity. And there's a lot of potential there for
5 energy production.

6 DR. HOUSE: And if I could just
7 interject here, what we're talking about, what you
8 saw in your presentation was the very tail-end of
9 Eldorado, which is Folsom Lake and Eldorado Hills.
10 That's two accounts.

11 But you've got, I don't know how many,
12 probably hundreds of accounts up the hill; you've
13 got all this water that's flowing down through
14 their system. No hydro facilities in them, no
15 pump storage or response like that. And so
16 there's tremendous opportunity within the water
17 community.

18 But there's a lot of economic
19 disincentives to optimizing. For each one of
20 those storage facilities, and I've said this
21 before, every time you drive by and you see one of
22 those brown, big brown storage tanks sitting on
23 the top of the hill. That's a big hydro facility.
24 Because we pump the water up to it at night, and
25 it runs down the hill in the daytime.

1 You can put a reversible pump turbine
2 in, but we don't do that because it's generating
3 electricity not where our load is and we can't --
4 it's so small we really can't sell it into the
5 open market and make it. It's not cost effective.

6 So there's just tremendous potential
7 within this industry for efficiency improvements.

8 MR. ST. MARIE: I would ask are larger
9 tanks more expensive? Right now tanks are built
10 to the size that's required to serve the water
11 system. And there's fatigue, you can't not pump
12 into the tank or you can't avoid using the power
13 for more -- when you're using power for more than
14 a day. What does it take to build larger tanks?

15 DR. HOUSE: All it takes is an economic
16 incentive because almost every water agency has
17 additional space for storage. They just haven't
18 built it because what they're trying to do is
19 they're trying to optimize their treatment
20 facility. Because the treatment facilities run
21 around the clock.

22 And so when your consumed use demand is
23 low, you have to have -- you need someplace to
24 stick this water. So you stick it in storage.

25 And also it allows us to get through the

1 morning peak because the water agency's water
2 demand peaks at 8:00 in the morning. And then it
3 peaks again about 6:30 at night.

4 But there are -- almost all water
5 agencies have additional storage. And I'll let
6 Ken talk about his. One of the things that we
7 would really like to do is put a bunch of
8 additional storage facilities in Eldorado. And we
9 could pull probably another 10, 12 megawatts off
10 the peak if we could do that.

11 But the problem is that these are
12 expensive facilities to build. And if you have to
13 recover the investment through, simply through
14 time-of-use rates, you can't do it very well.
15 Plus the variations in time-of-use rates over the
16 years, and you're looking at it right now, which
17 is the reduction between the onpeak period and
18 offpeak demand charges, water agencies just aren't
19 going to do it.

20 They say we're not going to spend \$14
21 million to shift water out of the -- to shift our
22 electric load out of the onpeak, and base that
23 entire investment on recovering in just regular
24 time-of-use tariffs. Because it's not going to
25 happen.

1 But they all have them, because they
2 bought land for growth or for changes in the way
3 that -- changes in treatment or things. So almost
4 every water agency has space for storage. They
5 just haven't built it yet.

6 MR. ST. MARIE: So you're suggesting the
7 time-of-use differentials aren't large enough?

8 DR. HOUSE: Yes. To make water storage
9 for payback based upon the electric price
10 differential, they won't pay for themselves.

11 MR. KREMESEC: We've also installed a
12 solar panel array at our Eldorado Hills wastewater
13 treatment facility. And I believe it's about
14 almost a megawatt, 750, I believe. And along with
15 all those locations for additional water storage,
16 there's also additional locations for solar energy
17 production throughout the district.

18 MR. ST. MARIE: And most of the water
19 agencies have access to tax exempt financing which
20 would drive down the cost of capital. The state
21 seems to have made a bargain with the future in
22 terms of bringing on more intermittency indoor
23 generation system, which creates an obvious need
24 for storage.

25 The symbiosis here, for better or for

1 worse, it's probably going to take us many years
2 to clear out the institutional cobwebs that impede
3 progress, but I really do think that both on the
4 part of the electric utility industry and the part
5 of the water agencies, there ought to be some
6 meeting of the minds where you could each create a
7 benefit and value to yourselves and to the other
8 parties, as well.

9 And I know Commissioner Bohn is
10 committed to trying to work that through. We've
11 used somewhat controversial language like
12 aggregating accounts. I heard you mention that,
13 Lon. We've also suggested net metering as a
14 concept. And wheeling within a water agency to
15 better tap into some of this latent potential.

16 On the efficiency side, we determined
17 last year that making use of the urban water
18 conservation coalitions' best practices, the eight
19 that they had quantified impacts for, scaling
20 those up to a statewide application would deliver
21 energy savings of about 90 percent, the level that
22 the electric utility efficiency programs currently
23 achieve; and 58 percent of the cost of those
24 programs. Which would suggest the electric
25 utility conservation programs could be roughly

1 doubled in size with a substantial margin of cost
2 effectiveness. Big opportunities.

3 MR. GIBBS: Great. Well, thank you very
4 much for that. I think we can move on to another
5 customer; Earl Bouse is here, another type of
6 customer, in this case the cement industry.

7 MR. BOUSE: Thank you. And I don't have
8 the fancy presentation, but we do have handouts
9 that you can get on the counter as you came in,
10 that has a longer description.

11 The short description is we're non-tax-
12 exempt. I just thought I'd put that out.

13 (Laughter.)

14 MR. BOUSE: And, you know, my primary
15 association has been with Hanson Permanente
16 Cement. And on July 24th, as an interruptible
17 customer of PG&E, the entire cement plant was shut
18 down and 30 megawatts were returned to the grid.

19 The next day, on a voluntary basis, the
20 plant shut its finish mills down, but not the
21 kiln, and returned another 16 megawatts.

22 But in my recent past I've also been
23 chair of CLECA, which is the California Large
24 Energy Consumers Association. And CLECA is made
25 up of Portland Cement producers. We make the

1 powder that you add the sand and gravel and water
2 to get concrete. Steel producers, air products,
3 specialty minerals and beer. The beer, of course,
4 has got to be cold. No.

5 The heavy industry realized, you
6 know, -- well, in the '80s when we first began to
7 look closely at the interruptible system. And for
8 our kinds of industry, cement and steel and air
9 products, I'm more familiar with cement, it's a
10 big deal to just shut down with a half-hour
11 notice.

12 We are manufacturing a product that we
13 mine from limestone and we take this limestone and
14 elevate its temperature to about 2700 degrees.
15 Enough so that the limestone, itself, is melting.

16 So those particular plants, you know,
17 cost between \$250- and \$350-million. And when
18 that process is dropped, you know, in this short
19 notice, it means a lot of challenges in terms of
20 returning the plant to production and to making
21 sure that the huge amount of steel that's there is
22 properly taken care of in terms of warping.

23 When CLECA is in, all the customers
24 together that are in the PG&E and Southern
25 California Edison territories, on the 24th, to my

1 knowledge, we haven't polled everybody, was
2 probably pretty close to 400 megawatts that were
3 returned at that time.

4 And then the following day there was
5 probably more that was returned on a voluntary
6 basis.

7 So this has not only been a very very
8 critical part of how each one of the CLECA members
9 operates and how they have to be able to respond,
10 but it's also important economically.

11 When we first were involved in this in
12 the early '80s, our power costs were about 4 cents
13 a kilowatt hour. And to allow that capacity to be
14 available to the grid, the utilities provided us a
15 one penny return for the 4 cents approximately.

16 Today, that one cent still holds, but
17 energy is not at 4 cents, as we all know. You
18 know, our CLECA members are paying anywhere from
19 8, 10 to 11 cents. So it's a risk/reward
20 situation that, you know, for that amount of
21 energy to be returned that quickly, each operator
22 has to look at his annual obligation and what he's
23 being rewarded to do that for.

24 Thank you.

25 PRESIDING MEMBER BYRON: Mr. Bouse, it's

1 great to have you here today. Thanks for coming.
2 Is there any -- does the 400 megawatts represent
3 about all of the interruptible load in the two
4 service territories, do you know?

5 MR. BOUSE: You know, I don't.

6 PRESIDING MEMBER BYRON: Okay.

7 MR. BOUSE: I don't.

8 PRESIDING MEMBER BYRON: Go ahead, Bob,
9 do you know?

10 MR. KINERT: PG&E has about 325
11 megawatts of interruptible load on its system. I
12 know Edison has more than that, but some of that
13 has to do with their direct load control cycling
14 program. I'm not sure what their I6 is.

15 PRESIDING MEMBER BYRON: So about 800
16 megawatts of interruptible of Southern California
17 Edison. So my question, Mr. Bouse, would be more
18 in terms of having represented CLECA and
19 representing a large company that uses a lot of
20 energy, there's economic loss here. Do you have
21 to weigh that against the benefit of this reduced
22 rate? You're kind of implying that you might, or
23 others might consider getting off the
24 interruptible rate?=.

25 MR. BOUSE: When we experienced this in

1 2001, where we really were in a situation where
2 we were hit just day after day, we would be
3 interrupted, and then we would try, and again
4 we've got a piece of equipment that's 250 feet
5 long, and then it's got a tower that's 270 feet
6 high, and we're trying to heat that back up to get
7 our cooking going again, we would come back on and
8 then we'd get interrupted.

9 So, you know, in that particular case
10 day after day we kept getting interrupted. And
11 then at the same time the gas prices, we warm on
12 gas. And the gas prices, gas was almost not
13 available.

14 So for that particular period, and
15 that's an unusual event, you know, the cement
16 plant and many of the other cement plants and
17 CLECA members just simply gave up, shut down for
18 the month. Now, that's a huge economic loss. But
19 we simply couldn't come back into operation.

20 So, since that time some improvements
21 have been made. It's a great program; and as long
22 as it's not abused and the users, the folks that
23 are being interrupted can come back and recover
24 for 25 or 30 days at a time, you know, it does
25 work.

1 As you go along, too, you know, the
2 economic reward has to be there. And the stronger
3 the economic reward, then the stronger the
4 commitment, you know, long term. Once we're
5 committed, we're committed for, you know, that
6 annual period, and we're reliable during that
7 time. And CLECA members have been reliable.

8 PRESIDING MEMBER BYRON: So one
9 interruption this year, not enough to cause you or
10 others to get off?

11 MR. BOUSE: No, and I think in hearing
12 everybody else here, not only was it clearly
13 understood that this was very unusual, and I think
14 that's why on a voluntary basis, you know, the
15 CLECA members looked to see what they could do;
16 and literally watching the ISO load online to see
17 when best to pull off. If they can pull equipment
18 such as mills that are a bit more voluntary, and
19 have a bit more flexibility.

20 ASSOCIATE MEMBER GEESMAN: How do you
21 feel about us treating you as a resource in the
22 state's supply/demand balance tables, we've taken
23 to counting the interruptibles as a resource,
24 meaning that when we project whether our expected
25 reserve levels will be adequate in the coming

1 summer, you're identified the same as the
2 generation.

3 MR. BOUSE: And I think that's exactly
4 the way we should be viewed because again, and I
5 can speak to, you know, when I was running a
6 cement plant in southern California when
7 interruptible first came in, our company then was
8 run out of Dallas, Texas.

9 I went back to Dallas and said, you
10 know, this is going to be a program that's going
11 to be very important, you know, to improve the
12 cost of manufacturing cement in California, all I
13 have to do is completely shut the plant down. And
14 I did not get approval. I mean they couldn't
15 believe that we'd even consider that. And, you
16 know, with a lot of negotiation, a little risk-
17 taking on my own, you know, we were able to get it
18 through.

19 But we had to provide backup equipment
20 to make sure that we could turn the kiln; and we
21 also had to have generation available onsite, and
22 it's not that much, so that we could load our
23 customer trucks.

24 So, you know, it's not taken lightly,
25 and the commitment is there. There were problems

1 in the past in southern California where people
2 did sign up for interruptible that simply had no
3 business being on the interruptible program.

4 ASSOCIATE MEMBER GEESMAN: Thank you.

5 MR. GIBBS: Yes, thank you, again. One
6 more member of the panel here is a customer. I'd
7 like to recognize Andy Greene here. We're
8 fortunate to have him here from Contra Costa
9 County.

10 MR. GREEN: Thanks for having me. As
11 the energy manager for Contra Costa County, I'm
12 essentially overseeing about 5 million square feet
13 of facilities ranging from juvenile halls to
14 courts to hospital and medical facilities and
15 office buildings, and detention facilities.

16 We participate in two different demand
17 response programs. The critical peak pricing
18 program, we have three buildings on that. And
19 currently we have one building on the demand
20 bidding program, soon to have about 18 more.

21 We primarily do this to look at ways to
22 reduce our energy costs, and also to play a civic
23 role in assisting the grid when it needs to be --
24 when that needs to happen.

25 The way we do it is we have an

1 integrated building management system that
2 operates and controls our HVAC systems in the
3 buildings. We are looking at adding lighting
4 controls and some cost-efficient way to do that,
5 we will end up doing that, as well. But currently
6 we only control the HVAC systems.

7 We've been a participant in a CPP test
8 for the past two years with the Lawrence Berkeley
9 National Lab and PG&E. And we've been testing
10 various scenarios on what works best with the
11 kinds of systems we have.

12 And we narrowed it down to basically
13 adjusting setpoints on our thermostats. Our
14 controls go down to the thermostat control level.
15 And we end up adjusting the thermostat two degrees
16 at two different times during a six-hour event.

17 And if you're familiar with the critical
18 peak pricing program, there's two periods; a
19 moderate peak priced period from noon to 3:00, and
20 a high peak priced period from 3:00 to 6:00. And
21 so we make that adjustment concurrent with those
22 time periods.

23 So the County has established 76 degrees
24 as its global, across-the-board cooling setpoint.
25 So we go from 76 to 78 degrees; and then from 78

1 to 80. And that is how we do that globally with
2 all these buildings.

3 Now, the buildings that participated in
4 the event during the heat storm was a detention
5 facility -- the three buildings on the critical
6 peak pricing program was a detention facility and
7 two office buildings. And the one in the demand
8 bidding program was our regional medical center.

9 So, during this -- as we've been saying
10 all day, it was a very unusual event. Having
11 participated in this for the past two years, we
12 typically will have one or two days of demand
13 calls, or event calls, and then we're done for a
14 period of time.

15 What for us really started it in June,
16 we had a series of demand event calls. And then
17 starting in mid July this heat storm happened.

18 Overall our results were good. We're
19 not like a water utility or a cement plant, we
20 don't just turn off things. We adjust the
21 thermostat. So what happens, I have some load
22 shapes that I could make available to you; I
23 didn't have time to print them out in slides.

24 But typically what you'll find is at
25 noon our demands start dropping as the temperature

1 setpoint drops. And then they start ramping back
2 up after a certain amount of time when the
3 building equalizes with the ambient temperature.
4 And then again at 3:00 that same thing happens.

5 So, our buildings typically will have
6 two different dips in them during the course of
7 the day; and that accounts for across-the-board
8 kilowatt hour savings and demand reduction.

9 What occurred over the heat storm was
10 persistent heat, and again, overnight temperatures
11 that were quite warm. Two sets of buildings
12 responded differently. The 24-hour facilities,
13 and this would be the detention facility, the
14 jail, and the regional medical center, actually
15 responded fairly well all the way through the
16 course of the demand events.

17 Now, these demand events, let me recap
18 that a little bit, they essentially were day after
19 day during this time. And I think with one or two
20 gaps. So the 24-hour facilities, because they
21 were being climate controlled 24 hours a day,
22 responded fairly well, though over time the degree
23 to which we had an effect diminished. And these
24 are fairly heavy concrete buildings, both of them.
25 So they had a certain amount of thermal mass that

1 ultimately caught up with the ambient temperature
2 and I would say that the responses diminished over
3 time if you look at the load shapes.

4 For the office buildings it was a lot
5 more difficult. These buildings are occupied from
6 7:00 to about 6:00. The building systems are shut
7 down at 6:00, right when the event ends. The
8 building never really has a chance to cool off
9 overnight. In fact, for the office buildings on
10 that Monday, the 24th, so we had a very hot
11 weekend, no climate control in the buildings all
12 weekend, maybe not the smartest thing to do. But
13 our peak was about 500 kW in that building, and it
14 started at 5:30, 6:00 in the morning. And pretty
15 much maintained that whole day, with some slight
16 dips on our response.

17 Now, in terms of quantifying this a
18 little bit, we were, at peak times of response,
19 were able to reduce about, for these four
20 buildings, 500 kilowatts. And, again, that varies
21 over time. Just as an aside, two of these
22 buildings have PV systems on their roofs.

23 What else do I want to say about that?
24 Anyway, there was fatigue over time. There was
25 two types of fatigue. We got more occupant

1 complaints over time because the temperatures
2 became less comfortable, at least in the office
3 buildings, over time during the day-in and day-out
4 situation.

5 And in terms of operator fatigue, and
6 that was primarily myself, during the demand bid
7 process you're notified of pricing; and then you
8 go to a website and submit your bids on an hour-
9 by-hour basis.

10 Now, what I was seeing was, I guess over
11 time and depending on -- and we can go into these
12 baseline load shapes, but we were not getting a
13 really high value out of the demand response. And
14 so there was some fatigue in going through this
15 process and really not, after awhile noticing that
16 we were not really getting a great reward for
17 doing it.

18 And then on the critical peak pricing
19 program, because of the unusual event, you know,
20 it's my opinion that we'll actually be hurt over
21 the course of the summer period on this program.
22 Typically I think it's designed to be somewhat
23 revenue-neutral.

24 For one of our facilities that typically
25 has a bill of about \$20,000 in electricity costs,

1 we had about a \$5000 hit on just the CPP rate.

2 And I'll take any questions you want.

3 ASSOCIATE MEMBER GEESMAN: Did you say
4 that you're expanding participation to include 18
5 buildings?

6 MR. GREEN: Yes. Now, what we're doing
7 is those are all going to go into the demand bid
8 program. Again, this was all initiated quite
9 awhile ago, before we started seeing these
10 results.

11 And it's a learning process all the way
12 through. I mean we're examining some precooling
13 strategies. We're looking at various ways to --
14 actually, another point is we do stage our return
15 coming out of the events. So each thermostat
16 setting has a delay return on it. So the whole
17 building isn't snapping back at once.

18 But, so we're learning to utilize the
19 system more effectively; and to somehow use the
20 systems and the weather to our advantage. And all
21 of this is part of our program to just become a
22 more flexible energy position for the County, as a
23 user of energy.

24 ASSOCIATE MEMBER GEESMAN: Are all of
25 the occupants County employees?

1 MR. GREEN: Yes.

2 ASSOCIATE MEMBER GEESMAN: Have any --

3 MR. GREEN: With the exception of the
4 jail.

5 (Laughter.)

6 ASSOCIATE MEMBER GEESMAN: Any push-back
7 from the employees directed at either the CAO or
8 the Board?

9 MR. GREEN: Yeah, it's interesting. We
10 had quite a debate about this, because initially
11 the past couple years we did this as a blind test.
12 The occupants had no idea that we were doing a
13 demand event. Because we wanted to see -- we
14 didn't want the knowledge of knowing it was
15 happening to affect whether they were comfortable
16 or not.

17 You might be able to appreciate this.

18 (Laughter.)

19 MR. GREEN: So employing my own, you
20 know, psychological test on them, I suppose. And
21 then there was a lot of push-back from -- the
22 County, as you know, has a variety of departments,
23 a big diversity in the type of staff that it
24 houses in these facilities.

25 And there was a lot of push-back that

1 the managers of these departments didn't want
2 their employees to know. Because of maybe
3 complaints, the union would complain, various.

4 Because I really think that, well, I was
5 trying to argue for the fact that the occupants
6 should know to be able to assist us in this;
7 turning off printers that aren't necessary,
8 copiers that aren't necessary, computers that are
9 not necessary, lights that are not necessary. But
10 this is how we're doing it for right now.

11 ASSOCIATE MEMBER GEESMAN: Thank you.

12 PRESIDING MEMBER BYRON: Mr. Green, --

13 MR. GREEN: Yes.

14 PRESIDING MEMBER BYRON: -- it's also
15 very good to see you here today.

16 MR. GREEN: Thank you very much. It's
17 good to be here.

18 PRESIDING MEMBER BYRON: You said
19 something a little bit earlier about critical peak
20 pricing program, and maybe I missed it, but -- did
21 you indicate you were losing money on that?

22 MR. GREEN: Well, it's hard to know
23 because, you know, we're still within the period
24 of assessing it. Certainly for July we lost
25 money. Now, do we make it up over cooler weather

1 without having -- now, the CBP only has 12 events
2 they're allowed throughout the season, 11 of them
3 have already been called.

4 So, we're kind of free and clear, so
5 maybe we'll make it up over time; it's hard to
6 know. But that was an eye-opening hit when I saw
7 that bill. So, I'm looking at -- because these
8 prices are what, three and five times the normal
9 kilowatt hour rate at that time period. So, it's
10 significant. And we have no choice, the people
11 that occupy the space. We have to keep them
12 comfortable to a certain degree.

13 PRESIDING MEMBER BYRON: And if, indeed,
14 it proves not to be revenue neutral for you for
15 the rest of the year, which I imagine you'll take
16 a look at, --

17 MR. GREEN: Right, exactly --

18 PRESIDING MEMBER BYRON: -- will that
19 affect your decision to continue?

20 MR. GREEN: Well, it depends whether we
21 have a choice or not.

22 PRESIDING MEMBER BYRON: Right.

23 MR. GREEN: That would affect it. But,
24 kind of the intricacy of this is that, and I
25 brought this to Bob's attention awhile back, but

1 in the demand bidding program the amount that you
2 get qualified that you save is measured against a
3 rolling baseline of the last ten working days.

4 PRESIDING MEMBER BYRON: Right.

5 MR. GREEN: And they take the highest
6 three days of that time period that haven't
7 already had a demand been called on them. So, if
8 you look at our typical weather pattern, and I'm
9 not a climatologist by any stretch of the
10 imagination, typically you would then be, during a
11 hot period with a demand event, be compared to a
12 relatively cool period previously. Because
13 typically we have cool periods with these kind of
14 spikes in heat, and then cool periods with another
15 spike in heat.

16 So, I guess I don't agree with that
17 methodology. And I think it affects what the
18 perceived or the actual value in that program is
19 to customers like myself and the County.

20 PRESIDING MEMBER BYRON: So would you
21 agree that it might be worthwhile to, you know,
22 talk to customers like yourself that are
23 participating in that program and get a sense of
24 how effective it was?

25 MR. GREEN: Oh, absolutely.

1 PRESIDING MEMBER BYRON: Maybe likewise
2 in the interruptible programs, as well, based upon
3 Mr. Bouse's testimony -- not testimony,
4 presentation.

5 MR. GREEN: He didn't swear in, did he?

6 PRESIDING MEMBER BYRON: No.

7 (Laughter.)

8 PRESIDING MEMBER BYRON: Okay, good.

9 MR. GREEN: Okay.

10 MR. GIBBS: Great. Well, thank you. We
11 do have the opportunity to hear from Bob Kinert
12 from PG&E today and talk about their experience
13 with their programs during the event.

14 MR. KINERT: Okay, well, I'm going to
15 talk a little bit about customer outreach that
16 we've done at PG&E around the heat storm, as well
17 as some of the customer response.

18 You know, this, obviously from what
19 we've heard all day long, has been -- this was a
20 really huge event for the entire state. And
21 things were just really really different than what
22 we normally experience during the summer.

23 I beg your pardon, I have to go back
24 here. There we go.

25 We made almost 800,000 calls in the

1 midst of the outages to customers who were, in the
2 last six days, -- the calls were handled in the
3 last six days of the heat wave. That's a
4 tremendous volume, if you think about, you know,
5 the number of calls that our contact centers would
6 normally handle.

7 So, just in terms of everything that's
8 going on, volumes for every function within the
9 utility related to customers were up tremendously.

10 In the midst of the outages when we had
11 a lot of customers out, you've heard the numbers
12 already from Kevin, we made over 125,000 automated
13 outbound calls to customers where crews were
14 replacing their overloaded equipment. These were
15 proactive calls that were designed to let them
16 know of some short-term duration outages that we
17 were putting in place to get their equipment back
18 online and get them back up into service.

19 We also, in the contact centers, put in
20 specialized call routing which enabled customers
21 who were being affected by outages to come to the
22 front of the line, the front of the queue for the
23 contact center so that they weren't pushed off to
24 the IVRU or to, you know, a long waiting queue, so
25 that we could get them to a representative as

1 quickly as possible.

2 We realized, you know, very early on in
3 the heat storm that, you know, we could not do
4 business as usual in the midst of this event. So
5 we were constantly looking for ways to increase
6 the level of customer service that we were
7 providing to customers, and particularly those
8 affected by the outages.

9 Our customer service representatives
10 also made outbound calls to customers. We had a
11 very small percentage, I think it was one-tenth of
12 1 percent of our customers were on circuits that
13 were out, and due to equipment issues that took
14 awhile to solve, had extended outages. And in
15 some cases, you know, were out for 72 hours.

16 We actually called every single customer
17 that we could reach based on information, having
18 phone numbers to call those customers. And we're
19 talking residential customers, not business, here.
20 And offered personal apologies and explanations
21 for their outages. And helped them to obtain
22 claim forms for PG&E if there was a claim form
23 that needed provided for, you know, losses on
24 their end. And then also addressing any other
25 concerns they had.

1 So we were really trying to go above and
2 beyond the normal routine approach to handling
3 things, given the extraordinary circumstances.

4 To relieve load, appeals for immediate
5 and prolonged conservation measures were made to
6 customers. And you heard a little bit earlier
7 about some of the voluntary things customers did.
8 Wally, I think you talked about the media; you
9 know, we had some of that discussion that went on,
10 the advertising that was out there in the media.

11 Actually, Jim Detmers also talked about
12 leveraging the media.

13 But we also made personal and automated
14 phone calls to thousands of business customers.
15 We had a way to automatically dial out through
16 CONA connect, a system that we use which allows us
17 to do a blast call-out with automated messages to
18 customers.

19 And then our account managers that
20 manage the relationships with larger customers
21 where you have the opportunity to drop larger
22 blocks of load, a more efficient way to get load
23 off the system, called all their customers.

24 This is a long-standing practice of the
25 utilities. And in PG&E we've got what we call the

1 over-300 kW list, which is every customer over 300
2 kW is on that list. Every account manager across
3 our system, 250 people, on the phones calling
4 their customers, asking for voluntary reductions.

5 We also leveraged email to send messages
6 to customers to continue to reinforce the messages
7 for the need to conserve.

8 And we know thousands of businesses
9 responded and some in some pretty extraordinary
10 ways. We already heard about Hanson Cement, and
11 the 16 megawatts here today is the voluntary
12 portion of their reduction that had nothing to do
13 with getting paid for dropping their entire load
14 of 30 megawatts in conjunction with the nonfirm
15 program.

16 This was simply based on a call from
17 PG&E that said, we need your help; can you do
18 something to help us drop the load, you know, we
19 really need it off the system. And they did.

20 BART, the Bay Area Rapid Transit system,
21 saved about 5 to 7 megawatts simply by slowing
22 down their trains. This was a really creative
23 move. They were willing to, you know, stretch out
24 their schedules a little bit and bring the speed
25 of the trains down. That helped a lot.

1 The Airport in San Francisco saved 3 to
2 5 megawatts. They shut down their moving
3 sidewalks; they adjusted lighting. And then made
4 continuing appeals within their facility to save
5 energy.

6 You know, the point is these are just
7 three short examples. We know EID has been doing
8 some wonderful things. Humboldt has been doing
9 some wonderful things, the irrigation district in
10 Humboldt. Lots and lots and lots of customers.
11 We actually had thousands of customers that did
12 things.

13 We're estimating that perhaps the
14 voluntary portion of reductions might be as much
15 as 1000 megawatts statewide. And roughly 500
16 megawatts within PG&E. That's really hard to
17 quantify, but that's an order of magnitude a sense
18 of what we think was going on there.

19 Also, just to point out that these load
20 reductions also probably help with local outages
21 on residential customers. If the load comes down
22 and, you know, you get some load off the system,
23 you can potentially prevent some things happening
24 elsewhere.

25 On 7/24, which is the day that a lot of

1 us have been talking about, at 10:00 the ISO
2 declared a stage one; at 1:00, a stage two; and
3 then at 2:30, the nonfirm and BIPP customers were
4 curtailed. But the customers responded and the
5 load never reached the forecast, as Jim had said.

6 I just wanted to show you this graph to
7 kind of give you a sense of what that looks like.
8 And if you look at the light blue line at the top,
9 that was the ISO's forecast of where Jim had
10 referenced the load was hit 52,000 megawatts.

11 And if you look down below at the blue
12 line, that's the actual load that came through.
13 And if you look at the gap between that, that's
14 pretty much the voluntary reduction that was
15 accomplished, simply by appealing to customers to
16 help out with the problem.

17 So we think this is a pretty incredible
18 accomplishment by our customers. But customers
19 have always done this. The heat storm was
20 unusual; it's a very very different example of the
21 need. But throughout -- I've been with PG&E for
22 26 years, and I've been working with customers
23 almost that entire time. And I will tell you, I
24 know the customers always step up to the plate.
25 They always help us, when we ask, to the best of

1 their ability.

2 And it's something that I think, Wally,
3 you were mentioning, the need to acknowledge
4 customers. Well, that was on my mind, too. And
5 one of the things that we did at PG&E we published
6 two-page advertisements, and this is only a list
7 of customers.

8 We sent out an invitation to all the
9 customers that we had called and asked to give
10 help, the ones that we sent the automated messages
11 to, the ones that we had sent, made personal phone
12 calls to. And we said, gee, we'd really like to
13 just say thank you. If you give us your
14 permission to use your name, we'll run an ad and
15 we'll include your name.

16 Not everybody, you know, responded back,
17 but about a thousand of them did. And so the ads
18 ran the week of August 6th in the San Francisco,
19 Fresno and Sacramento business journals. And then
20 also in the Silicon Valley and East Bay business
21 times.

22 And this was the message that we sent to
23 our customers. We said, thank you for partnering
24 with us to conserve energy during the heat wave.
25 And I won't take your time with the more detailed

1 text, but this is what the ad looked like. And
2 you can see -- you can't read this, obviously, but
3 it gives you a graphic sense of the
4 acknowledgement to customers for the efforts that
5 they undertook.

6 And then finally, as any good company
7 would, PG&E is certainly interested in making sure
8 that we learn, get lessons learned and take those
9 well into account.

10 So, in terms of preventative actions, we
11 actually did one major thing on the fly, and I
12 think it was touched on this morning when Kevin
13 was talking, we did, as we were going through and
14 replacing overloaded transformers, make decisions
15 in the field, on the fly, where we needed to
16 upgrade transformer sizes. Which prevented us
17 from replacing like with like, and then going and
18 studying it and coming back later and figuring
19 out, gee, maybe we should have put a bigger
20 transformer in.

21 We were pretty nimble, pretty agile at
22 being able to identify those locations and figure
23 out, you know, what we needed to do.

24 And then post-event, we're in the
25 process now of going through a really thorough

1 analysis of policy, standards, our systems,
2 procedures, practices, all of that with changes
3 aimed at hardening our system against the impacts
4 of storm-related outages.

5 One thing in particular we're looking at
6 is what do we do during a winter storm. We tend
7 to treat, you know, the summer, you know, load,
8 heat load and air conditioning loads not as,
9 quote, a storm.

10 We've all talked about it here today as
11 a heat storm, but routinely throughout the summer
12 we're dealing with capacity and supply issues, as
13 opposed to responding to an emergency.

14 But I think now it's appropriate to kind
15 of look at this a little bit differently as an
16 industry and say, you know, it's not really any
17 different than the wintertime. And in the
18 wintertime we have a lot -- just a different way
19 of approaching storm season.

20 So what PG&E is doing is we're looking
21 at what do we do in the wintertime, and how the
22 protocols and the things we do in the wintertime,
23 what is it that we can take away from that that we
24 might want to start to apply to the summer.

25 And there are, you know, quite a few

1 other things that we're doing. We're looking at
2 this whole issue you heard from Kevin that we
3 brought in a thousand outside incremental
4 resources to San Jose and East Bay, alone. That
5 was PG&E, that was contractors, that was everybody
6 we could get our hands on to get in there and work
7 those outages to bring about restoration.

8 So, what do you do when you've got two
9 service centers that are designed to handle a few
10 hundred people, and all of a sudden you've got a
11 thousand people that you've mobilized into that
12 area. So, we're also looking at the logistics.
13 How do we go about those mobilizations in the
14 future. What are some things that we can do to
15 streamline that process and to make those things
16 better.

17 Materials handling is the same thing.
18 Transformer inventories, it's the same thing. So
19 we're looking at a lot of different aspects to how
20 we would respond to this type of an event in the
21 future.

22 The one thing that is driving all of
23 this is that we never ever want to experience
24 another event like this in this kind of way. We
25 want to be absolutely, now that we've been through

1 this, prepared in the future so that we can
2 mitigate. You can't eliminate a heat storm,
3 that's an act of nature. But certainly we can be
4 as prepared as possible and examine how we might
5 want to go about addressing this kind of an issue
6 in the future in a way that benefits our
7 customers.

8 The bottomline is really for all of us,
9 I mean the only reason that I exist in my job and
10 anybody else at PG&E exists in our jobs is because
11 of customers out there. The utility doesn't exist
12 for itself. It exists for its customers.

13 And so coming up with a better way of
14 handling some of these issues around heat storms
15 or winter storms or whatever it might be, is
16 certainly very worthwhile from that perspective of
17 trying to do a better job for our customers.

18 Thank you.

19 MR. GIBBS: Thank you, Bob. Are there
20 any questions? Thank you very much, and
21 appreciate the description of the proactive manner
22 in which you are reaching out to customers. I
23 guess I would just ask, we also have the
24 opportunity here with some representatives from
25 the other utilities, whether they would like to

1 say a few words about their efforts in reaching
2 customers and the voluntary responses in that
3 regards. If there's anyone interested in doing
4 that now, or we can -- okay, if there's interest,
5 later during the other comment period we have
6 after the fourth panel.

7 So, if there are no other questions from
8 the Commissioners at this point on this panel,
9 thank you so much. Very very helpful and
10 interesting panel on customer response.

11 What we'll do now is we're going to have
12 our fourth panel, looking at what we can look
13 forward to next, what's coming and what we can
14 learn from the heat storm.

15 So, -- panel to join us here at the
16 table.

17 (Pause.)

18 MR. GIBBS: Okay, thank you very much to
19 our three panelists. We have Sean Gallagher from
20 the Public Utilities Commission; Jim Detmers has
21 agreed to help us yet again here, from California
22 ISO; and Scott Matthews from the Energy
23 Commission.

24 They're going to say a few words about
25 the discussions today, the information today. And

1 then we'll open it up for comments and discussion.

2 So, we'll start with Sean Gallagher from the PUC.

3 MR. GALLAGHER: Thank you, and good
4 afternoon, Commissioners. I'm going to start, I
5 thought I'd start this panel with a couple of
6 slides on some of the things that the PUC is doing
7 in response to the heat storm.

8 We, like you, are still accumulating
9 information and starting to perform some analyses,
10 but we have done a couple of things already to try
11 to prepare us, both for the remainder of this
12 year, and for coming years.

13 We've taken actions in three areas,
14 energy efficiency, demand response, and
15 generation. On the energy efficiency side, as was
16 mentioned earlier, the Commission did approve
17 three-year program cycles for 2006 through 2008
18 earlier this year.

19 We've now asked PG&E and Edison to go
20 out and solicit some additional third-party
21 programs using the approved budgets; the budget
22 approval decision did allow for some fund shifting
23 and for some flexibility in the programs that were
24 chosen.

25 And in particular, those efforts are

1 aimed at looking for innovative targeted energy
2 efficiency programs that focus on high-demand
3 areas. So we're specifically looking for energy
4 efficiency that's aimed at peak.

5 On the demand response side there's
6 three activities that are going on now. One is
7 we're looking for more a/c cycling. Second, we
8 approved some resolutions last week to increase
9 demand response programs for this summer. And
10 then we're also looking to increase demand
11 response activities for next year and beyond.

12 With respect to air conditioner cycling,
13 President Peevey issued an assigned Commissioner
14 ruling on August 15th. It directs Edison, one of
15 the two things it does, we'll talk about the other
16 in a moment -- it directs Edison to bring more
17 than 300 -- to bring 300 megawatts more a/c
18 cycling online by summer of 2007.

19 The a/c cycling program is one of the
20 more effective programs that we have, or more cost
21 effective demand response programs that we have.
22 It's also dispatchable, very reliable. It's one
23 of the things the ISO really likes.

24 We've also asked PG&E and San Diego to
25 report on opportunities that they have to expand

1 their a/c cycling programs. PG&E already had
2 approved a pilot program for next year, and
3 they're at least considering bringing to us a
4 full-fledged a/c cycling program for next year.

5 For the demand response programs for
6 this summer, I mentioned the Commission, at last
7 week's meeting, approved tweaks in four program
8 areas to try to incent or obtain a little bit
9 better demand response for the remainder of this
10 summer.

11 As you know, even though we're at the
12 end of August, we can still see some high loads
13 into September and even October during certain
14 times. And I won't go into the details, but we
15 made basically minor changes to several programs
16 to try to draw more participation into those
17 programs.

18 And then for next summer and beyond,
19 there's been a lot of interest in demand response
20 since the heat storm. We have, as on the energy
21 efficiency side, the Commission earlier this year
22 approved three-year program cycles for demand
23 response programs. As in the energy efficiency
24 programs, there is some flexibility with respect
25 to those programs. There's opportunities for

1 funds to be shifted from one program to another;
2 or as new programs are identified, to move money
3 from one area to another.

4 And so we've asked all three utilities
5 to come to us with proposals by August 30th, I
6 guess that's tomorrow, with what else they can do;
7 how they can enhance and improve their demand
8 response programs for next summer.

9 We're going to put this on a very fast
10 track and we expect to issue a decision in the
11 late fall.

12 And with respect to new generation,
13 President Peevey's August 15th ruling also asked
14 Edison to look into putting in about up to 250
15 megawatts of new peaking generation in their
16 service territory that would have black-start
17 capability, be dispatchable and support local
18 distribution system.

19 That 250 megawatts is in addition to
20 Edison's long-term RFO that they are currently in
21 the process of going through. And, in addition,
22 Edison is going to add what we're calling in a
23 shorthand way, an ultra-fast track to their RFO so
24 that suppliers that have the ability to bring
25 generation on as soon as next year will have an

1 opportunity to make those proposals to Edison in
2 the context of the RFO.

3 ASSOCIATE MEMBER GEESMAN: You seem to
4 have focused a lot of your effort since the heat
5 storm on Edison. Is there a reason for that?

6 MR. GALLAGHER: Well, I'd say we've
7 focused our efforts particularly in southern
8 California, but not solely in southern California.
9 Going into the last couple of years, the CEC
10 forecast, as well as the ISO forecast shows that
11 conditions are simply tighter in southern
12 California. That is, the supply/demand conditions
13 are simply tighter.

14 ASSOCIATE MEMBER GEESMAN: Yeah, I mean
15 I think that's why it's so inexplicable to us as
16 to why we seem to have such radically different
17 views as to the needs in the Edison service
18 territory going forward.

19 In July, before the heat storm, the
20 long-term procurement decision your Commission
21 adopted approved Edison's request, which was based
22 on a 2004 forecast that they had made, 1500
23 megawatts of new long-term procurement.

24 Our recommendation to you was something
25 on the order of 6000. As I indicated this

1 morning, that was before, or without reflecting
2 the adjustment upward in our demand forecast that
3 we made since last summer.

4 Now there's an ACR for 250 megawatts.
5 It seems like we're on different planets.

6 MR. GALLAGHER: Well, I think you
7 answered your own question, Commissioner Geesman.
8 The decision that was issued in July was based on
9 the 2004 need assessment that was made in that
10 proceeding.

11 We haven't had the opportunity yet to
12 consider your recommendations in the 2005 IEPR, or
13 the revised forecast. That'll be done later this
14 year. And we expect to make a new need finding
15 based on those new numbers later this year or
16 early next year.

17 ASSOCIATE MEMBER GEESMAN: Well, you
18 know, we made those recommendations to you last
19 November. And I think that's an alarming lack of
20 urgency attached to any of these problems. it's
21 been 15 months since Pat Wood, George Bush's Texas
22 homebody, characterized our efforts in California
23 since the crisis as a D+ on infrastructure.

24 What have we done in 15 months to
25 improve that grade? I don't think anything. And

1 now you're suggesting that you'll get around to
2 dealing with our recommendations later this year
3 or early next year. I don't think that's an
4 appropriate response.

5 MR. GALLAGHER: You're certainly
6 entitled to your opinion.

7 ASSOCIATE MEMBER GEESMAN: Thank you.

8 PRESIDING MEMBER BYRON: Sean, if you go
9 back a couple slides, I was really curious to see
10 the different response programs for this summer
11 that the PUC is undertaking. Did I understand you
12 correctly that you're looking for the utilities to
13 provide the input to that?

14 Let me say it differently. It's
15 unfortunate our customers have left. It might
16 have been good if we had a chance to get a little
17 feedback from them on these. But, can you give me
18 a sense how much you think these might represent
19 in terms of demand reduction?

20 MR. GALLAGHER: Well, there's two
21 things. Last week, as I said, we made some
22 changes to four of the current demand response
23 programs intended to address the remainder of this
24 summer.

25 On the top of the slide here, it's

1 resolution 4009, we think that the change in this
2 program alone could result in as much as 50
3 megawatts of additional demand response
4 participation. This is the demand reserves
5 partnership program where most of the load in that
6 program is the CDWR pumps.

7 There are a number of other businesses
8 that are signed up for that program, but they
9 simply haven't been participating in the program
10 because it's been called too often under the
11 current trigger.

12 So what we did in this resolution last
13 week is we modified the trigger. It will call the
14 program somewhat less often. We hope that will
15 give customers incentive to participate in it.
16 And then actually be there when we need them.

17 The other thing that we're doing is
18 we've asked the utilities to make demand response
19 proposals to us by August 30th, I guess that's
20 tomorrow, for next summer and beyond. Now we
21 haven't specifically asked the customers or the
22 customer groups to make proposals to us, but
23 they'll certainly have an opportunity to weigh in
24 on utility proposals, to suggest additions,
25 deletions, changes, and let us know their views.

1 You know, we probably could do more in
2 terms of outreach to the customer groups, and I'll
3 take it as a suggestion from you that we do so.

4 PRESIDING MEMBER BYRON: Okay, great.
5 Great, thank you.

6 MR. GALLAGHER: That's really all I had
7 for this part. I'll rejoin the table and be
8 available for questions.

9 MR. GIBBS: Okay, thank you, Sean. Are
10 there other questions before moving on? Seeing
11 none, Jim Detmers, you're next up to provide your
12 perspective on the discussion so far today.

13 MR. DETMERS: Okay, I'm just finishing
14 my comments. All right, thank you very much. And
15 it's good --

16 (Alarm interruption.)

17 MR. DETMERS: That wasn't me, was it?
18 Again, I want to say thanks for having this
19 workshop. I think it was very good, very very
20 helpful for me to again organize some of our
21 thinking around what did we deal with, what have
22 we learned, what do we need to do next, because
23 that is really critical here. To make sure that
24 we've got, again in my terms of investment, the
25 money in the right locations again.

1 And we need to know where to put our
2 money; how long to put our money to make sure that
3 it's consistent with our long-term goals, as well
4 as our short-term goals.

5 And so as I look at what we do in this
6 industry, and as I've worked on it for -- at the
7 ISO for the last nine years, the way I see the
8 organization coming together, the overall
9 industry, and that includes regulators and
10 everyone else, we are probably at the point right
11 now of being the most organized that I've seen in
12 all of those nine years.

13 And to having dealt with the startup of
14 the markets; dealing with the whole energy crisis,
15 or the financial calamity that occurred back in
16 2000/2001. And now to get to a point where we can
17 continue this effort, I think we have to continue
18 with the positive trends.

19 So, I tried to collect my thoughts in
20 going back down through all of what I heard today.
21 I may miss a lot of things, but at least this is a
22 start of what I'm focused on.

23 And it comes down into three basic
24 categories. The first category, what can we
25 expect to repeat itself, looking forward. What is

1 most likely the trend of what we can expect.

2 Second one is what should we not expect
3 to be there. What is unlikely to reoccur that
4 might require additional attention, more focus and
5 more efforts than the first part of the investment
6 stream.

7 And what should we really look at,
8 thirdly, at being expedited. Stuff that we know,
9 we know that's consistent with our long-term
10 vision, and we know that we really need to really
11 get after. And I think some of these points go to
12 Sean's points, as well, that he raised that I
13 think are consistent with where the state's
14 loading order is. I think it's consistent with
15 where we need to go.

16 The details might not be there on all of
17 these points, but I think it's at least worth
18 focusing on these.

19 So, again, the trends expecting to be
20 there. We know the load's going to be there. The
21 demand's going to come back, every summer it gets
22 hot. And that that load actually grows at roughly
23 1000 megawatts a year, just the basic growth.

24 So even if we were to take out this
25 anomaly, or if any of the weather forecasters want

1 to rule that out, that 1000 megawatt growth is
2 most likely going to be there.

3 And I don't see it any less. I see the
4 economy continuing to grow. And it's in all of
5 our eyes, all of our minds, of watching what's
6 happening. So we need to be ready to deal with
7 that 1000 megawatts a year. I'm not sure if we
8 have the supply to be able to handle that. And
9 that comes later on here.

10 I think one of the things that we did
11 learn today, what I'm still very proud to say that
12 I'm still a part of the industry because at one
13 point in time, back after the energy crisis, I
14 said I got to find a new industry. I said, this
15 isn't it. But I can sit here today and say I'm
16 proud to be a part of it now, again. And that's a
17 good thing.

18 But that comes with hearing all the
19 coordination. Everybody basically working
20 together and coordinating, collaborating and
21 everybody doing that. So I think that can be
22 repeated.

23 I think the next one is forecasting. I
24 think our forecasting is really there and it needs
25 to continue on its improvements. But I think with

1 a little help, very little help, it'll continue on
2 its track.

3 I think the operation of the
4 transmission grid and the maintenance on the
5 transmission grid is also there. We've got that
6 pretty well worked out. And it's going to
7 continue.

8 Lastly, on this front, that I wrote down
9 and then I ran out of time, is that customers will
10 be there in response to help us. And so I didn't
11 hear it as the thank-yous that I should have given
12 to the last crowd that was here, but I need to
13 thank them again because customers were really
14 there.

15 They are a part of this industry. They
16 are a part of the response of what we need to do.
17 And I think we need to work with them so that we
18 can get this demand side thing right. Not get it
19 so it's right for the utilities, not get it right
20 just for me at the ISO, but get it right for those
21 customers. Because that's what we're doing this
22 all for. And we owe it to them, and we owe it to
23 us, as well.

24 The second major category is what should
25 we not expect to be there. And these are, in my

1 opinion, again, Jim Detmers, the engineer that
2 works out at the ISO, but I have about 20 years
3 worth of experience doing this. And I think we've
4 got enough experience underneath our belt and with
5 all the input that we received from the different
6 panels, that some of my points here should be
7 recognized.

8 Imports, with the tight conditions that
9 we just experienced throughout the west, are not
10 going to exceed the levels that we just
11 experienced. We set this system up to be able to
12 get to those imports, as you've heard from
13 Bonneville and you heard from me and you heard
14 from everyone else.

15 I would not expect them to exceed that
16 9000 figure again. Some of our forecasts on
17 supply conditions have it still going upwards of
18 10,000 or 12,000 megawatts of imports. There's
19 other conditions that have to come into play if we
20 are going to expect and do have that contracted,
21 to be able to get it up to that level.

22 But with the --

23 ASSOCIATE MEMBER GEESMAN: Would you
24 expect that level to go up if we had a Devers-Palo
25 Verde 2 line?

1 MR. DETMERS: With that particular
2 condition, yes.

3 ASSOCIATE MEMBER GEESMAN: Would you
4 expect it to go up if we had a Sunrise Power Link?

5 MR. DETMERS: Probably. Only because
6 those two examples, Commissioner Geesman, that you
7 just cited -- now, you're going to get my passion
8 going here again. But I would expect that to go
9 up because we know that there is an over-abundance
10 of generation capacity in those areas. What
11 you're going to pay to get that in, that's a
12 different story. But I would expect those lines
13 to be fully loaded once they go into service.

14 Now, does that mean that other paths are
15 backed off, maybe, if there's nothing secured on
16 those other fronts. And we're only just trading
17 off from one location to another, so some other
18 supplies on other ties may actually go down.

19 ASSOCIATE MEMBER GEESMAN: What would
20 you see being backed off?

21 MR. DETMERS: Well, some of the
22 conditions that we were just hearing from
23 Bonneville, for instance. The Northwest was at an
24 optimum hydro condition. It goes down to my last
25 point here, but hydroelectric conditions that we

1 just dealt with were optimum and --

2 ASSOCIATE MEMBER GEESMAN: Couldn't have
3 been much better, could it?

4 MR. DETMERS: You can't get much better
5 than the Northwest having everything. And we had
6 a snow pack that's still up there right now.
7 There's still snow caps on top of the mountain.

8 And so with those hydro conditions, can
9 we expect that to be the case again? When was the
10 last drought in California, the very severe
11 drought conditions? Well, I have to think back to
12 the '70s, back '73 or '70-something, to be able to
13 remember a real drought. There was one in the
14 '80s, but I don't think it was that bad.

15 Are we ready for that condition to
16 exist. But, again, that will definitely impact.
17 But what we have done is heightened sensitivity of
18 all the other utilities around California that
19 will be wanting to protect their own systems. Can
20 we expect that to come in, the same mistakes to be
21 done again on the outside.

22 There were mistakes, and then there were
23 plays that were set up by California to make sure
24 that we can bring that in. All of that worked.
25 But I don't expect it to be there again. Yeah, we

1 can tie into some additional resources; if those
2 resources are secured for California, then that's
3 good.

4 The next point underneath, and I hit the
5 hydro point, next one, what should we not expect
6 to be there. Generator availability. Again, as
7 we heard earlier, the aging fleet is still getting
8 older. You made the point, Commissioner Geesman,
9 about that, what needs to be done for repower.

10 We need to make some decisions, as
11 California, and decide what to do with that. Gain
12 the efficiencies out of repower. Take generators
13 and basically their efficiency would be double
14 what they would be on the existing facilities.
15 You save on the natural gas side. You increase
16 that efficiency. There is just win, win, win.

17 So, let me keep going here and what
18 should we look at expediting, because some of this
19 feeds back up into these other areas here.

20 First thing we really need to focus in
21 on is, as the PUC is working on, as well, is
22 demand response. And I'm a dispatcher and an
23 engineer and an operator at this system. But I am
24 convinced that we have to really understand better
25 what those customers need so that we can figure

1 out how to really start mining, what I would call
2 mining, demand response throughout California.
3 It's the next gold to be found in this field.

4 I don't think we have it quite right,
5 just solving it the same old utility way of doing
6 things. And I think there's a lot of ways that we
7 really need to explore using some of the examples
8 of the AT&T deregulation of how things happened;
9 of moving demarcation points across the telephone
10 systems.

11 And if you all recall, we moved the
12 demarcation point on the phone systems, I recall,
13 as a Californian, of all of a sudden now owning
14 the wires coming into your house. What could be
15 done to get the competition in to getting that
16 information into the customers' hands that are
17 coming off of that meter, so that they have it
18 instantly, just across the internet and what-have-
19 you. There's got to be ways of getting that done.
20 We're just not opening that door, yet. So demand
21 response needs to be expedited in all different
22 forms.

23 Transmission. The transmission system
24 has needs; and there are elements to be gained by
25 increasing transmission capacity, as you

1 indicated, on the southwest power link coming into
2 San Diego on the Sun Path, or on the Palo Verde-
3 Devers, or our Pacific Northwest tie.

4 All three of those elements, there are
5 things that can be done immediately to increase
6 capacity of all of those transmission systems. We
7 need to get after those projects and expedite, as
8 well as internal projects to California where we
9 need to get those.

10 New generation, as well as repower, and
11 I'll refer to this as quick-start resources, both
12 demand response and new generation or repower
13 could be in the form of quick-start. Things that
14 can be accomplished very quickly.

15 In effect, what we were just dealing
16 with was a, to one degree, a forecast error,
17 because we didn't expect it to get that hot for
18 that prolonged, and we were able to perform on the
19 system.

20 We've had numerous occasions where our
21 forecasts have been off, during from one day to
22 the next. To the degree of having that off 2000
23 to 3000 megawatts off, and I wind up short all the
24 time. So if we're going to get the investment
25 right of new generation and/or demand response, we

1 need to get both of those into quick-start mode
2 and quick response mode.

3 And lastly, on what we need to expedite
4 is making sure that we're securing all of the
5 resources necessary to meet '07, and we do that
6 immediately. One of the things that hasn't been
7 finished yet is the resource adequacy proceeding
8 for '07.

9 I know that that's coming to a close
10 here within the next few weeks, but we have to
11 make sure that they have really secured all the
12 resources necessary through that procurement
13 process. And get to getting that expedited.
14 Because that was one of the greater successes that
15 we had, but we need to repeat that. And we need
16 to fulfill all of it so that it meets our needs
17 for '07, as well.

18 I think all of those recommendations are
19 what we need to do today, as well as they're
20 consistent with our long-term plans, as well.

21 So, I'll leave it open for questions.
22 Thank you.

23 PRESIDING MEMBER BYRON: Well, the ISO
24 did an excellent job. I don't think we should let
25 you have a pass, though here today --

1 (Laughter.)

2 MR. DETMERS: I need a vacation; can I
3 have a vacation?

4 PRESIDING MEMBER BYRON: Jim, really,
5 you know, I'm trying to list things, too. And I
6 think you did an excellent job of going through
7 all the possible lessons learned from this, from
8 the ISO's point of view.

9 I really don't have a question, I just
10 want to thank you very much for all that you did
11 and that the ISO did keeping us going through the
12 month of July.

13 MR. DETMERS: You're welcome, thank you.

14 MR. MATTHEWS: I'm going to follow Jim
15 Detmers' lead and stand up here. I rarely get to;
16 I always sitting over there.

17 What I want to do is answer the three
18 questions that were on the agenda. What have we
19 learned; what's ahead; and what do we still need
20 to know.

21 Starting with what did we learn, there's
22 three areas I want to talk about a little bit.
23 One is the system responded surprisingly well, in
24 large measure thanks to Jim Detmers. And I want
25 to echo some of that, Jeff, and give you a little

1 more detail about what he's pulled off.

2 We've experienced at least the limits of
3 our risk tolerance. And one thing that hasn't
4 been mentioned at all today, I want to talk about
5 just briefly, is that we, as a state, were not
6 prepared for the heat-related deaths that
7 occurred.

8 I want to remind you about last year,
9 which was a cool summer that we didn't get any
10 major heat events. We had a number of outages
11 caused by things such as one that Jim just
12 mentioned, missing the forecast for the next day
13 or for the morning-of, knowing how hot it was
14 going to get.

15 There were a number of communication
16 errors resulting when the ISO needed power and
17 called friendly neighborhood utilities and they
18 refused to answer the phone or sell power.

19 And then there were a number of
20 transmission infrastructure problems where systems
21 failed for one reason or another. The ISO, under
22 Jim's leadership, worked on all of those, and none
23 of those occurred this summer.

24 We had an unbelievably unlikely event
25 occur this summer. And nevertheless, I think if

1 we had proposed this scenario that occurred to Jim
2 in the fall or the spring he would have told us we
3 would have been in rolling blackouts. A lot of it
4 is because people did tend to pitch in because we
5 needed them to.

6 When we do our forecast of the summer we
7 do a probability for a series of factors, what's
8 the demand forecast going to be; how much
9 generation's going to be online; how much
10 transmission is going to come through the system.

11 And we treat those all as independent
12 variables. And what you discover is that when
13 things get really tight, people, in fact, do come
14 through. And that happened here.

15 Especially, and Jim has been exceedingly
16 gracious to all the rest of us for what the
17 customers have done, what the operators have done,
18 that transmission people have done. But, we saw
19 what happened.

20 And so, you know, this job of trying to
21 determine how much electricity we need is a
22 portfolio of various kinds of things, generation,
23 transmission, demand response. And like any kind
24 of portfolio, you need to know what your risk
25 tolerance is. And we, on the planning side,

1 because we're not responsible, like Jim is, for
2 having to guarantee that, in fact, the lights will
3 keep on, we tend to be a little more risk-tolerant
4 than he does.

5 The policymaker, you, and the PUC and
6 the other entities here need to decide where it is
7 that we should balance the amount of resources
8 that we have versus the amount of demand that we
9 get. And so that can be by changes in what the
10 reserve margin is, or changes -- and all these
11 have been suggested -- changes in, you know,
12 whether we go to the one-in-ten forecast rather
13 than the one-in-two forecast, or one-in-15
14 forecast. Do we build more redundant transmission
15 distribution systems. Do we add more peakers, et
16 cetera. And Sean presented some of the things
17 that the PUC is proposing to do.

18 But I think the fundamental question
19 still remains, you know, what is the right reserve
20 margin for a lack of a better measure.

21 The other thing we learned is about the
22 heat-related deaths. And I just want to do this
23 quickly, because I personally got involved when
24 the Governor created an energy emergency task
25 force. Mainly because we, in the energy business,

1 know a lot about weather, as was demonstrated
2 clearly today.

3 And 138 people died during these events,
4 which is more than died in the Loma Prieta
5 earthquake, more than died in the Oakland fires.
6 I've been fortunate to be involved in helping them
7 connect people like Wally McGuire and Jim Detmers
8 to the emergency services folks so that they're
9 connected when the stages get called, and what the
10 ISO's forecast is, and can connect to the kind of
11 techniques that Wally uses in his systems.

12 They have drafted a contingency plan
13 under the Office of Emergency Services, state
14 emergency plan, that have done all the kinds of
15 things that we have been doing for some time.
16 Identifying thresholds; figuring out indexes,
17 which in their case is the heat index; getting
18 public information system out; identifying cooling
19 centers, which Sean didn't mention in his
20 presentation, but the utilities put up a number of
21 cooling centers.

22 The Labor Department has been concerned
23 about this issue for a long time. And they have a
24 whole system out there. There was only one labor-
25 related death during the heat storm, even though

1 people were up on roofs and et cetera, because
2 they had anticipated this. And I think that's
3 going to be a great benefit as we go into the
4 future what OES and Health and Human Services has
5 done.

6 So, what's ahead. I just want to look
7 at one slide here. This is Tom's slide 7, Tom
8 Gorin's 7. The lavender, is that the color, at
9 the right is what's happened since the ISO got
10 created. And I think Detmers was hired about that
11 second dot down. So ever since Jim's been with
12 us, it's been cool, up until this summer.

13 But the ISO, in fact, all kidding aside,
14 has experienced relatively benign weather. So I
15 wanted to make that point.

16 The other point is if you look and try
17 to anticipate, you know, what's going to happen
18 based upon the past, which may or may not be a
19 good indicator of what's going to happen in the
20 future, but it's all we got, you'll see that we
21 don't ever have two back-to-back heat storms. Not
22 that it couldn't happen.

23 But these things tend to go in cycles.
24 And so you tend to have a series of hot summers
25 followed by a series of cold summers, et cetera.

1 You heard the information about global
2 climate change. I don't think anybody knows, you
3 know, exactly what's going to happen, other than
4 it's probably going to be more variable.

5 So, what do we still need to know. And
6 this is my list, some of which repeats what Jim
7 had to say. We have to get more demand side
8 response. On the demand forecasting there are a
9 number of ideas that we need to use here at the
10 Energy Commission, and the other demand
11 forecasters, to improve our forecasting
12 assessment.

13 The impact of humidity on demand. The
14 studies to continue about how customers are
15 responding to requests, whether there's customer
16 fatigue. The combination of what the health
17 people will be doing, which will be telling people
18 that they need to not turn their air conditioners
19 off, to use fans and other devices, and to adopt
20 measures to make sure that they stay cool enough
21 to live through the experience, what kind of
22 impact that's going to have on the electricity
23 demand.

24 The relationship between nighttime
25 temperature and the next-day peak. The impact of

1 the buildup of heat over time for multiple days.
2 And the issue about that one is what the
3 recurrence of these events will be.

4 We need to get more information, and the
5 Energy Commission, of course, is doing a lot of
6 this, about greenhouse gas emissions and what
7 that's going to mean. But also, the impact of
8 renewable portfolio standards, more demand
9 response, the aging power plant issue,
10 Commissioner Geesman, that you raised multiple
11 times. You know, can we reduce transformer
12 failure; the consequences of now having these
13 higher rated transformers on circuits. And then
14 ultimately the big question is, you know, what is
15 the right balance of resources versus need.

16 And that's my summary.

17 MR. GIBBS: Great, thank you, Scott.

18 Any questions?

19 ASSOCIATE MEMBER GEESMAN: I guess I'd
20 ask the panel, in general, and we tend to all
21 worship at the alter of demand response, but we
22 had goals set several years ago that we've
23 consistently under-performed. Is there something
24 wrong with the program design? I mean is this a
25 function of if the dogs don't eat the dogfood at

1 some point you've got to change the formula?

2 It seems to be a very difficult program
3 for the PUC to adopt and then disseminate among
4 the utilities. Why are we pushing on the same
5 rock all the time?

6 MR. GALLAGHER: I guess I can address
7 that. There's a very wide variety of demand
8 response programs, possibly too wide. I think
9 there's been some concern articulated that there's
10 simply too many programs, it confuses people.

11 It's certainly true that the demand
12 response numbers have not reached the levels that
13 were hoped for in 2003 when the original Energy
14 Action Plan was agreed to.

15 I think there are a couple reasons for
16 that, although I don't pretend to know all the
17 answers for it. I think we anticipated getting
18 large customers on CPP rates by now, and we
19 haven't been able to achieve that.

20 I say I think some of the programs have
21 simply under-performed; certainly program design
22 is an element to that. And some of the things
23 that we did last week were intended to change
24 those program designs to try to get better
25 participation.

1 In the end, I think the thing that will
2 be most effective in driving demand response is
3 the AMI programs. In June we approved PG&E's AMI
4 program. They're going to start rolling out
5 meters to their 9- or 10-million customers at the
6 end of this year, the beginning of next year.
7 We'll have to adopt some rate schedules that will
8 allow small customers to take advantage of those
9 advanced meters. And I think that's the most
10 exciting area that I see for demand response and
11 where the biggest potential is.

12 ASSOCIATE MEMBER GEESMAN: I agree with
13 that. Am I wrong that Edison announced some shift
14 just recently about their attitude toward AMI?
15 Proposed a more aggressive rollout schedule --

16 MR. GALLAGHER: I think that's the way I
17 read it, is that Edison, which in some respects
18 could be seen as lagging in the AMI program, seems
19 to have found some technology that will enable
20 them to get moving on AMI a little bit more
21 quickly than they had previously anticipated. And
22 that's certainly a positive.

23 ASSOCIATE MEMBER GEESMAN: I wonder if
24 these things aren't likely to prove extremely
25 disruptive technologies in the sense that knowing

1 the very strong bias most stakeholders in this
2 process bring to litigating the question of cost-
3 shifting. Once I know how much Scott Matthews
4 spends on air conditioning, or rather how much air
5 conditioning he uses, why should I, in a temperate
6 climate, be willing to pay for his air
7 conditioning. Will that cause quite a bit of
8 consternation in our program design process?

9 MR. GALLAGHER: Well, I think that we've
10 seen in the CPP cases that it's not that easy to
11 get these tariff schedules in place. And I don't
12 think it'll be that easy to get the tariff
13 schedules in place for the residential customers.
14 But I think we will do it.

15 I also, now that I'm able to breathe a
16 little bit, just want to make a couple points
17 about what we have done in the last 15 months
18 since Pat Wood made his assessment.

19 And we've taken a lot of steps
20 consistent with the loading order that's been
21 adopted by both of our Commissions in the Energy
22 Action Plan. We've approved a \$2 billion energy
23 efficiency program. We've approved the three-year
24 demand response program with hundreds of millions
25 of dollars. We've approved and established the

1 \$2.5 billion solar program. We've designed and
2 established the resource adequacy program.

3 We have the RPS program that we've
4 continued to implement and approve contracts. I'd
5 note that the RPS procurement is in addition to
6 the long-term procurement need. And we've also,
7 more recently, started to reach out to the
8 generator community and to the investment
9 community in New York to try to address their
10 concerns, and set conditions that promote new
11 investment in California.

12 I think we're making progress on all
13 those fronts. I don't think we're making as much
14 progress as we had hoped, as fast as we had hoped
15 to. But I think we're certainly moving in the
16 right direction.

17 We're doing it in a way that's
18 consistent with the loading order, where energy
19 efficiency and demand response are first, but all
20 the above are needed, both new generation, new
21 transmission, as well as the programs.

22 ASSOCIATE MEMBER GEESMAN: Well, and I
23 think that our need determinations and
24 recommendations to your Commission have always
25 been premised on the loading order being quite

1 faithfully followed, so that when we suggest 9000
2 megawatts needed in the year 2009, 29,000 in the
3 year 2016, that shouldn't be taken as all
4 generation, but rather the entire mix of resources
5 represented by the loading order.

6 I guess what's frustrating from our
7 standpoint, Sean, is we sit here with 9000
8 megawatts of inventory and permits have been
9 issued, but not proceeded to construction for lack
10 of a long-term procurement program. That's
11 completely unprecedented in the state's history.
12 Nine thousand megawatts.

13 You know, you ask, I think, most school
14 children in California what's the problem with
15 power plants, they say environmental restrictions,
16 you can't get a permit. Well, we've found sites
17 for 9000 megawatts of projects in the state that
18 have not been able to proceed to construction
19 because our procurement process seems to be
20 constipated. There's something wrong with that.

21 MR. GALLAGHER: I don't disagree that
22 there's something wrong. Let's place this in
23 context. In 1998 when we opened the new market,
24 the utilities were out of the procurement
25 business. And new power plants were going to

1 appear magically by virtue of the market.

2 Well, in 2003 we decided that we'd
3 better do something else. And the utilities
4 reentered the procurement business. And we've
5 been designing the program under which they'll do
6 that ever since.

7 A year and a half ago at an EAP meeting
8 I think I said that we thought we had established
9 the conditions for new power plants to get
10 contracts. We had the long-term procurement
11 proceeding whereby the utilities filed their ten-
12 year plans and showed their need over a ten-year
13 period. And we had the -- that was the long-term
14 side of it.

15 And we have the resource adequacy which
16 set a one-year need that the load-serving entities
17 had to meet, and that was the short-term element
18 to that.

19 Between those two prongs we thought we
20 had found, or we had set the conditions under
21 which long-term contracts would be signed, and new
22 generation would be built.

23 Well, we found that that wasn't the
24 case. In fact, we hadn't done enough. And that's
25 what we tried to correct in the July decision, was

1 we tried to move quickly, and for the PUC that
2 proceeding was quickly, to remove the remaining
3 barriers to long-term contracting.

4 I think now you've seen that we've done
5 that. PG&E has recently filed an application for
6 the approval of 2200 megawatts of new power
7 plants. Edison's out for 1500 megawatts of new
8 power plants.

9 Now, that may or may not be enough, but
10 it's certainly a step in the right direction. As
11 I say, it's not the last step in that direction.

12 ASSOCIATE MEMBER GEESMAN: Well, I hope
13 we have a chance to spend a fair amount of time on
14 this at the Energy Action Plan meeting in a couple
15 of weeks, because I think we need to collectively
16 figure out some way to break through this log-
17 jamb.

18 I've got a stack of joint documents,
19 joint proclamations of the two Commissions, where
20 in some instances Commissioner Peevey and myself
21 have executed, announcing our intentions to
22 resolve this problem. But for the life of me, I
23 never thought that we'd be sitting here in the
24 summer of 2006 with so many of these issues
25 unresolved.

1 I understand things take time, but, you
2 know, we've had an awful long time since AB-57
3 passed in 2002, which was supposed to straighten
4 out procurement.

5 We're probably not going to resolve this
6 today.

7 MR. GIBBS: Commissioners, did you have
8 other questions?

9 PRESIDING MEMBER BYRON: No, I don't.
10 Go right ahead, Mike.

11 MR. GIBBS: Great. Any other comments
12 from the panel here, having had a chance to hear
13 each other make your comments? Any other
14 additions you'd like to make before we move on?

15 MR. MATTHEWS: I would like to thank the
16 Committee for holding this workshop, because I
17 think we've all learned a lot. I'd especially
18 like to thank Sylvia Bender for facilitating and
19 getting an excellent set of panels. And I'd like
20 to thank you, Mike, for facilitating this.

21 ASSOCIATE MEMBER GEESMAN: An
22 outstanding set of panelists.

23 PRESIDING MEMBER BYRON: But I think we
24 have a little public comment period here?

25 MR. GIBBS: Okay. Well, thank you very

1 much to the panel. We ar going to open the floor
2 now to public comment. We do have two blue cards
3 in front of me, and then others who are interested
4 in also speaking will be invited.

5 The first, I'd like to just welcome
6 William Marcus from The Utility Reform Network.
7 And, if you could, just keep your comments
8 relatively brief; appreciate it.

9 MR. MARCUS: Good afternoon,
10 Commissioners, panel. My name is Bill Marcus; I'm
11 here from JBS Energy, representing The Utility
12 Reform Network, a representative of residential
13 and small business customers of PG&E and Edison.

14 We were glad you held this workshop and
15 we appreciate the opportunity to provide these
16 brief comments. There are 20 or 30 more copies of
17 the document that was just passed to the panel out
18 in the hall, and we will figure out how to serve
19 it electronically tomorrow.

20 We believe it is appropriate to remind
21 the CEC that there are some other important
22 options besides demand response and supply
23 resources.

24 You heard two key points this morning
25 that residential use per customer is rising over

1 time; and that the weather-adjusted forecast of
2 peak load was 2000 megawatts too low.

3 Both of these points suggest that peak-
4 oriented energy efficiency that works is of key
5 importance. California must look directly at the
6 source of its critical peaking problems, which is
7 residential space cooling load, as well as other
8 residential loads that are coincident with peak
9 hours, such as swimming pools and electric cooking
10 loads.

11 TURN believes we need to go back to the
12 basics of energy efficiency, fuel choices and
13 demand side resources that do not depend on new
14 meters. We are far more skeptical about AMI than
15 many of the folks at both the PUC and this
16 Commission. We've provided extensive testimony
17 that expresses the concern that participation and
18 savings will be less than everybody here thinks
19 you're going to get from it. We don't want to be
20 disappointed in five years. We need to look at
21 some other measures, as well.

22 In particular we look at the utilities'
23 energy efficiency programs; they are not improving
24 load factors on the utility systems very much.
25 They are not oriented to air conditioning.

1 PG&E's air conditioning programs get
2 them 9 percent of peak and 1 percent of energy,
3 and they are the leaders. Edison gets 2 percent
4 of peak and 1 percent of energy. San Diego gets 1
5 percent of energy and -- 1 percent of peak and
6 less than 1 percent of energy from its air
7 conditioner programs.

8 The Bush Administration has made your
9 job harder by setting the efficiency ratio at 13
10 instead of 14. That leaves work for the State of
11 California and its utilities. You need to
12 emphasize efficiency, both in higher EER and SEER
13 programs, and in quality installation with proper
14 refrigerant and duct work. This will save summer
15 energy and reduce peak loads under both normal and
16 abnormal conditions. It doesn't have the fatigue
17 and snap-back issues of short-term pricing and
18 demand response programs. The machines just work
19 better.

20 Some of this is starting to gear up in
21 California, but it's moving slowly, and we need to
22 get this off the dime and move it more quickly.

23 As part of this you need to consider
24 replacing certain air conditioners early in the
25 Central Valley and other hot zones in southern

1 California, particularly among low-income
2 customers facing very large bills. We need to get
3 rid of some of these bad room- and central air
4 conditioners.

5 Air conditioner cycling is a proven
6 technology. We're glad to hear Sean talking about
7 expanding it in the near term. Gives customers a
8 choice to interrupt in exchange for a price break,
9 without forcing customers to make complex usage
10 decisions on a day-by-day basis based on pricing
11 schemes that they may not fully understand.

12 As I say, we ought to also look at
13 Comverge, which is providing a more high tech
14 demand response and cycling program in San Diego,
15 as one of the examples for moving forward.

16 Finally, you ought to think outside the
17 box. One way to think outside the box is gas
18 stoves. Electric stoves do not provide those
19 headline megawatts at 4:00 in the afternoon, but
20 your critical peak period goes until 7:00 p.m.
21 Getting the electric stoves out of there will have
22 a significant effect on reducing the peak in those
23 after-hours which also will have an effect on
24 reducing the residential distribution peak.

25 In addition, they use probably one-

1 quarter as much energy on critical peak days, and
2 half as much energy even when compared to a
3 combined cycle, as an electric stove. And a gas
4 stove is also a good load for the gas companies,
5 because it is a year-round load.

6 Finally, it's a no-brainer to require
7 swimming pool pumps to be subject to utility
8 direct load control. Before we build supply
9 resources or spend billions of dollars on
10 metering, we ought to get the low-hanging fruit
11 here.

12 We ought to be taking immediate steps
13 that at least new, if not existing, residential
14 swimming pools are equipped with load control
15 devices. If a household is rich enough to be able
16 to afford to install and maintain a swimming pool,
17 it is reasonable to require that household to be
18 responsible to keep its pool load out of the
19 critical peak period without requiring the utility
20 to pay for such curtailment.

21 Direct load control. This is a case
22 where regulation of a discretionary load is
23 clearly preferable to other less intrusive and
24 less certain means of dealing with that load; and
25 it's also better than trying to gain the same

1 savings by using pricing programs that have the
2 collateral damage of forcing the elderly to risk
3 illness by not cooling their homes.

4 A couple quick other points.

5 ASSOCIATE MEMBER GEESMAN: Let me
6 interrupt you, Bill. Does somebody have the
7 existing legal authority to regulate those pool
8 pumps?

9 MR. MARCUS: I would think that under
10 the Title 24 and load management standards you
11 would have the authority to regulate them on a
12 going-forward basis by saying if you're going to
13 put one in, it gets a load controller.

14 Going backwards it may be more -- going
15 back to the existing fleet may be more difficult.

16 We also think that you ought to look
17 outside the box at a few other things, such as
18 changing the bid processes for transformers, to
19 start reducing transformer losses, particularly
20 the load-related losses that are highest at peak.

21 Looking at conservation voltage
22 regulation. Edison has identified some options
23 for peak periods back in 2001 that have not been
24 pursued.

25 Looking at combined heat and power with

1 producing chilled water. Our medical center in
2 Sacramento produces 25 megawatts of generation and
3 8 megawatts of reduced air conditioning demand at
4 the summer peak.

5 ASSOCIATE MEMBER GEESMAN: -- in favor
6 of combined heat and power?

7 MR. MARCUS: As a general rule, yes.

8 ASSOCIATE MEMBER GEESMAN: Expanding the
9 program?

10 MR. MARCUS: I'm not sure about
11 expanding the program, but I think --

12 ASSOCIATE MEMBER GEESMAN: Do you want
13 to see more combined heat and power?

14 MR. MARCUS: I think in the -- I think
15 we do want to see more combined heat and power as
16 part of an overall process. We're looking at
17 central station generation, we might as well look
18 at more efficient use of it.

19 ASSOCIATE MEMBER GEESMAN: I would think
20 certainly in terms of the local capacity
21 requirements that are all the vogue now, that
22 would make a lot of sense from your perspective.

23 MR. MARCUS: I think that's probably
24 true.

25 Finally, I'd just lastly comment that we

1 need better measurement and evaluation for energy
2 efficiency. Nothing is worse for the state than a
3 kilowatt hour or a peak kilowatt that's saved on
4 paper but not in reality if a utility's over-
5 estimated energy efficiency savings. The
6 increasing residential loads lead us to this
7 concern.

8 Thank you very much.

9 MR. GIBBS: Okay, thank you. Thank you
10 very much. We also have Gary Ackerman, Western
11 Power Trading Forum.

12 MR. ACKERMAN: Good afternoon; I'm Gary
13 Ackerman, Executive Director of the Western Power
14 Trading Forum. One of the toughest jobs in this
15 kind of hearing, of course, is the Commissioners;
16 they have to stay to the bitter end. The second-
17 most tough job is being the last speaker of the
18 day. So let's commiserate together.

19 Here are some things that we learned by
20 observing events during the month of July in
21 California. And that has to do with the real-time
22 price that was posted, especially on July 24th.

23 For those who don't watch this kind of
24 thing, the real-time price, once again during a
25 stage two alert, bounced around between \$50 and

1 \$100, well below the western region price cap of
2 \$400, and even further below a price that was
3 posted on that day in Alberta, Canada, for \$1000
4 Canadian. Even with the U.S./Canadian exchange
5 rate, it doesn't get down from \$1000 to 400 bucks.
6 Trust me on that one.

7 It's been our frustrating experience,
8 and probably we have to take the blame for that.
9 We are unable to educate our state agencies as to
10 why spot prices and investment in California have
11 anything to do with one another, and they do.

12 Because when investors are looking to
13 develop or lend to new power plants, or hedge
14 funds are looking to put money into new power
15 plants, and they look at California and they see a
16 price signal like they see, with the ISO, they
17 say, I'm not touching that; that thing is not
18 valid.

19 One trader from a prominent investment
20 bank said to me and a number of regulators who
21 were in New York together, no one trades the ISO
22 real time. In other organized markets they have
23 real-time prices which we utilize. No one touches
24 the ISO real time price.

25 What does this mean for investment?

1 Well, it goes something like this. When investors
2 look to lend, or to, you know, take equity
3 positions, they look at what the worst case
4 scenario could be.

5 And with proper and valid energy prices,
6 they see a lower bound, which is a positive value.
7 Maybe it's below, and certainly it will be below,
8 the cost of new-built, but it's not zero.

9 The way it looks to them in California
10 is the bottom value is zero, and the only
11 alternate position is for investors to have long-
12 term PPAs and take as few risks as possible.
13 Because there's no way to lay off the energy risk
14 when you don't have a valid energy market. That's
15 exactly what we see going on in California.

16 So what do they see next when they look
17 at long-term PPAs? Well, they see a lot of
18 resistance to it; but then they see something else
19 that they observe. And I think this, maybe
20 indirectly, relates to what happened last month.

21 Because if anybody is familiar with the
22 backstop capacity payment that the ISO is willing
23 to provide under its reliability capacity service
24 tariff, that's a fancy way of saying this is what
25 the ISO can procure at the maximum value of \$73

1 per kilowatt year.

2 Now, compare this to the number that Al
3 Fore, the CEO of Southern California Edison,
4 advised President Peevey at the Commission last
5 week. He said, we can build the 225 megawatts of
6 new capacity that you've mandated us to build for
7 \$250 million.

8 We have to do a little bit of math here,
9 so I'm not going to lose too many people if I take
10 two steps and use multiplication, but it goes
11 something like this, approximately, at least.

12 \$250 million for 225 megawatts, that's
13 approximately \$1100 per kW installed. To convert
14 that to an annualized number you use a carrying
15 capacity charge, or something on the order of
16 approximately 15 percent to capture all elements
17 of cost. So, 15 percent of \$1100 is \$165 per kW a
18 year. Edison gets to recover \$165 per kW a year.
19 As a matter of fact, they said it will be at least
20 that amount.

21 So that's Edison-speak. And let me
22 translate what that means to you. That means it
23 will be over \$165 per kW a year, and now that we
24 all are talking the same language, we can proceed.

25 \$165 per kW a year versus what investors

1 can see if they don't have a long-term contract,
2 and an ISO back-stop contract, or arrangement, at
3 73. 165 - 73. Now, I'm not going to tell you
4 which number is correct, because either way
5 California's kind of screwed.

6 Because here's what's going on. If \$165
7 is the correct number, then why would anybody
8 invest only to receive 73, less than half the true
9 cost. And if the --

10 ASSOCIATE MEMBER GEESMAN: The guy
11 getting 165 doesn't care if it operates or not.
12 He's going to get 165 anyway.

13 MR. ACKERMAN: That's the utility;
14 that's --

15 ASSOCIATE MEMBER GEESMAN: The guy
16 getting 73 has got to generate to get --

17 MR. ACKERMAN: Well, how so?

18 ASSOCIATE MEMBER GEESMAN: He's got to
19 be operable.

20 MR. ACKERMAN: He's got to be operable,
21 but doesn't have to operate in order to get the
22 73. Okay, we agree.

23 If 73 is the right number, then the
24 question is why slam California consumers on 165.
25 One of those numbers is right; one of those

1 numbers is wrong. But what it says, and speaks in
2 volumes to the investment community, financial
3 institutions and prospective investors, is we
4 don't have a valid market. And they're kind of
5 very scared about putting their money in
6 California unless they get a long-term purchase
7 power agreement with all the safeguards that
8 anybody would require.

9 That's what we're learning again and
10 again, and we learned it again, again last month.
11 And we maintain the, how shall we say it, the
12 interest in working with the ISO and all the state
13 agencies, to get these markets working in a way
14 that they send correct price signals.

15 Merchants are an animal of price
16 signals. If you want certain investments in
17 certain places to do certain things, you provide a
18 price signal and merchants respond. No price
19 signal, no response. It's that simple.

20 And the merchants, financial
21 institutions are eager to respond where they see
22 the price signals. And we just don't see it.

23 So, it's sort of an unhappy lesson that
24 we've learned on that score. Obviously all the
25 congratulatory messages that you've heard today

1 are true, and we share in them and we're glad for
2 all that.

3 But we know a couple things for sure,
4 and Jim Detmers sort of, I think, characterized it
5 very well when he said the things we can't expect,
6 certainly we can't expect the net imports to
7 maintain at the level they are as demand increases
8 in states outside of California, and reduces the
9 amount of power that can come into the state. And
10 certainly we can't expect every year to have
11 optimal hydro conditions.

12 So we see the next three years in
13 California as being some pretty tough years. And
14 when things happen I suppose these kinds of
15 meetings won't be so congenial, but we'll
16 certainly go back to you, John Geesman, and say,
17 yeah, you were right, now what are we going to do.

18 Thanks for your time.

19 ASSOCIATE MEMBER GEESMAN: Well, are
20 your guys going to respond to the Edison ultra
21 fast track --

22 MR. ACKERMAN: I don't know because it
23 hasn't -- nobody has sort of issued something
24 publicly that I can see. And I can't see what the
25 commercial deals are behind the curtain, so I

1 really don't know.

2 Let me put it this way, though. In
3 representations as whether they can, I keep on
4 getting messages that they can. Especially from
5 what I would call the smaller developers who then,
6 in turn, flip those around to maybe a larger
7 organization once they have some arrangement with
8 the utility in place. That seems to be the way
9 it's working.

10 MR. GIBBS: Thank you very much.

11 ASSOCIATE MEMBER GEESMAN: Thank you,
12 Gary.

13 PRESIDING MEMBER BYRON: Thank you,
14 Gary. Before we close, are there other comments
15 from the attendees here who'd like to come up and
16 say a couple words?

17 Okay, seeing none, I'd like to throw it
18 back to the Commissioners for any final comments.

19 PRESIDING MEMBER BYRON: Commissioner
20 Geesman, nothing?

21 (Laughter.)

22 PRESIDING MEMBER BYRON: Stephen,
23 nothing?

24 Well, let me just close then with a few
25 things, Michael. First, Steve, we're really glad

1 that you were here representing Commissioner Bohn.

2 And I saw you taking copious notes, as was I.

3 We certainly got a lot of excellent
4 input here today. I know I have a long list of
5 possible actions, things that we should be looking
6 at here at the Energy Commission.

7 In fact, Scott, I'm going to just put
8 upon you for a second, if you would -- because you
9 and I really haven't had a chance to speak about
10 this. We had discussed that we'll be doing some
11 reporting out, and I'd like you to just give me a
12 sense or give the group here a sense of when we
13 might be able to see something out of the
14 Commission. Do you mind speaking to that? I know
15 I'm putting you on the spot.

16 And, of course, as Commissioner Geesman
17 said earlier, we really have a lot to be thankful
18 for in the quality of the panelists we had, even
19 the speakers that came up at the end were
20 fantastic. So, the speakers, especially.

21 And then I have one more close. But,
22 Scott, can I ask you, can you say anything
23 about --

24 MR. MATTHEWS: I'm trying to negotiate
25 here with Sylvia to get an answer to your

1 question. She's going to get stuck with putting
2 together a report. Part of it depends upon how
3 much the Committee wants us to do.

4 PRESIDING MEMBER BYRON: Okay.

5 MR. MATTHEWS: So, we can put a
6 compilation together quite fast. We are doing
7 this, as you know, some additional work. We're
8 getting new information from the utilities, et
9 cetera, about, you know, about the details as we
10 try to refine our forecast.

11 So the more time we get then the longer
12 we have. So, it does come to an expectation. We
13 could also do a sort of two-parter here, where we
14 put together a compilation of the materials and do
15 a summary of the workshop.

16 And then sometime perhaps in the IEPR
17 process or through the Electricity Committee, do a
18 look at the demand forecasting, et cetera, sort of
19 our work and how that should be reflected, given
20 the things that we've learned today and we're
21 learning from the utilities' submittals to us.

22 ASSOCIATE MEMBER GEESMAN: I would
23 recommend trying to be as proactive as possible,
24 or forward-looking at the summer of '07, for
25 example, as opposed to spending too much

1 additional work time documenting our experience in
2 the summer of '06.

3 I'd also try to place a real priority on
4 having our analysis and staff resources be of some
5 benefit at the PUC in the resource adequacy
6 proceeding for the summer of '07 as they make the
7 decisions that I think they've got calendared for
8 October of this year.

9 So, if it's awhile before we see a
10 written product from the staff that's okay with
11 me.

12 MR. MATTHEWS: All the material that was
13 presented today is on the web now, Sylvia? It
14 will all be on the web shortly, so that folks who
15 want to take advantage of any of these
16 presentations will be able to get to them quite
17 soon.

18 PRESIDING MEMBER BYRON: Thank you,
19 Scott. I would just like to close with some
20 recognition for the CEC Staff Members that were
21 involved in pulling this all together in some
22 pretty short order. Tom Gorin, Janet Swails,
23 Ardean Baggs, Lynn Marshall, Dave Ashuckian, Dave
24 Hungerford, Guido Franco, Thom Kelly, and of
25 course, Commissioner Geesman's Advisor, Melissa

1 Jones and my Advisor, Kevin Kennedy. And last,
2 but not least, Sylvia Bender. Thank you all very
3 much for pulling this together.

4 Thank you for being here today, and I
5 think that will conclude our workshop. Thank you.

6 (Whereupon, at 4:27 p.m., the workshop
7 was adjourned.)

8 --o0o--

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